

Angola	Sc. 18	Indonesia	Sc. 2500
Bahrain	Sc. 0 650	Iraq	Sc. 1100
Bulgaria	Sc. 0 38	Japan	Sc. 1500
Canada	Sc. 27 00	Jordan	Sc. 500
Cyprus	Sc. 0 00	Kuwait	Sc. 500
Denmark	Sc. 7 35	Liberia	Sc. 6 00
Egypt	Sc. 1 35	Malta	Sc. 5 50
Finland	Sc. 1 20	Morocco	Sc. 2 00
France	Sc. 6 00	Norway	Sc. 0 600
Germany	Sc. 2 20	Philippines	Sc. 20
Hong Kong	Sc. 12	Portugal	Sc. 1 50
India	Sc. 15	Russia	Sc. 0 600

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,326

Monday May 21 1984

D 8523 B

Steelmakers come  
back from the  
brink, Page 20

## NEWS SUMMARY

### GENERAL

**Soviets call for space arms ban**

Soviet President Konstantin Chernenko called for immediate talks to ban space weapons, in a letter to a group of U.S. scientists published in Soviet newspapers yesterday.

He called for talks without conditions or reservations.

Meanwhile the U.S. Defence Department said there was nothing new in the warning given by Soviet Defence Minister Dmitri Ustinov that its submarines off the U.S. coast could deliver a nuclear strike to American targets within 10 minutes. It said the U.S. Government had long estimated it would have five to seven minutes warning of a Soviet nuclear strike from the sea.

Page 2

West German Foreign Minister Hans-Dietrich Genscher is due in Moscow today to urge the Kremlin to resume nuclear arms limitation talks with the U.S.

**84 die in Bombay**

Deaths after two days of sectarian violence in Bombay had reached at least 84 last night. Earlier story, Page 2

**Floods hit 1.5m**

Floods in North-east India and Bangladesh killed 85 and left 1.5m homeless.

**TUC role in strike**

Britain's Trades Union Congress (TUC) is now anxious to play a role in settling the miners' strike, which is entering its 11th week. There are no signs that the left majority in the miners' leadership is ready for compromise. Page 9

**Israel bombs base**

Israeli aircraft bombed a missile base in Syria-held Lebanon, in the Bekaa valley 3km from the Syrian border. Israeli soldiers shot dead a Lebanese civilian and wounded two others in Sidon after a patrol was attacked with grenades. Page 2

**Peron returns**

Peronist party leader María Estela Peron arrived back in Argentina from exile in Spain for talks with President Raúl Alfonsín aimed at achieving a consensus on economic and political issues. Page 3

**Vietnamese claim**

Vietnam says its forces have killed wounded or captured 500 Chinese troops along its northern border since early July.

**Yu leads Taiwan**

Taiwan's Nationalist party has named economist Yu Ku-Hua as premier in succession to Sun Yung-Suan, who suffered a stroke three months ago. Page 2

**Miners meet**

Mining trade union leaders from 49 countries met in Paris under the chairmanship of Britain's Arthur Scargill to discuss setting up an international body.

**Soviet soldiers stay**

Two Soviet soldiers, who have completed two years' internment in Switzerland after capture by guerrillas in Afghanistan, are being allowed to stay.

**Mass execution claim**

Left-wing Iranian opposition group Mujahedin said that more than 400 political prisoners were executed in Evin prison, Tehran, on May 1.

**Hunger strike over**

The Socialist mayor of Briançon in the French Alps ended a five-day hunger strike after the Government blocked a decision to close a local aluminium factory.

### BUSINESS

**Swiss to keep banking secrecy**

SWITZERLAND rejected by about three-to-one in a national referendum a Socialist Party move to end banking secrecy, and by about 55-45 a National Action Party proposal to ban sale of residences to foreigners. Page 20

SPAIN is considering easing the protection it gives to its commercial vehicle industry. Page 20

VENEZUELA today raises the price of its heavy crude oil by an average of \$0.63 a barrel to \$24.85.

THE D-MARK was slightly easier in the European Monetary System last week, and remained depressed

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Last week, U.S. President Ronald Reagan and Mr Donald Regan, U.S. Treasury Secretary, in separate forums, both rejected the possibility of any fundamental changes in debt renegotiation schemes. President Reagan dismissed the concept of artificially-set limitations on interest payments, an idea which has been gaining considerable support in Latin America, among government officials and bankers, in recent weeks.

In a pointed reminder to creditor governments of the adjustment efforts made by many Latin American countries since the crisis erupted

Foreign and finance ministers from the four countries are to meet next month to discuss common action over their grievances. Other Latin American countries are being invited to attend.

The four signatory countries, which together have an external debt of about \$240bn, called on the industrialised world to adopt concrete measures to bring about "substantial changes" in their financial and international trade policies. A concerted effort should be begun

in August 1982, the presidents said: "We were the first to demonstrate our diligence in fulfilling our financial commitments in ways compatible with the interests of the international community."

But, they declared, successive increases in interest rates, the prospect of new increases and the proliferation of protectionist measures has created "a sombre panorama for our countries and for the region as a whole."

The Brazilian Foreign Ministry said the joint action being taken did not signify a common renegotiation of their debts.

Jimmy Burns in Buenos Aires adds: "According to informed sources in Buenos Aires, the need for a co-ordinated Latin American response was first raised in detail during a secret Cabinet meeting led by Sr Raúl Alfonsín, the Argentine President, 10 days ago soon after the announcement of the U.S. interest increase."

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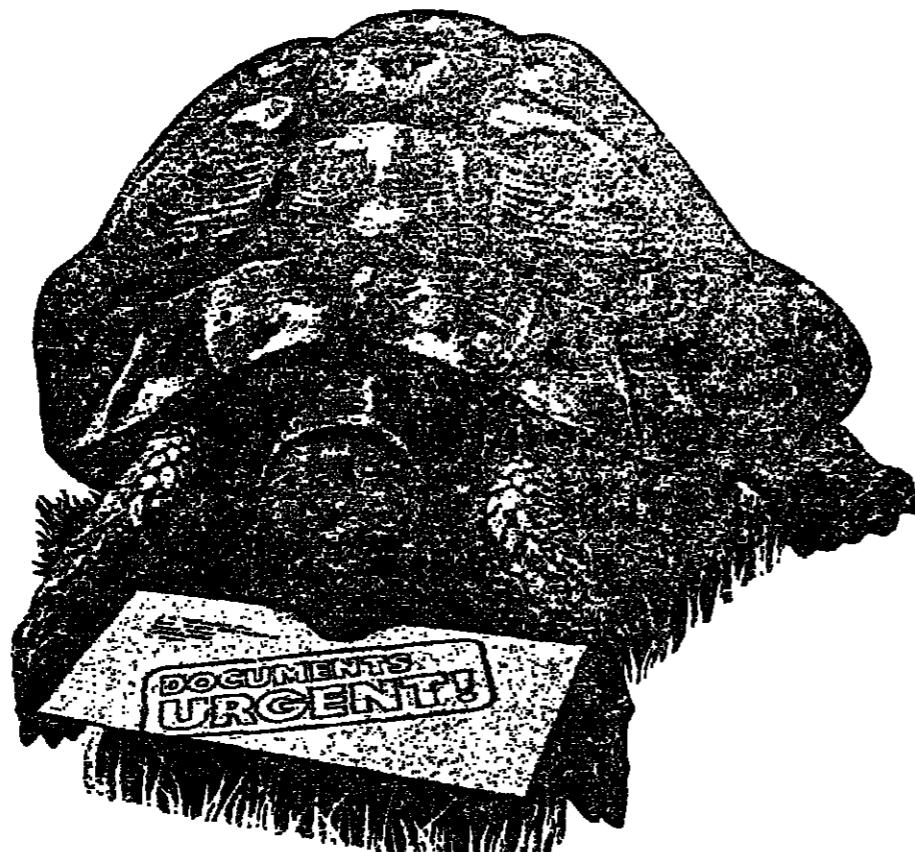
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## OVERSEAS NEWS

### Death toll mounts to 84 in Maharashtra

BY IAN HARGREAVES IN BOMBAY AND JOHN ELLIOTT IN NEW DELHI

POLICE opened fire on rioting crowds in seven areas of Bombay yesterday as a renewed wave of sectarian violence struck the financial and business centre of India.

Mrs Indira Gandhi, the Indian Prime Minister, is visiting the area for two hours this morning, when she will make an aerial survey from a helicopter, then meet a peace committee and Government officials.

At least 84 people are known to have died in sectarian rioting which began on Thursday in the textile town of Bhiwandi, 25 miles from Bombay.

As the army moved into Bhiwandi, the violence spread into the heart of Bombay itself. Ten people, including one police officer, were killed and a curfew declared over large areas of the city.

According to yesterday's Times of India, Bombay was shivering with fear and anxiety "the like of which has not been witnessed since independence."

The origin of the trouble blends elements of farce and tragedy which have become familiar in other areas of sectarian strife in a sub-continent which is still struggling to find a coherent identity.

It began with an anti-Islamic speech, whose precise contents no one now appears to know, by Mr Bal Thackeray, a former communist turned politician who heads a predominantly Hindu organisation called Shiv Sena. This group, named after a local king who did battle with both

the Moguls and the British, mobilises around the slogan "Maharashtra for the Maharsahtra". Maharashtra is the state in which the seven linked islands of Bombay are set.

Unfortunately, Maharashtra comprises no more than 40 per cent of Bombay's 8m inhabitants.

This peculiarly Indian version of putting the boot in prompted Shiv Sena to declare a "bandh" - when shopkeepers are supposed to roll down their shutters in non-violent protest.

But then Shiv Sena's portrait was seen with a garland of chappals (leather sandals). This peculiarly Indian version of putting the boot in prompted Shiv Sena to declare a "bandh" - when shopkeepers are supposed to roll down their shutters in non-violent protest. But then Shiv Sena's portrait was seen with a garland of chappals (leather sandals).

Reluctant shopkeepers, rival politicians, flags were flown and stones and soda bottles started to fly. Within hours, the normally unarmed police had opened fire, lorries were burning, and much of the city had become a no-go area.

Although events in Bhiwandi have been far more horrific - 27 people were doused in kerosene and roasted alive on Saturday - it has been the threat of violence engulfing India's richest city which has alarmed politicians and community leaders.

By Saturday afternoon, as offices and shops even in the smartest districts closed early to allow employees to reach home before nightfall, it was widely believed that Bombay would undergo its first city-wide curfew for many years.

By yesterday morning, both roads were open and the scene outside the central Bombay mosque where the worst trouble began had been restored to a surprising calm.

But the uneasy calm was broken later in the day as police opened fire on rioting crowds in seven areas of the city. There were also reports of violence in the Maharashtra town of Thane.

### Heavy turnout in Indian state assembly elections

BY D. P. KUMAR IN NEW DELHI

The Prime Minister, Mrs Indira Gandhi, faced a test of her popularity as some 23 constituencies across the length and breadth of India go to the polls this weekend in by-elections for 14 State assemblies.

Heavy polling with turnouts of between 60 and 75 per cent was reported from many areas. The polling was generally peaceful, apart from some incidents in West Bengal and Andhra Pradesh.

The polling is spread over the State of Kerala and Tamil Nadu in the south, Bengal and the East, where Mrs Gandhi's ruling Congress (I) is traditionally weak, to Hindi-speaking Uttar Pradesh in the north and Madhya Pradesh in central India which are her strongholds.

The State assembly elections are being regarded as a

dress rehearsal for the general election to the Lok Sabha or lower house of Parliament in January, when the five-year term of the present House will be over.

The stakes are high for all the political parties, some of which have combined to put up joint candidates against the ruling party.

An important battle will be fought in the Malibagh constituency of Uttar Pradesh, where the Congress (I) candidate is pitted against a Sanjay Manohar nominee put up by the Prime Minister's estranged daughter-in-law, Mrs Maneka Gandhi. In December, Mrs Maneka

Gandhi's party wrested an Uttar Pradesh seat from Congress (I) for which the Prime Minister has not forgiven the constituency.

### Pledge on Philippine crisis plan

BY ERIN TAGGART AND CHRIS SHERWELL IN MANILA

PHILIPPINE President Ferdinand Marcos, claiming a popular mandate for his party in last week's parliamentary elections, said yesterday that he assumed full responsibility for measures to tackle the country's economic crisis and warned of more austerity moves to come.

In a nationwide live broadcast, Mr Marcos admitted last week's increase in prices of petroleum products was a "politically unpalatable" move after the elections, but was essential to reduce the risk of economic dislocation. He said the 6.10 per cent increases were intended to dampen demand for oil in order to reduce the import bill and counter the foreign exchange crisis.

"The Government must sometimes tell the people what must be done, assume the odious burden and accept the unpalatability of the measures," he said. Hinting at further austerity measures, Mr Marcos said the Government had to absorb much of the liquidity that has pushed up the inflation rate now estimated at above 40 per cent.

Control of liquidity and domestic credit are among the major conditions attached to a \$600m standby credit from the International Monetary Fund (IMF).

During the past month or so,

### Israel resumes bombing raids in Bekaa Valley

BY OUR TEL AVIV CORRESPONDENT

ISRAELI WARPLANES yesterday resumed bombing raids over Lebanon after a short lull, striking at targets only a few miles from the Lebanon-Syrian border. A military spokesman said the attacks were aimed at a camp used by Iranian-backed guerrillas in the hill village of Jana in the Syrian-controlled Bekaa Valley.

However, Beirut's Christian "Voice of Lebanon" radio station said one target was a base defended by Soviet SAM ground to air missiles. Only the Syrians are believed to be equipped with the missiles.

The radio said ambulances rushed casualties to hospitals in Baalbeck and said that there had been at least one death, and one injured. It said that flames could be seen rising from the village of Deir Al Ghazal all the way to Yanta, about 15 kilometres east of the town of Zahle.

The Israelis claimed that their planes scored accurate hits on buildings in the Jana guerrilla camp which they said was being used as a training base and a launching pad for attacks on Israeli units.

Israel has charged that Shite Muslim guerrillas carried out last November's devastating car bomb attack that killed 51 people at an Israeli base in South Lebanon, and has since repeatedly struck at the guerrilla camps.

During the past month or so,

LEBANON'S new cabinet approved a draft policy statement after a week-long session held in the scenic summer residence of President Amin Gemayel, in Bikfaya, but little was revealed about its content, writes NORA BOUTAYA from Beirut.

Most Lebanese remained sceptical about any firm solutions to the country's problems, as the airport remained closed and only one crossing was accessible between Moslem west and Christian east Beirut.

Reports reached Beirut last week that Iranian revolutionary guards had left the Bekaa under Syrian pressure. Some residents confirmed that the Iranians were no longer there. However, Mr Hussein Musawi, the leader of Islamic Amal, a radical breakaway faction from the mainstream Shite Amal group with strong links to Tehran, denied the reports.

### Party names next Taiwan premier

BY ROBERT KING IN TAIPEI  
TAIWAN'S Nationalist Party has named veteran economist Yu Kuei-Rwa as Prime Minister. He succeeds Sun Yun-Suan, who suffered a serious stroke three months ago.

The appointment came hours after President Chiang Ching-Kuo, son of former President Chiang Kai-Shek, was sworn in for a second six-year term.

Yu's appointment is likely to be approved by the legislature later this week.

The appointment virtually assures that Taiwan will continue on its present course of building up its economy. Yu, a graduate of the London School of Economics, has served as chairman of the central bank since 1982 and has been chairman of the Council for Economic Planning for six years. He was once Finance Minister and has played key roles in international financial institutions such as the IMF.

Yu is known for his conservative economic and financial policies and is credited with much of the Government's success in lowering the inflation rate.

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## OVERSEAS NEWS

## West German car production losing momentum

BY JOHN DAVIES IN FRANKFURT

WEST GERMAN motor vehicle production, now being disrupted by the country's worst labour conflict since 1978, has already been losing some of its momentum in recent months.

The Automobile Industry Association (VDA) says that vehicle output has been slipping back, once adjusted for seasonal factors, since January.

Production of cars and commercial vehicles last month, hit as usual by public holidays, fell to 247,500, compared with 405,000 in March.

Output was also well down on April last year, when nearly 350,000 vehicles came off the assembly lines. It is the first time this year that vehicle production has fallen significantly below output in the corresponding month last year.

West German factories produced 23,500 trucks and other commercial vehicles last month, still a relatively low level but little changed on the previous month or on April last year.

The assembly lines turned out

334,000 cars, 57,000 fewer than the previous month and nearly 12,000 fewer than in April 1983.

Despite signs of slackening momentum, West German vehicle production in the first four months of this year at 1.55m is 9 per cent ahead of a year earlier. Production early last year was still at a low level, to keep the industry just beginning to reap the benefits of a revival of sales in West Germany and with sales in some export markets still restrained.

One of the motor industry's worries this year has been the trend of car sales in West Germany in the last few months.

In March the number of newly registered cars was 7.1 per cent below a year earlier.

The says that car sales showed a slight recovery on the domestic market last month, although they were still lower than last year.

On the other hand, export demand for cars remained strong, but truck exports were still unsatisfactory.

## Output at Citroën plant likely to resume today

BY DAVID MARSH IN PARIS

PRODUCTION is expected to resume today and tomorrow at four Citroën car plants around Paris following a decision by workers at the weekend to call off occupation of the factories which halted output last week.

The decision, announced by the Communist-led CGT trade union after workers at the Aulnay plant north of Paris on Saturday voted to suspend their action, followed a conciliation move on Friday by M. Pierre Beregovoy, the Social Affairs Minister.

M. Beregovoy turned down the bid by Citroën, part of the loss-making private sector Peugeot car group, to sack 2,000 workers as part of its plan to reduce the company's employees by 6,000 this year.

By allowing Citroën to proceed with 4,000 job cuts through early retirements and other more socially acceptable measures, M. Beregovoy hopes to win support of both the company and the unions for lower

working hours at the plants in order to cut Citroën's labour surplus.

The Government is also trying to persuade more immigrant workers – primarily from North Africa – to accept cash incentives to return to their countries.

M. Pierre Mauroy, the Prime Minister, is due to meet M. Jacques Calvet, the chairman of Peugeot's operating divisions, today to discuss a permanent solution to the Citroën conflict.

The Government, unions and management wish to avoid the violence at the Poissy plant west of Paris which marred a similar dispute over workforce cuts at Peugeot's Talbot subsidiary.

Workers at the four plants – at Aulnay, Levallois, Asnières and Nanterre – left the factories peacefully at the weekend.

M. Beregovoy stressed that his objective was "to limit the number of sackings" – an indication that the company's plans for outright redundancies has not been rejected.

## More Soviet submarines stationed off U.S. coast

MARSHAL DMITRY USTINOV, the Soviet defence minister, yesterday said that Moscow had stationed more submarines off the U.S. coast. He warned that the number of missiles on Soviet soil and in East Europe would be increased each time cruise and Pershing rockets were deployed in the West.

In an interview with Tass, the official Soviet news agency, Marshal Ustinov said the Soviet union could deliver a nuclear strike on U.S. targets in less than 10 minutes.

He said that President Reagan's policy of strength over Moscow would never wring concessions from the Kremlin and that arms control talks "impossible".

Mr. Sosius, President Konstantin Chernenko called for talks to start on a ban on space weapons in a letter to a group of U.S. scientists published today.

Lisbon food prices up

THE PORTUGUESE Government increased bread and milk prices by between 18 and 20 per cent over the weekend, further toughening an austerity drive aimed at curbing massive public deficits.

Peter Wiles reports from Lisbon.

Sr. Alvaro Barreto, the trade minister, said the increases were made to offset a 35 per cent depreciation of the escudo against the dollar since last July.

## Brandt re-elected

Former Chancellor Willy Brandt was re-elected yesterday as the chairman of the West German opposition Social Democratic Party, Reuter reports from Bonn.

Mr. Brandt, 70, was re-elected by a vote of 381-19 at a party congress in Essen.

China plans oil growth

CHINA PLANS OIL GROWTH China plans to produce some 110m tonnes of crude oil this year and increase output for the next six years by more than 5 per cent, the China Daily said yesterday.

Workers at the four plants – at Aulnay, Levallois, Asnières and Nanterre – left the factories peacefully at the weekend.

M. Beregovoy stressed that his objective was "to limit the number of sackings" – an indication that the company's plans for outright redundancies has not been rejected.

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## OVERSEAS NEWS

# The Ebic banks: effective partners in your financial operations.



Strength. Reliability. Innovation. Experience. Important considerations when you're choosing a bank. Ebic brings together seven such banks. Seven major, European banks with assets of some \$400 billion. Seven banks with over 10,000 branches, subsidiaries, associates and joint ventures throughout the world. Seven banks that have been co-operating internationally for over 20 years.

If you'd like to know more about Ebic and receive a copy of our annual review, just send your business card marked "Information on Ebic" to the Ebic Secretariat, 100 Bd du Souverain, B-1170 Brussels, Belgium.

**ebic**  
European Banks International

EUROPE'S MOST EXPERIENCED BANKING GROUP.

## Company Notices

### UNILEVER N.V.

DIVIDEND ON CERTIFICATES FOR ORDINARY CAPITAL  
ISSUED BY N.V. NEDERLANDSCH ADMINISTRATIE-EN TRUSTKANTOOR  
Final dividends in respect of the year 1983 will be paid on or after 29th May 1984 as follows:-

SUB-SHARES OF FL 12  
IN THE NAME OF N.V. MIDLAND BANK TRUST COMPANY LIMITED  
AND N.V. MIDLAND BANK TRUST COMPANY LIMITED

A dividend, Serial No 112 of FL 5.148 per sub-share, equivalent to 119.7827p converted at FL4.29855-61.

DUTCH DIVIDEND TAX relief is given by certain Tax Conventions concluded by the Netherlands. A resident of a convention country will, generally, be liable to Dutch dividend tax at only 15% (FL0.722, 17.9844p per sub-share) provided the appropriate Dutch dividend tax is not higher. In other cases, the dividend tax will be the amount claimed within six months from the above date. If the sub-shares are owned by a UK resident and are effectively connected with a business carried on through a permanent establishment in the Netherlands, Dutch dividend tax at 25% (FL1.287, 29.9407p per sub-share) will be deducted and will be allowed as credit against the tax payable on the profit of the permanent. Residents of non-convention countries are liable to Dutch dividend tax at 25%.

UK INCOME TAX at the reduced rate of 15% (17.9844p per sub-share) on the gross amount will be deducted from payments made to UK residents instead of at the basic rate of 30%. This represents a proportional allowance of credit at the rate of 15% for the Dutch dividend tax. No UK resident will be liable to UK income tax on the gross amount paid to non-UK residents who submit an Ireland Revenue Affidavit of non-residence in the UK.

To obtain payment of the dividend sub-share certificates must be listed on Listing Forms obtainable from:-

Midland Bank plc, Stock Exchange Services Dept., Mariner House, Peppa Street, London, EC3N 4DZ  
Northern Bank plc, 2 Waring Street, Belfast BT1 2EE  
Allied Irish Banks Limited, Securities Dept., Stock Exchange, Bank Centre, Belfast  
Clydesdale Bank PLC, 30 St Vincent Place, Glasgow

Separate forms are available for use (a) by Banks, UK firms of Stockbrokers, Solicitors or Chartered Accountants (b) by other claimants. Notes on the procedure, in each case, are printed on the forms.

DUTCH CERTIFICATES OF FL 100 and FL 20

A dividend of FL 5.60 per FL20 against surrender of Coupon No 112. Coupons may be encashed through one of the paying agents in the Netherlands or through Midland Bank plc; in the latter case they may be listed on the option form, obtainable from the Bank, which must be submitted with the coupon. The coupon may not be cashed unless the instructions for claiming relief from Dutch dividend and UK income tax are set out above except that UK residents liable to Dutch dividend tax at only 15% must submit a Dutch exemption form. Dutch dividend tax on this dividend is FL2.148 at 25% and FL1.287 at 15%. The proceeds from the encashment of coupons through a paying agent in the Netherlands will be credited to a convertible bank account or to a bank or broker in the Netherlands.

A statement of the procedure for claiming relief from Dutch dividend tax and for the encashment of coupons, including names of paying agents and convention countries, can be obtained from Midland Bank plc at the above address or from the London Counter Office.

N.V. NEDERLANDSCH ADMINISTRATIE-EN TRUSTKANTOOR  
London Transfer Office, Unilever House, Blackfriars, London EC4P 4BQ.

16th May 1984.

**BBL (CAYMAN) LTD.**  
unconditionally guaranteed by



US \$50,000,000

Floating Rate Notes due 1994

For the six months

May 18, 1984 to November 19, 1984  
The Notes will carry an interest rate of 12 1/2% p.a.  
As a consequence, the coupon pertaining  
to this interest period will be US\$ 31,796.88

Used on the Luxembourg Stock Exchange

The Mitsui Bank, Limited  
Brussels Branch  
Fiscal Agent

NOTICE  
US\$12,500,000  
ORIENT LEASING (CARIBBEAN) N.V.  
(Incorporated with limited liability  
in the Netherlands Antilles)

NOTICE GUARANTEED NOTES DUE 1985  
July 1, 1984 redemption installment of  
US\$12,500,000 has been fully satisfied by  
the payment of the amount of US\$12,500,000  
remaining in circulation after July 1 of  
1984.

THE CHASE MANHATTAN BANK N.A.  
Principal Paying Agent

May 18, 1984.

## Appointments

### JUNIOR ASSOCIATE - MONEY MARKETS

Leading financial organisation requires individual to join a strong and successful London-based team to assist in the generation of new Euro-money market products, including underwriting and placement of these issues with institutional investors. Candidates should be familiar with U.S. and European financial markets including foreign exchange and credit analysis, be aged up to 25, educated to degree standard (Economics/Finance), with good language proficiency (English plus two additional languages).

Salary circa \$27,500

Please write in strictest confidence, enclosing curriculum  
vitae, to Box A8610, Financial Times  
10 Cannon Street, London EC4P 4BY

## Company Notices

### FIDELITY SPECIAL GROWTH FUND SICAV

37, Rue Notre-Dame  
Luxembourg B 20.095

Persons to whom the following notice is addressed are shareholders of  
Fidelity Special Growth Fund SICAV at the  
General Meeting of shareholders of  
March 29 1984, the articles of incorporation have been amended and the  
corporation has adopted the structure  
of a closed-end corporation in accordance  
with the law of August 25 1983,  
regarding collecting investment undertakings.

The shares are now of no par value.  
Therefore, from May 21 to June 21  
1984, the shareholders of the Fund  
will have to be remunerated for stamping  
to the Luxembourg Stock Exchange,  
4, Boulevard Royal, Luxembourg.

As from June 21 1984, shares not  
stamped are no longer of good delivery  
at the Luxembourg Stock Exchange.  
By Order of the Board of Directors

### NOTICE TO HOLDERS OF EUROPEAN MONEY RECEIPTS (EDRS) IN TOPPAN PRINTING CO. LTD.

NOTICE IS HEREBY GIVEN that  
payments will be made to shareholders  
of record as of May 21, 1984, the shareholders  
of record as of June 1-20, 1984 and during this  
period, the shareholders of record as of  
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## TECHNOLOGY

EDITED BY ALAN CANE

PATENT ROW SIGNALS START OF GUERRILLA WAR IN BIOTECHNOLOGY

## Who owns a newly minted gene?

BY STEPHANIE YANCHINSKI

A PATENT row between two well-established biotechnology companies is signaling the beginning of a guerrilla war over who owns biotechnology inventions and the 1m dollar spoils to go with them.

Genetech, a leading American genetic engineering firm, and Biogen, a European equivalent, are at loggerheads over who owns the fundamental patent for alpha interferon. This is the best known of a family of natural antiviral substances once touted as magic bullets for curing cancer.

Biogen claims that its product patent, recently granted by the European Patent Office, covers all alpha interferons made by the new techniques of gene splicing, and gives Schering Plough, its marketing partner, the exclusive right to sell alpha interferon in Europe.

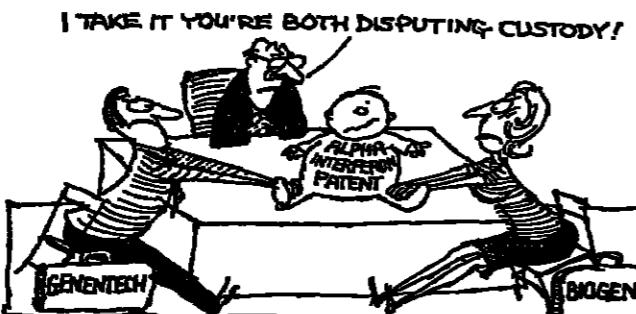
This effectively shuts Hoffmann La Roche, Genetech's main backer, out of alpha interferon in Europe. As a result, Roche has just issued a challenge through European Patent Office channels, based on a belief that Biogen's patent is too broad and does not cover the new types of interferon manufactured today.

Interferon, discovered by Dr Alan Isaacs and Dr Jean Lindenmann in a British laboratory over 25 years ago, is a class of proteins provided by the body in minute quantities to combat viral infections and maybe even cancer. Since Isaacs' time many have been discovered but until genetic engineering provided larger quantities for study, their precise role was unclear.

Now it seems interferon acts chiefly by enhancing the body's own defences against disease. Both Schering Plough and Hoffmann La Roche have sunk millions of dollars into producing interferons by genetic engineering in the hopes of coming up with a new range of extremely powerful new drugs.

The basis of Genetech's challenge lies in the chemistry of the substance which Biogen claims to have manufactured in its patent. Tom Kiley, Genetech's patent lawyer, says that Biogen's patent — filed some years ago, covers only a precursor type of interferon, one carrying an extra 23 amino acid building blocks which the material currently being produced and tested does not have.

Whether Schering Plough or Hoffmann La Roche wins or



loses, the legal battle could be protracted and costly, for at stake is the first big money-making product from biotechnology.

A spokesman for Biogen estimates that the market for alpha interferon for certain cancers and viral infections could be worth hundreds of millions of dollars.

It is important to be the first with a unique product. The second on the market has to have unique properties to convince people to buy it."

Interferon is particularly important to Biogen's future, as it is nearest development and approval for human use. Despite some disappointing results, Biogen still claims it will be the drug chosen to treat some cancers because it has fewer side effects than existing anti-cancer drugs.

The cancer chemotherapy market in the U.S. and Europe alone is \$10bn a year. However, there are powerful implications in patent battles such as these. Today, many of the money-spinning antibiotics, among the financial mainstays of the pharmaceutical industry, are coming to the end of their patent life, and drug companies are looking for new drugs to take their place.

In the U.S. this is happening at a time when the pharmaceutical industry's three year campaign to have the life of a patent extended has hit roadblocks. Now, an average of 10.2 years of the statutory 17 year patent life is eaten up by the extensive regulatory review required to obtain approval.

The current spat between Genetech and Biogen is symptomatic of the confusion that exists in trying to protect inventions in biotechnology. The U.S. patent office has issued

only 100 biotechnology patents, but is considering more than 1,000 applications.

"The situation is so uncertain," says one ICI scientist, "that companies are becoming 'first movers' and some are really dubious." Bruce Collins, a partner in an East Coast American patent firm and a long time observer of the biotechnology scene says: "Whether to choose to patent or to rely instead on trade secrets depends on the phase of the moon. There are so many variables."

Many such experts believe that a lot of the early patents protecting fundamental genetic engineering processes were filed by the emerging biotechnology companies largely to impress backers and will not hold up under challenge.

In biotechnology, says one expert, there is no case history. Cohen Boyer, who handles the patent affairs at Celltech, Britain's premier genetic engineering company, admits that for emerging companies such as his own strong patents are essential for another reason. "We are an R & D company seeking contract research often involving American companies. Strong

attractive and offer an insurance policy."

## Billion dollar patent

Cohen Boyer's patent covers higher forms of cellular life, taken from animal tissue, say, as well as the simpler bacteria.

Some experts think that animal cells may be better than bacteria, for the production of sophisticated pharmaceuticals, as they produce a substance identical, not just near to, the natural molecule. Such cultures could be worth millions. Bertram Rowland, the private attorney from Townsend and Townsend, says

"We will be looking at the law very carefully, but we think the language in the application is sufficient to cover the more complicated Eukaryotic cells. In any case our policy is to keep on refining the patent until we get it."



Dr Charles Weissmann, leader of the Biogen research team which produced leucocyte interferon using recombinant DNA techniques

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Biotechnology is about using plant or animal cells to perform a variety of industrial tasks, from manufacturing valuable drugs to mining for copper. For many years antibiotics have been produced by microbes in fermenters using many of the same techniques. It is the advent of genetic engineering whereby the very essence of genetic inheritance of the cell doing the work can be altered at will that has produced the confusing state of new patents.

Most of the early biotechnology patents will probably be indefensible because they protected generic processes or products. Dr Jim Coombes, in charge of patenting chemicals and diagnostic products in Hoechst UK says that "products are unambiguous while it may be possible to use a slightly different process to make the same product without infringement."

Michael Jackson, the patent expert at Wellcome Biotechnology Inc, says antibiotic manufacturers such as his own company prefer to protect products. A process patent usually requires that a sample of the cell line be deposited in some central bank for examination by the patent authorities, so secrecy is lost.

## OPTO-ELECTRONICS

## Midwinter joins optic fibre academics

By DAVID FISHLOCK

A SENIOR British Telecom research manager is moving to London this summer to join one of Britain's strongest university departments in opto-electronics. Dr John Midwinter, 56, who is managing about 100 graduates working on optical fibre technology at BT's laboratories at Martlesham, has been elected to the new British Telecom chair in opto-electronics at University College, as the fourth professor in the department.

For Professor Eric Ash, head of the department of electronic and electrical engineering, the appointment is a personal coup. Prof Ash sees BT's optical fibres project as "one of the success stories of the UK". Its achievements are a match for any opto-electronics team in the world, he says.

The field of optical fibres has

been a speciality of Dr Midwinter since he returned from the U.S. in 1971 to join the Post Office Research Station at a time when the Marconi laboratories were "just a hole in the ground." He has been running his present team — 50 graduates on fibre optics and 50 more on associated projects — for seven years. For the past two he has been special head of division, equivalent to a deputy research director.

"But for the past two years I've had the growing feeling that I ought to be doing something else." He finds no time for research of his own — "one is a personnel manager."

Of BT's senior research staff, "I reckon I'm one of the more academic," he says. He already holds visiting professorships at Queen Mary College and Southampton University, and admits that "I'd flirted with the idea of moving to a university

at will that has produced the confusing state of new patents.

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## IT ALSO SHOWS THE MONZA IS AHEAD OF OTHER LUXURY COUPÉS.

You're sitting in the driving seat of the new Monza GSE.

In front of you, the LCD instrumentation presents all the data in graphic detail.

Alongside it you'll find a trip computer with 7 functions. (One of them even reports on the outside air temperature.)

But these are by no means the only indicators of this car's performance.

You'll notice the Recaro seats, which adjust to fit your thighs. And the tiltable, leather-bound steering wheel, complete with power steering.

Turn the ignition key and you unlock an impatient 3 litre, 180 bhp, fuel-injected engine.

Foot down, and 60 mph is just 8.2 seconds away.

But beware, the Monza will surge on to over 132 mph.

Swing it through some curves and you'll get instant feedback from the all-independent suspension with front MacPherson struts and gas-filled dampers.

Also the limited slip differential

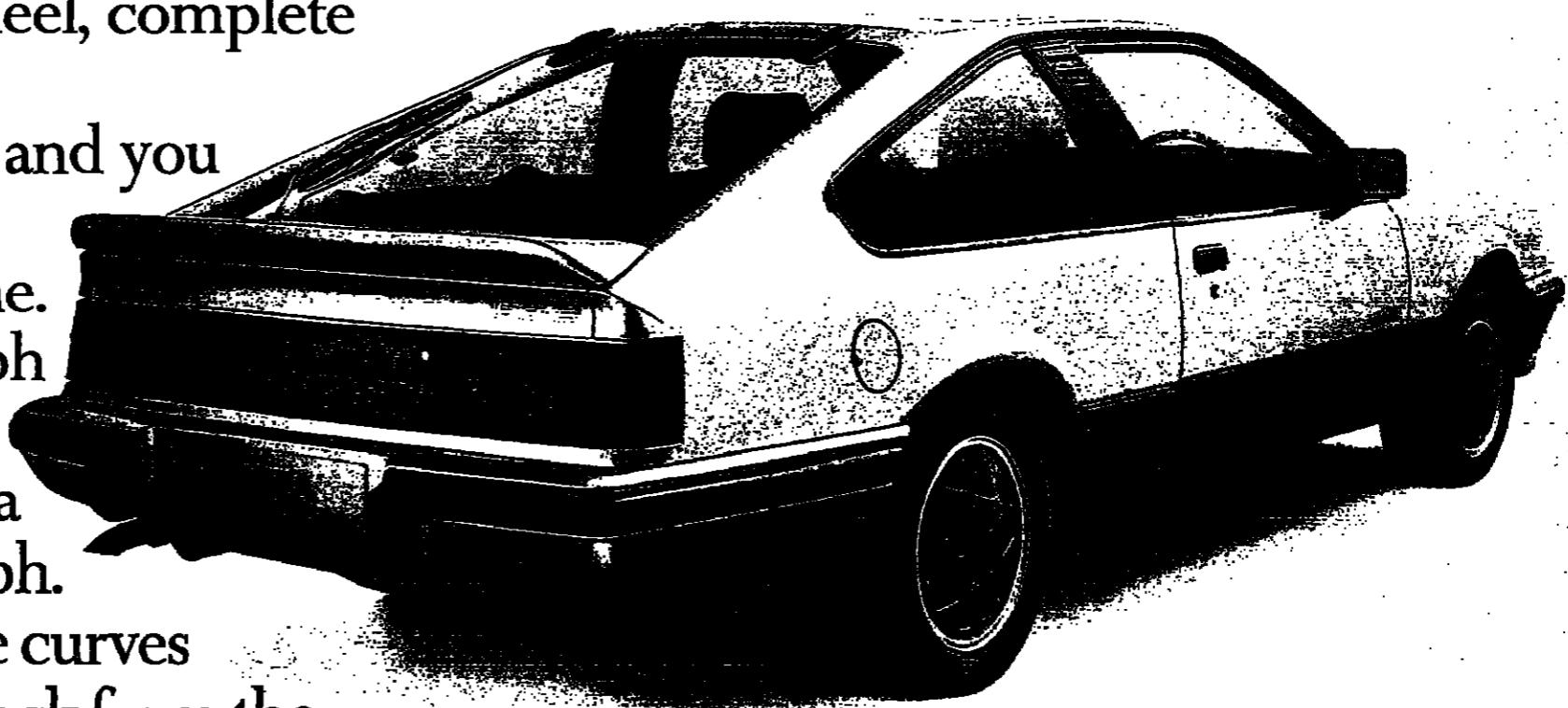
improves traction, particularly in poor conditions.

Indeed 'Motor' magazine likened the effect to that of four-wheel drive.

At speed, you'll soon appreciate the aerodynamic properties of the front and rear spoilers and the sill extensions.

And at rest, they do nothing to hide the car's potential.

Clearly it's a car that sets the pace. Except in one area, price. £13,801.



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Better. By Design.

MANUFACTURERS PERFORMANCE FIGURES RELATE TO MANUAL TRANSMISSION. AIR CONDITIONING ILLUSTRATED IS AN OPTIONAL EXTRA. PRICE, CORRECT AT TIME OF GOING TO PRESS, INCLUDES CAR TAX AND VAT. DELIVERY AND NUMBER PLATES EXTRA.

## WORLD TRADE NEWS

SHIPPING REPORT  
Frightened owners stay away from GulfBy Andrew Fisher,  
Shipping Correspondent

BUSINESS IN the Gulf tanker market was virtually at a standstill last week as owners and brokers assessed the consequences of the attacks on merchant shipping by Iran.

Owners were unwilling to risk their ships in the Gulf, though some were reportedly ready to do so at rates at least double those before the attack on the Yanbu Pride tanker near the Saudi port of Ras Tanura.

This would lead to rates from Kharg Island in Iran to Rotterdam of around Worldwide 60, equivalent to more than \$5m. Hull and cargo insurance rates for the area have also been increased considerably, adding to owners' costs.

Some brokers clearly resented the intrusion of the Gulf war into the shipping market. "Once again," said an indignant Galbraith in his weekly report, "the ugly face of politics has reared itself." It wrote resentfully of "free unarmed market tonnage being attacked by warplanes and missiles."

This, it added, "is intruding badly into the activities of the tanker market." Charterers were now finding it hard to attract offers from Kharg Island and Kuwait, irrespective of money.

Major oil companies said they were keeping a close eye on the situation. Mobil of the U.S. said it decided earlier this month to send no ships North of Ras Tanura.

Among the independent owners, Bergesen of Norway said it was staying out of the Gulf for the moment. Sweden's Salen Tankers hoped the situation would calm down, and declined to comment on its policy.

Other Norwegian owners decided to do the same as Bergesen, sending no further ships to the Gulf. The 13 Norwegian vessels already there would leave as soon as possible, the Norwegian Shipowners' association said.

The first signs of life in the tanker market after the Yanbu Pride attack came late on Thursday afternoon when Kuwait Petroleum sought a ship for over 250,000 tons of crude oil for East or West destinations.

## Daimler-Benz plan to make trucks in Turkey

By JOHN DAVIES IN FRANKFURT

DAIMLER-BENZ, the West German motor manufacturer, plans to start local production of trucks in Turkey. It is already involved in production of buses and diesel motors in co-operation with local interests.

Daimler-Benz has a 36 per cent stake in Otmarsan, the Turkish bus production company and it hopes that the company will be able to produce more than 5,000 trucks a year, as well as 2,000 buses and 9,000 diesel motors for commercial vehicles.

Otmarsan's workforce will nearly double under the plan to about 3,000 and the new jobs will be offered to Turkish workers now at Daimler-Benz plants in West Germany. The number of shareholders in Otmarsan is being widened from three to eight, including

## Tourism figures down

By JOHN WICKS IN ZURICH

INTERNATIONAL TOURISM showed a slight decline last year, according to a report issued by the Swiss Tourism Federation in Berne. About 1 per cent fewer foreign tourists travelled in the 25 OECD countries last year than in 1982.

Income from tourism is believed to have risen however by 3.7 per cent in real terms

## W. German machine tool makers face export threat

By John Davies in Frankfurt

WEST GERMAN machine tool makers could face stronger competition from Japanese exports in Eastern Europe, according to a study commissioned by the West German manufacturers.

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## Brazil asks for \$120m steel plant payment

By PETER BRUCE

BRAZILIAN steel industry chiefs are trying to persuade Britain's Davy Corporation and merchant bankers Morgan Grenfell to inject a final \$120m into the first phase of the unfinished \$5.6bn (£2bn) Acominas integrated steel works in Minas Gerais state.

Instead of immediately bringing on stream the \$170m blast furnace built by Davy, a \$73m sinter plant or a \$230m Brazilian-built steel making plant, Acominas is proposing simply to buy in steel ingots from other Siderbras plants. Sr Cavalcanti said bringing all the existing components of phase one into operation would probably cost \$250m.

The Brazilian proposals involve reviving a memorandum of understanding agreed in February, 1982, under which

Davy was to purchase billets worth \$120m, which it could then sell on to third parties. The deal was never consummated although a similar \$60m pre-sale agreement with Ferrostaal of West Germany did go ahead.

Acominas has already signed one firm three-year billet supply deal with a Brazilian rolling mill from next year and Sr Cavalcanti said negotiations with other customers, outside Brazil, would have to start within two months.

He said the response in

London to the proposals had been "quite good." Officials at Davy and Morgan Grenfell were cautious, regarding the talks as exploratory, but it is clear that the Brazilians think the amount of money being sought is relatively insignificant compared with the cost of the project so far and that they would be stung by a refusal to go ahead.

Sr Cavalcanti said that while the British side was under no obligation to enter into the pre-sale agreement, "we have expectations."

The prospect of Siderbras going ahead with phase two of the Acominas project could act as an important incentive to the British side, agreeing to the Brazilian proposals. Sr Cavalcanti said plans worth around \$500m, to build a medium section and a heavy section mill could be realised by 1988 if phase one were to come on stream, even partially, by next

March.

While the key to the project being completed remains the approval of Sr Antonio Delfim Neto, the powerful Planning Minister, who has been hostile to the project, Sr Cavalcanti said the government had shown new interest in Acominas and that "other options" were available if the current talks fail.

Andrew Whitley adds from Rio de Janeiro: The major clearing banks most heavily involved in lending to Brazil, Midland and Lloyds Bank International, will probably be prompted to provide fresh funds for Acominas provided the loans obtained a federal Government guarantee.

One leading British banker in

Sao Paulo said last week that these loans could be made out of contributions to the \$6.5bn "jumbo" loan provided to Brazil under Phase Two of its external debt refinancing programme.

Feature, Page 19.

## Tarmac wins Cairo sewage contract

By Charles Richards in Cairo

TARMAC Overseas of the UK, in partnership with the local Arab Contractors (Osman Ahmed Osman and Company) have signed a contract worth £241m (£36m) with the Cairo wastewater organisation in the first phase of a scheme to rehabilitate Cairo's sewers on the East bank of the Nile.

The contract is the second to be signed in the ambitious £885m scheme and involves building a 3 km culvert from Al Ameriya to the urban boundaries.

The rehabilitation project has been held up for many years by bureaucratic delays and legal niggles over the wording of contracts. The signing by GEC of the first contract, worth £1.6m in March, has raised contractors' hopes that a flood of orders for British companies worth up to £250m will emerge.

The British Government has exchanged letters regarding the

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Feature, Page 19.

## Nuclear pact signed with China

By PETER BRUCE

Brazil and China have reached agreement on nuclear co-operation, which will include joint prospecting for uranium and the construction and operation of nuclear power stations, Andrew Whitley writes from Rio de Janeiro.

A memorandum of understanding

was signed during preliminary talks in Beijing last week with a visiting Brazilian delegation. A statement said the spheres to be covered ranged from pure research to the fabrication of nuclear fuel elements.

Neither country is a signatory to the Nuclear Non-Proliferation Treaty on the grounds that it discriminates unfairly against developing countries.

The Chinese nuclear power industry is primarily based on Soviet-developed technology, while the embryonic Brazilian industry results from a mixture of U.S. and West German assistance.

Outline agreement on the

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Outline agreement on the

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## STAYING YOUNG TO MAKE BANKING AN EXCITING BUSINESS

Yoshiro Araki, President, Fuji Bank, Ltd.

By Geoffrey Murray

**T**he climate surrounding the Japanese banking business is rapidly changing through progressive liberalisation and internationalisation of financial services and stiffer competition from other financial institutions like securities companies and post office savings. To meet the challenges banks have had to take the fullest possible advantage of opportunities offered by technological advances in the computer and communications fields. They have also had to display considerable ingenuity in diversifying their business, creating a wide range of new investment vehicles to attract corporate and individual investors who can now afford to be extremely choosy where they place their money. Business diversification is an important element in coping with the changing environment. For Fuji Bank, the nation's second largest commercial bank (and ranked 11th worldwide) and among the world's leading financial institutions, this is an ongoing process in both the domestic and international spheres of operations.

Apart from traditional banking activities, Fuji plays a leading role in the Japanese business community through the Fuyo Group, established in the early 1960s and now comprising 29 companies holding leading positions in various industrial sectors with whom the bank has had a long-standing financial relationship. The group cooperates in long-range, large projects which few individual companies could manage alone, such as ocean resources development, oil exploration, industrial and urban renewal projects and activities in the data processing and leasing fields.

Most recently, the group has initiated a joint study on how to best utilise the ongoing information/telecommunications revolution.

Internationally, Fuji Bank is extending its network of overseas branches. It now has 47 foreign bases in 21 countries. This network was enhanced in January 1984 by the acquisition of all the shares in the American commercial financial companies, Walter E. Heller & Co. and Walter E. Heller Overseas Corporation. Both at home and overseas, stresses bank President Yoshiro Araki, Fuji welcomes the challenge of increased competition and diversity as a stimulus for increasing its business.

Murray: Amid all the deregulation and internationalisation of the financial services industry, what new services have you developed?

Araki: Our goal must always be to keep in step with

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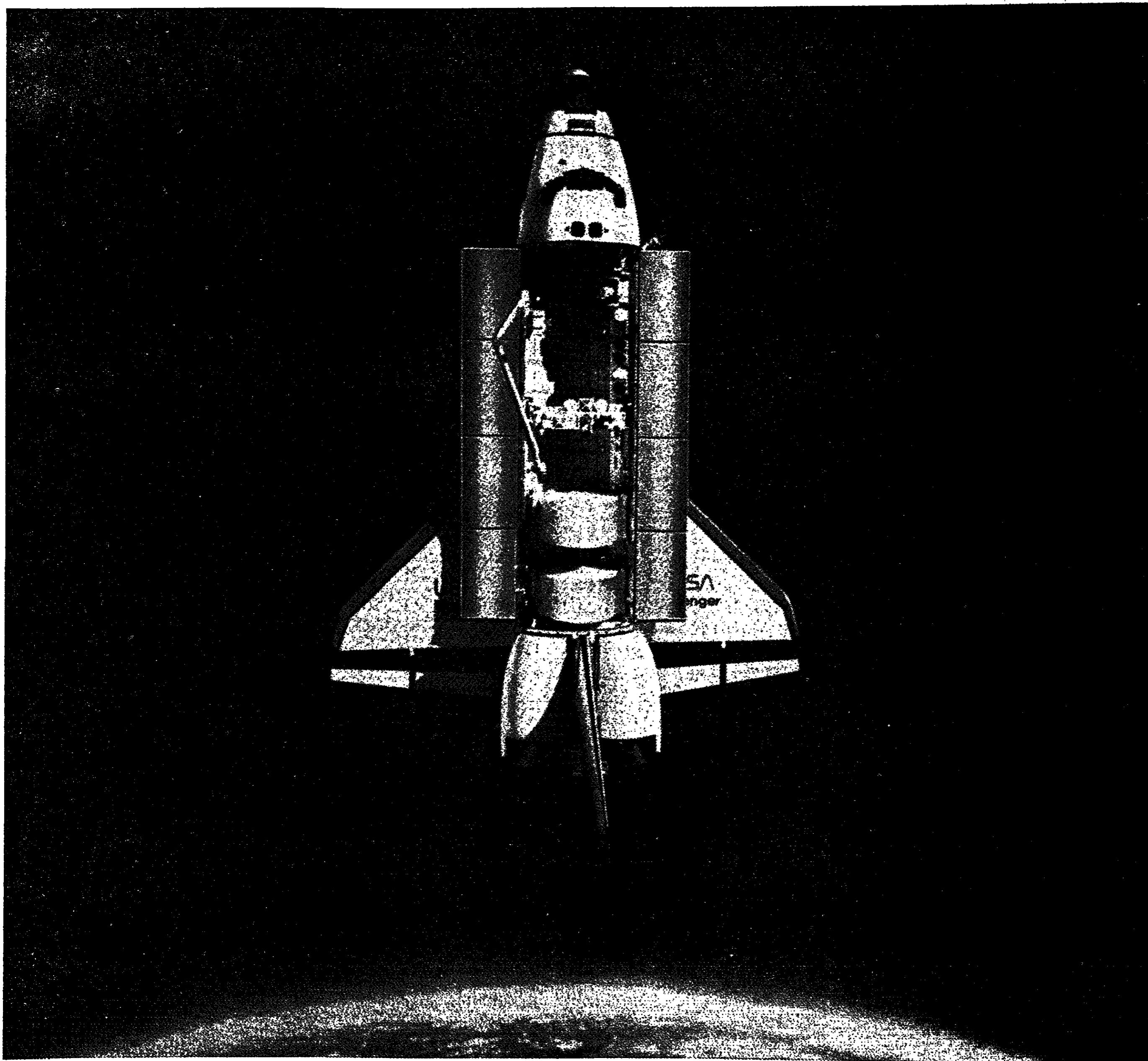


Photo of the Rockwell International-built Space Shuttle in orbit, taken from the West German SPAS satellite.

## UK NEWS

## TUC set for coal strike intervention

BY JOHN LLOYD

TRADES UNION Congress (TUC) leaders are now anxious to play a role in settling the miners' dispute - now entering its eleventh week - though there are no signs that the dominant left majority on the National Union of Mineworkers (NUM) executive is yet ready for compromise.

The dispute is likely to be discussed at today's meeting of the TUC's finance and general purposes committee - which brings together senior members - and by the entire general council on Wednesday. It will also surface at talks between Labour and trade union leaders in a meeting today of the TUC-Labour Party liaison committee.

Mr Alan Tufin, general secretary of the Union of Communications Workers, has written to the TUC calling for a one-day conference in co-ordinate assistance to the miners, and for a meeting with Mrs Margaret Thatcher, the prime minister.

Mr David Basnett, general secretary of the General Municipal and Boilermakers Union said last night: "The sooner the general council and

the NUM start talking about this dispute the better".

Barriers to such talks remain formidable, however. Mr Len Murray, the TUC general secretary, found himself at the centre of a controversy over his advice to TUC regional officials in Yorkshire and Humberside that they had exceeded their authority in calling for one-day strikes in their areas.

His initiative was roundly condemned over the weekend by these officials, and by a conference of the Northern Regional Labour Party in Newcastle.

Moves to bring the two sides together will continue today with a meeting between Mr Ian MacGregor, the National Coal Board (NCB) chairman and Mr Stan Orme, Labour Party's energy spokesman. Mr Orme is expected to urge a relaxation of Mr MacGregor's insistence that 20,000 jobs go in the industry with a loss of 4m tonnes of capacity.

Mr MacGregor is not expected to offer any significant compromises - but the NCB may be interested in exploratory talks.

## Jobs plea for world economic summit

BY JOHN LLOYD, INDUSTRIAL EDITOR

TRADE UNIONS in the industrialised countries will press for higher employment and control of technological change at the world economic summit to be held in London on June 7-9.

The trade union advisory committee (Tucac) of the Organisation for Economic Co-operation and Development will meet Mrs Margaret Thatcher, prime minister, who is to chair the summit on May 31.

Its statement for Mrs Thatcher says: "Governments have the responsibility to provide a framework for economic employment growth - and the most realistic way to achieve this is through co-operation which involves the trade unions and business community."

Editorial comment, Page 18

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is 6, will be redeemable at par.  
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is 16, will be redeemed at par.  
2. For the redemption payable on June 15th, 1984 by prepayment  
a. in respect of the loan shown under 1) above have been drawn  
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so that all bonds of which the number of the redemption group  
is 1, 2, 3, 4, 5, 7, 8, 9, 10 will be redeemable at 101 1/2%;  
b. in respect of the loan shown under 2) above have been drawn  
number: 1, 2, 3, 4, 5, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20  
so that all bonds of which the number of the redemption group  
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13 in respect of the loan under 2) were drawn for redemption on June 15th,  
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1981.  
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Mgd. US \$ 59.71	59.71	Sw Fr 51.05	Sw Fr 50.65
£ Dlr. 102.4p	102.4p	Yen 5,009	Yen 5,004
US \$ Dlr.	\$ 10		

## Union challenged on Hitachi pact

BY OUR INDUSTRIAL STAFF

A REMARKABLE example of a Japanese-style industrial relations system is about to be put into place at the Hitachi television plant in Hirwaun, South Wales.

The agreement, between the company and the Electrical and Plumbing Trades Union (EPTU), has already angered the other unions which had operated in the plant and are now cut out of negotiating rights under its terms.

They include the white collar unions ASTMS and AUFW-Tass; the engineering and building work-

ers unions, which are to take the EPTU to the TUC's dispute procedure alleging a serious breach in the procedures governing inter-union conduct.

Much more far-reaching, however, are the terms of the agreement itself. It begins by admitting that the "existing business... is almost bankrupt... the existing factory standards and efficiencies are the worst in the UK in any competitor comparison". Ten days ago the company announced a cut of 300 in its 1,300 jobs.

It says that the conditions in the agreement are "essential to Hitachi as a beginning" if the company is to remain. By British standards, they are both tough and egalitarian.

All disputes must be resolved "without lock-out and without any form of industrial action" by individuals or groups. Disputes will be referred to a "company members' board".

Workers are expected to abide by the "guiding principles" of the Hitachi management philosophy. Other features of the agreement

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\* Sales £33,691,000 - up 23.0%.

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\* Expansion in design departments has proved crucial as development of casual clothing continues.

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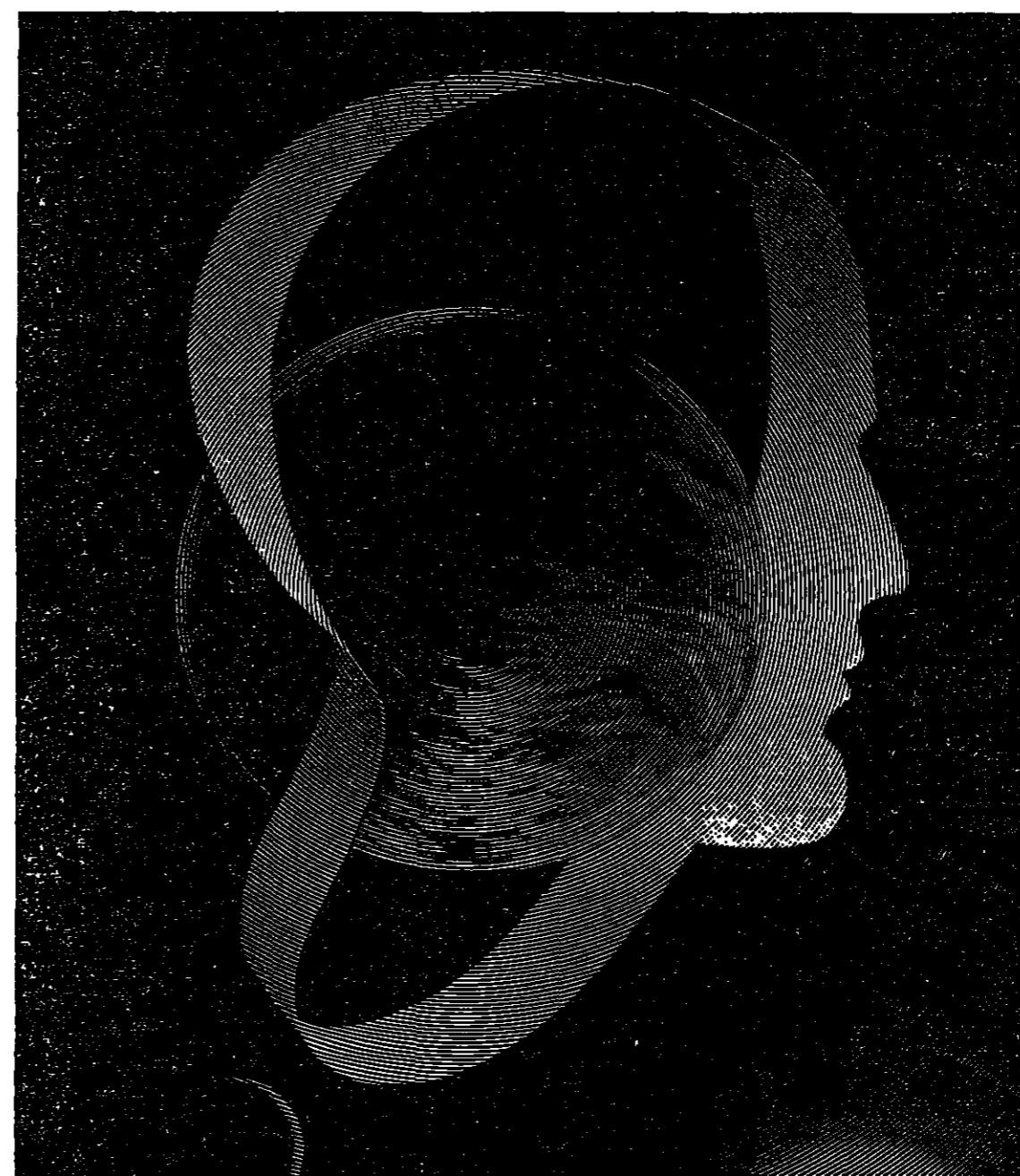
\* Increased demand in late 1983 extends into 1984.

\* Work started on new suit factory at Leachmere, near Sunderland; several existing factories to be extended.

\* Continued growth envisaged.

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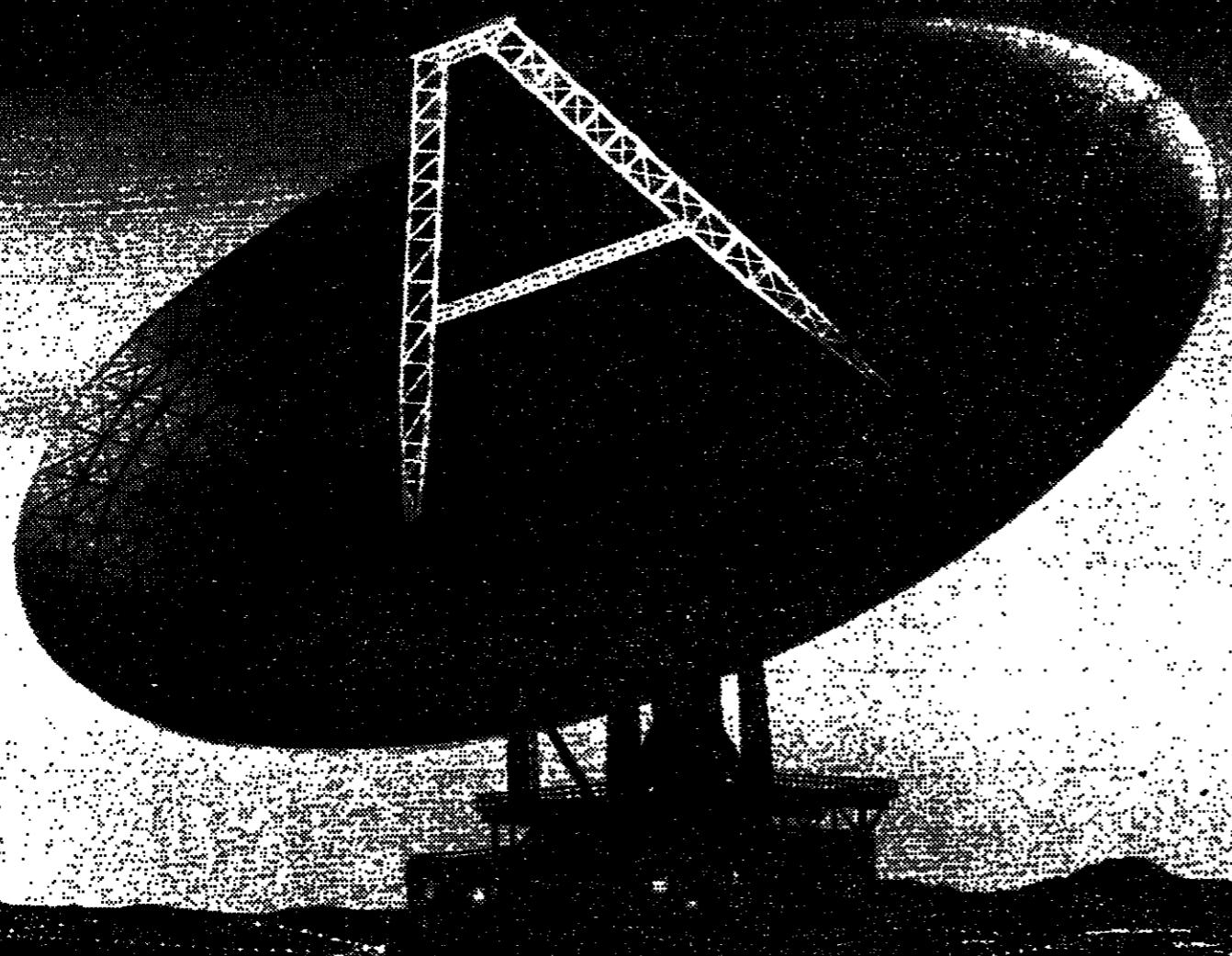


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## UK NEWS

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Exceptional Items	(127)	(235)	(343)
Profit before Interest	2,923	519	3,138
Interest	(817)	(1,418)	(2,478)
Profit before Tax	2,106	(899)	660

The Chairman's review and interim statement are available from:  
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## Ministers wrangle over costs of property tax Bill

BY ROBIN PAULEY

A HEATED argument has broken out between Treasury and Environment Department ministers about how much should be added to next year's public expenditure plans to deal with the consequences of the Rates (property tax) Bill, which seeks to curb high-spending local authorities, and the promises given to MPs to limit damage to the Bill's parliamentary passage.

Environment Department ministers are asking for more than £1bn to be added into the 1984-85 public spending plans, while the Treasury is offering only about £500m.

Ministers involved in the annual round of talks about public expenditure levels will discuss the disagreement at a meeting this week of a sub-committee of the Cabinet's economic committee. If no agreement can be reached the issue may have to go to the full Cabinet.

The Environment Department's arguments for more than £1bn cover three areas:

● The 12 to 20 councils to have their expenditure "capped" under the Bill will need to be given reasonable targets which implies substantially raising their current targets, some of which are being overshot by 80 per cent.

● During a recent parliamentary debate, Environment ministers promised MPs from low-spending areas that once the Rates Bill was effective it would be possible to give the Tory areas easier (higher) targets.

Initial Treasury reaction to the Environment Department's plight over the cost of the Rates Bill was initially sympathetic and Mr Peter Rees, Chief Secretary, has pointed out that there is a large contingency reserve of £3.75bn for 1985-86.

But now the department has put figures on its claim, the Treasury is less enthusiastic, and the £500m gap between the two negotiating positions means that some tough bargaining lies ahead.

The Treasury is arguing that the promise to help some areas does not need as large a percentage increase to targets as Mr Patrick Jenkins and his colleagues claim. They also reject his argument that if the Rates Bill is to appear sensible the expenditure limit for the "capped" councils must be very close to their target.

The Treasury view is that if the

## Fowler in favour of portable pensions

By Peter Riddell

MR NORMAN Fowler, the Social Services Secretary, is set to come out in support of the introduction of personal portable pensions alongside the present company-based occupational framework.

The five man inquiry team under the chairmanship of Mr Fowler is close to finalising proposals which are intended to permit much greater flexibility in personal pensions while not undermining existing schemes.

At a meeting earlier this month at the Commons, with 30 to 40 Tory backbench MPs, Mr Fowler indicated his support for personal portable pensions. He also referred favourably to proposals produced last month by the Legal and General Assurance with whose executives he has held discussions.

Most of the MPs present at the recent meeting apparently were strong backers of portable pensions in order to assist people who change jobs frequently and the many workers without occupational schemes. Reservations were expressed by only a handful of MPs who are pensions specialists.

Mr Fowler's report is expected to be published next month or in early July. Legislation is not likely until the 1986 session but the timing could depend on the response to the report.

## Unilever head tells Government not to intervene in industry

BY JOHN LLOYD, INDUSTRIAL EDITOR

GOVERNMENT should steer clear of any attempts to intervene in industry in order to sponsor innovation or to construct an "industrial policy" – according to one of the country's leading industrialists.

Mr Kenneth Durham, chairman of Unilever, says that some Cabinet Ministers have "exactly the same sentiments" in wishing to intervene in industry as their Labour predecessors.

In a paper published today by the Conservative Bow Group, of right wing MPs Mr Durham says: "I feel pretty certain that any industrial policy actively pursued and sponsored by Government would degenerate into a policy for protection or for subsidising uncompetitive industries because they are, as we hear so often, 'bad'." I am beginning to believe that 'bad' is now a euphemism for 'old', certainly for old-fashioned."

Mr Durham also defends the maintenance of some resistance to innovation and change – though in the context of advocating more exploitation of new ideas. He says that "an organisation totally devoid of resistance to change would fly apart at the seams. It must be ambivalent about radical technical in-

novation. It must both seek it out and resist it."

He defines innovation, not as invention or discovery, but as "the synthesis of, on the one hand, a particular customer or market need and, on the other, the technical means of satisfying that need. The third dimension is that of time, for the synthesis must take place at the time that the market need is clearly expressing itself".

"Innovation – the need and the difficulties" by Kenneth Durham. Bow Publications, 240 High Holborn, London WC1V 2DT, £pp 50p.)

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## UK NEWS

## Approval given for Ulster mining project

BY OUR BELFAST CORRESPONDENT

THE GOVERNMENT has agreed to a 10-year pilot project for the open cast mining of lignite, or brown coal, in Northern Ireland. It is likely to lead to the building of a new power station.

A mining licence and planning permission have been granted to Northern Strip Mining, a wholly-owned subsidiary of the Mining Investment Corporation (Minicorp) and a part of the Burnett and Hallam Group.

The licence provides for the extraction of up to 1.25m tonnes of lignite a year from an area in County Antrim on the shore of Lough Neagh. Work should begin in two years.

Reserves of more than 100m tonnes have been identified. Prospecting is continuing in an effort to verify an estimate of a further 300m tonnes which could lie beneath the waters of Lough Neagh. The mining operation will create up to 100 jobs in the short-term, and this could grow to 300.

Mr Adam Butler, Minister of

State at the Northern Ireland Office, said the decision was of major significance to the local economy.

The progressive use of lignite would help reduce the dependence of the Northern Ireland Electricity Service on imported fuels and would give greater flexibility to the province's energy options.

Lignite is found in quantities in Germany, Greece and Yugoslavia where it is used mainly for electricity generation. The pilot project in Ulster, as well as producing lignite for sale, will provide more information on the quality of the fuel.

The prospect of a new power station is some way off but Mr Butler said that electricity generation at the mine site was the most cost effective way of using the reserves.

He expected that it would progressively dilute the high cost of producing power from oil. The first effects, he said, should be to reduce the size of the government subsidy which holds down electricity prices in Northern Ireland.

## Shipping freight rates 'still depressed'

BY ANDREW FISHER, SHIPPING CORRESPONDENT

SHIPPING FREIGHT rates moved up in April and the latest laid-up tonnage figures showed a decrease, but the General Council of British Shipping (GCBS) drew little comfort from its most recent set of world statistics.

The huge volume of idle tonnage, 12 per cent of all world tonnage, continues to keep freight rates depressed, the GCBS said. In March, the laid-up total fell by 2.5m deadweight tonnes to 80.4m dwt, mostly in tankers.

The GCBS said that the fall in the laid-up figure and the rise in freight rates were both very small. "We

don't see an improvement in shipping markets generally until there is a more sustained growth in world trade and until supply and demand are more nearly into balance."

The rate improvement was expressed in a five point rise in the GCBS's tramp trip charter index to 111 at the end of April. This index (1976 = 100) measures single voyage rates.

The March fall in the figures of world laid-up tonnage followed a slight rise the previous month. The peak level was 100.5m dwt in May last year.

## EUROPEAN SPACE PROGRAMMES

The above survey, due to appear in today's paper, will now be published on Wednesday May 23

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## Farmers press for milk output plan

BY ALAN FORREST

DAIRY FARMERS will be meeting ministers and MPs in London this week to try to agree a plan to cushion their industry from the effects of EEC cuts in milk production.

A Department of Agriculture spokesman said yesterday: "It will not be a plan that involves a lot of Government support, although there will be Government funds involved."

What is being suggested is a switch of the burden on the small dairy farmers to the larger ones. This would involve the 'recycling' of about 25m within the industry.

Negotiations begin today when Welsh farmers' leaders - there are more than 4,000 milk producers in west Wales alone - start a week of talks. Mr Myrddin Evans, president of the Farmers Union of Wales, will meet Mr Nicholas Edwards, Secretary for Wales today.

Other farming delegations will

meet Mr Michael Jopling, Minister of Agriculture, and members of a House of Commons Select Committee later in the week.

The Ministry said: "We are aiming at an agreement which will protect the dairy farmer with fewer than 40 cows. It involves re-allocating milk with the larger farmer taking the extra burden."

Mr Evans said yesterday: "Unless the full impact of the EEC cuts can be blunted, the heart will be torn out of important milk producing areas." And farmers fear a further loss of jobs in areas such as Wales where unemployment is already above the national average.

In this week's talks the Welsh farmers will present their own survival plan. This recommends Government compensation to farmers giving up milk production and also exemption from quota penalties for smaller dairy units.

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Düsseldorf, Essen, Frankfurt, München, Stuttgart

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	1983 in million DM	1982 in million DM
Business Volume	5,691	5,546
Total Assets	5,468	5,229
Deposits	4,932	4,725
Credits	3,986	3,843
Capital	187	187

	Business Volume	1983 in million DM	1982 in million DM
Total Assets	4,283	4,242	3,923
Capital Funds	187	187	42
Total Assets	1,448	1,338	1,338
Capital Funds	51	42	42
Total Assets	105	92	18
Capital Funds	18	18	18

<sup>1)</sup> Foreign currencies converted at the rates as of December 31, 1983

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## Benlox Holdings Plc

### 1983 Group Results

	1983	1982	
Turnover	£8,580,941	£6,066,384	up 41%
Profit on ordinary activities	£325,084	£67,525	up 381%
Earnings per share	6.09p	1.41p	up 332%
Dividends per share	1.0p	0.5p	up 100%

"These figures reflect a most satisfactory year, and the Company has announced a rights issue to raise £1,370,000 as additional funds to maintain and continue the growth demonstrated by the figures shown above."

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Michael A. C. Buckley  
Chairman

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May, 1984

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Nederlandsche Middenstandsbank nv  
Pierson, Heldring & Pierson N.V.

April, 1984

## UK NEWS

### Builders begin campaign to lift additional VAT levy

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

THE CONSTRUCTION industry is mounting a campaign to reverse the Government's decision to impose value-added tax (VAT) on building improvements and alterations in addition to repair work.

A proposal to levy VAT at 15 per cent on this work was included in this year's budget. The Building Employers' Confederation (BEC) estimates that about £100m worth of building work will be lost to the industry in this financial year as customers cancel or scale down their construction needs.

They also fear that the tax decision could cost up to 100,000 jobs

and encourage the growth of unscrupulous builders who do not pay VAT.

The BEC is writing to Mrs Margaret Thatcher, Prime Minister, complaining about the effects of government policies, while the National Contractors' Group (part of the BEC) has enlisted advertising agents Saatchi and Saatchi - which also acts on behalf of the Conservative Party - to help to present the campaign.

The Government is seeking to encourage inner city building and urban renewal, but the VAT ruling is making many builders have second thoughts about refurbishing decaying local authority housing to produce cheap homes for sale.

"We are not going to be frightened of having a go at the Government and making quite clear the effects of not spending on schools, hospitals and factories," said Mr Michael Millwood, BEC president.

Tory MPs recently have also attacked the VAT proposal as "clumsy, damaging and ill-thought-out". A peculiar irony of the plan is that it could harm the Government's housing policy.

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## Steel and Imagination:

Together they've built modern America;  
now they join forces at LTV Steel

*The far-reaching role of LTV Steel is discussed by  
Raymond Hoag, Chairman of The LTV Corporation.*

**LTV**'s Jones & Laughlin Steel and Republic Steel will soon join forces to form LTV Steel, the nation's second largest steelmaker.\* This decision raised many eyebrows—and many questions. Employees, shareholders and business analysts have all asked, "Why would LTV—whose Aerospace/Defense operations represent such a bright future and whose Energy Division is consistently developing new products and new markets—want to deepen its stake in the steel industry?"

My answer is that we have the skill, commitment and *imagination* to shape a bright future for LTV Steel. Although "imagination" is a word more frequently associated with today's high-tech industries, LTV believes that imagination is precisely the ingredient that can reinvigorate American steel, making it a vibrant, thriving industry both in this country and throughout the world.

### Imagination and Efficiency

One of the most significant uses of imagination is in re-evaluating business practices. The way that steel "used to" operate is no longer important. LTV Steel intends to emphasize efficiencies and advanced technology to cut costs and improve quality and productivity.

The integration of Jones & Laughlin and Republic will enable us to do this. By combining some facilities and updating others, LTV Steel will be able to generate savings of millions each year. Savings will also result from the realignment of raw materials and the reduction of transportation cost by the rerouting of materials.

In the coming years, LTV Steel will continue to keep quality and efficiency a priority—by experimenting with new equipment and procedures, and by continuing to re-evaluate operations to stay competitive.

### Imagination and Global Competitiveness

Imagination also comes to play in assessing the role of LTV Steel with respect to competitors worldwide. Do we allow sales of American steel to continue to fall behind sales of foreign steel *in our own country*?

Absolutely not! Quality at both J&L and Republic has always been high and will continue to be at LTV Steel. At the same time, thanks to the aforementioned efficiencies, we will be able to

increase productivity. This should, in turn, allow us to price our product more competitively.

Top quality, excellent productivity, fair prices—all the elements are in place for LTV Steel to compete successfully on the domestic front with competitors from Japan, South Korea, Brazil, Italy and other nations.

### Imagination and Thoughtful Management

The leaders of LTV Steel, E. Bradley Jones and David Hoag, are men who have worked in the steel industry for a total of 55 years. They understand the challenge of foreign competition; they also understand the challenge ahead for modernizing LTV Steel. That understanding is combined with enthusiasm and vision. This imaginative and knowledgeable leadership along with the concerted effort of thousands of highly capable men and women will guide LTV Steel to new levels of success. And this success will naturally benefit the entire LTV Corporation.

Steel and imagination have built skyscrapers, bridges and automobiles no one dreamed could exist. Now, I look forward to all that can be built with LTV Steel and imagination.

*Raymond Q. Hoag*

Raymond A. Hoag  
Chairman & CEO  
The LTV Corporation

*\*LTV and Republic shareholders approved the proposed merger on May 18, and the companies presently plan to close upon Federal Court approval of a Justice Department consent decree.*

*For more information on LTV Steel, please write for a special brochure, Excellence in the Making, to The LTV Corporation, P.O. Box 225003—FT-7, Dallas, TX 75263.*

**LTV** The LTV Corporation

AEROSPACE/DEFENSE/ENERGY-STEEL



## THE MANAGEMENT PAGE

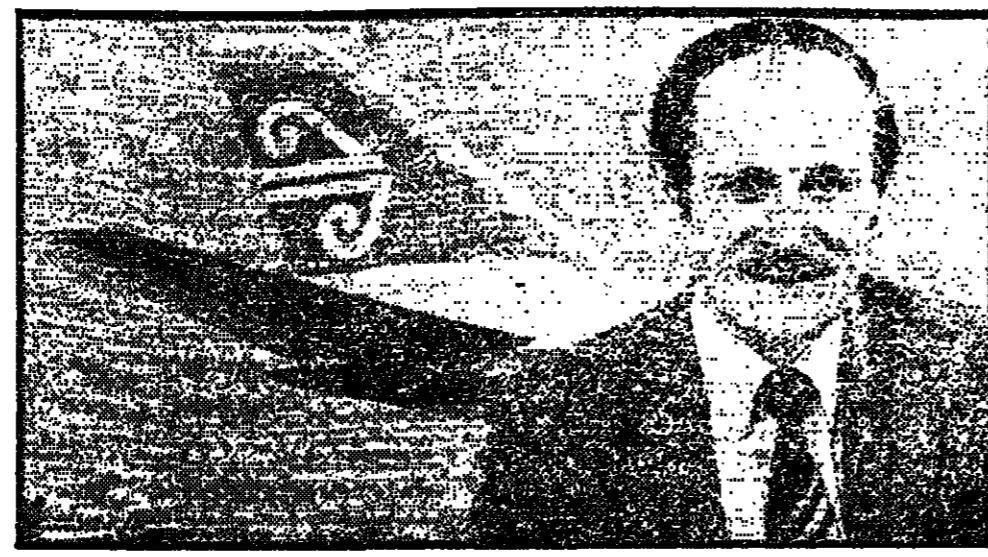
IN MANY companies the annual forecast is not much more than a therapeutic document designed to keep accountants, bankers and senior management happy. When it's completed and approved, it ends up in the filing cabinet until next year. In Air New Zealand, where chief executive Norman Geary has wrought a remarkable recovery, that's not the case at all.

"The annual plan isn't something we leave on the shelf to gather dust," he says firmly. "It's a dynamic document and we set a lot of store by it."

For Air New Zealand's executives that document provides an almost daily reference point. Because they are largely responsible for the numbers that it contains, they are by definition accountable to its forecasts. The much-thumbed plan also lies on the table at the airline's monthly meeting, a get-together of almost sacramental importance to Geary. It's the occasion when, together, 30 of his top team compare each other's performance against their own numbers.

That performance has been impressive in the two years since Geary left one of British Petroleum's top jobs in Europe to rescue Air New Zealand. That was in February, 1982, and the airline was in a bad way. Morale was low after the crash in November 1979 of one of its DC10s into Mount Erebus in the Antarctic and the agonising public enquiry that followed. Losses would peak in the 1981-82 financial year at nearly \$NZ290 (£42m). Staff was grappling with a difficult merger with the domestic carrier, National Airways Corporation. Numbers had swollen to a record 8,000, pushing the annual payroll to \$NZ200m. Finally, Air New Zealand had acquired a 747 fleet, replacing the DC10s (which had also been grounded), whose seats were hard to fill.

Still, recalls Geary, Air New Zealand had a high reputation with the public and that was something to build on. Geary, now 45, had never run an airline before. But in BP, where he had previously been the regional coordinator in Europe for the profitable development of the giant company's activities in Germany, Benelux, Sweden, Norway and Denmark, he had built up a strong track record for running a variety of BP's non-oil interests: detergents, minerals, fish-farming, forestry, chemicals and even coal-mining. Though he is in style rather quiet and thoughtful, albeit with a ready grin, Geary clearly brought very strong management ideas into Air New Zealand. Equally clearly, he did



Trevor Humphries/Phil Thompson

## How Norman Geary rebuilt Air NZ

BY SELWYN PARKER

Within two months he had persuaded a huffy-skinned board to accept a complete revision of the management structure of his predecessor, Morris Davis. By mid-1982 the new structure was in place, and working.

Senior managers (some of whom were nudged sideways) were removed from the executive suite on the nineteenth floor of the airline's office block in downtown Auckland and lodged with their own staff. The divisions were reshuffled into six major corporate areas: administration, marketing, planning, finance, operations and personnel. Accountability was built into the system, not only through the annual plan and the monthly meeting but also through the hard-driving (and hard-driven) route managers, the work-horses who are individually accountable for the performance and profitability of their designated route.

Though he had never run an airline, Geary has acquired the art of extracting performance from big and diverse organisations. "You can't afford to sit in an ivory tower," he insists. "This is a problem with many companies. The successful ones have a team of people who are very interested in what is going on at the shopfloor, at the coal face side of things," he says. While managers got not like what he saw.

Geary progressively applied his novice theories on how an airline should be saved. He explains: "I can perhaps see things in a slightly different way, being a relative newcomer (to aviation), and I am absolutely sure that the old ways of doing things no longer apply. A lot of (airline) managers don't appreciate that. We need to place more importance on marketing and on a fundamental change to costs. It's a matter of getting the cost structure sorted out, of shaping up airlines for a low-growth environment." Up until four or five years ago, the industry experienced growth of 12-20 per cent in traffic terms. It won't be like that any more. We are not going to see a return to high annual figures. Airlines won't be able to grow out of their problems by volume."

Obviously, that view of the industry's future implied a much-reduced payroll. From the peak of 9,000, staff numbers were cut—entirely by voluntary redundancy—to 6,900 in early 1984, and by March 1985, will bottom out at 6,600. Despite the drop in personnel, performance actually increased—22 per cent less staff resulted in 12 per cent more productivity. "Staff are working harder now," says Geary with satisfaction. An efficiency drive

boosted that productivity. One of a series of reports established that a massive 30 per cent of staff simply processed paperwork and now those people have largely been replaced by information-processing hardware. Empty conference rooms in head office were turned into productive space. Cabin staff accepted de-manning schemes. Staff travel privileges were severely limited.

A believer in marketing, Geary began to make the product suit the need. "Airlines in the past have placed great emphasis on the number of seats and on the operational side. To some people, we are still selling seats or rides in the air. In Air New Zealand we are not," he says emphatically. "We are marketing New Zealand and the South Pacific, and Air New Zealand is in that context. There's now a range of products which suit different segments of the market." Clearly the national carrier's new-found marketing clout puts extra pressure on the route managers who must, says Geary, "come up with the right plan, right budget, right organisation and right product."

Geary's matrix management structure, the basis of his recovery plan, has produced results in the company accounts sooner than anybody expected.

In his first year he more than halved losses, reducing them by \$NZ57m to \$NZ32.6m, and incidentally increasing revenue by 18 per cent against a rise in expenditure of just 3 per cent. In the year 1983-84 Air New Zealand has jumped back into the black very much against the international trend. Half-yearly operating profit was \$NZ18m and the second half should be even better, say airline sources. Many observers expect a full-year profit of over \$NZ50m.

Though it's too early for the redundancies, which were achieved on generous terms to have shown up in the accounts, the recovery was greatly aided by the co-operation of the unions which went along with relentless cost-cutting to help the airline get back on its feet. Some lament the effects of Geary's textbook efficiency. According to Jan Waddell, vice-president of Air New Zealand employees' Airline Stewards and Stewardesses Association, the airline "is now more like a company run by management experts and the function of the corporation just happens to be aviation."

Nonetheless, Air New Zealand's competitors unanimously concede the effectiveness of Geary's actions. John Swindell, British Airways' New Zealand manager, reckons the changes in management structure have "made a significant difference to the way Air New Zealand operates—and they are similar to the changes we have made."

And Air New Zealand's other main competitors, Continental Airlines and Pan American (the latter competes mainly on services to the West coast of America) believe Geary has done a great deal for the airline.

After a series of high-profile chief executives, Geary is something of a novelty. Though he wanders about head office and chats to staff, keeping an eye on things (or, as he says, "floating"), Norman Geary is quite happy to remain relatively anonymous while his managers hew away at the coal face. Indeed, some cabin staff say they would not recognise him if he sat in one of their seats. None of this, however, means that Geary doesn't know what's going on. A critical flow of information passes across his handsome desk each day, including reports on all international flights with full details on reasons for any hiccups or delays. If the delay extends beyond a certain time, he gets involved. "It doesn't do any harm," Geary says with a rather impish grin, "for managers to know that the chief executive is interested in what's going on."

## Unexpected repercussions from an Anglo-German merger

BY LESLIE COLLITT

WEST GERMAN companies involved in a foreign takeover normally do not charge in with new brooms to sweep out the previous management and put in their own executives. More typically, they attempt to discover what the acquired management can offer the parent company rather than make any rash moves that might destroy its morale and motivation.

Yet such an approach can have its unforeseen effects, as Schering, the West Berlin-based pharmaceuticals and chemicals group with annual sales of DM 1.2bn (£790m), discovered after spending £15m to buy FBC, a UK agrochemicals company jointly owned by Fisons and Boots.

Previous contacts with FBC

had prepared to invest further in the company. Combined, Schering and FBC have agrochemicals sales of DM 1.2bn annually and spend DM 100m a year on research. The merger, says Bruhn, will put Schering—which is now in 11th place internationally among agrochemical producers

—in a far better position to compete with the top 10 in the field.

Inevitably a certain number of FBC posts were rendered superfluous by the takeover—mainly in sales and Schering offered those affected—about 30 equivalent jobs in Berlin.

But none of them had any desire to leave the Cambridge area for walled-in West Berlin despite higher salaries in Germany, much lower taxes in Berlin and Schering's offer to pay for their children's education in Britain. Their wives in particular were not prepared to compete in Berlin. Their husbands left the company and in most cases took lower paying jobs in the UK.

Terry James remains as chairman of FBC, travelling frequently to West Berlin. Dr Mike Smith of FBC has been put in charge of Schering's international agrochemicals production while staying on in Cambridge. He was not prepared to move to Berlin, nor did Schering want him to.

Initially, this caused some raised eyebrows among Berlin staff who coveted Dr Smith's post. But the manner in which he conducts his role is seen as inevitable in an increasingly multinational company.

Bruhn says of FBC's expectations following the takeover that his new British colleagues were more in favour of centralisation. "The Brits did not want to downgrade FBC into a sales company," he says. "It was important for us to avoid any reduction in motivation."

Brussels, Belgium. Tel: 01 219 03 90.

European symposium on the long term future: Western Europe on the road to the information society, Zurich, June 24-27. Fee: £450 + £87.50 VAT. Details from CAM Foundation, Seminar Department, Abford House, 15 Wilton Road, London SW1V 1NJ. Tel: 01-823 7506. Total.

Developing managers after a recession, Bromley, June 19-21. Fee: £360. Details from: Management Centre Europe, Avenue des Arts 4, 1040

Brussels, Belgium. Tel: 01 219 03 90.

European symposium on the long term future: Western Europe on the road to the information society, Zurich, June 24-27. Fee: £450 + £87.50 VAT. Details from CAM Foundation, Seminar Department, Abford House, 15 Wilton Road, London SW1V 1NJ. Tel: 01-823 7506. Total.

Managing the finance department, Brussels, June 18-21. Fee: £80. Details from: Management Centre Europe, Avenue des Arts 4, 1040

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## FINANCIAL TIMES

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Monday May 21 1984

## Creating jobs in Europe

Unemployment is nearly 11 per cent in the European Economic Community and shows no sign of coming down, despite the beginnings of economic recovery. There is therefore every reason to question whether existing economic policies are the right ones. Last week, a group of academic economists, led by Professor Richard Layard, argued in a paper presented to the Centre for European Policy Studies that European governments should unite in a temporary fiscal reduction. The object of the exercise, as with so many well-intentioned reductions in the past, would be to get the European economies back on a trend growth line, this time on the one established in the 1970s.

### Fiscal reduction

Once Europe is back on its old growth path, the argument goes, governments could take the first step of the fiscal accelerator. Since the reduction would be explicitly temporary, financial markets would not get alarmed. Since it would be concerted, the balance of payments problems that scuppered President Mitterrand's go-it-alone dash for growth in 1981-82 would be avoided.

It is true that a concerted reduction would have a much greater chance of success than individual action by any one EEC country: the import dependence of the EEC as a group is much less than that of its constituent parts. But why is fiscal reduction desirable?

Action is needed, the authors claim, because on current projections, output per workers is expected to grow as fast as total output, so that unemployment will not be dented. Moreover, this unemployment rate is far above the rate consistent with stable inflation—the Layard group claims that Europe's non-accelerating inflation rate is about 7½ per cent.

However, the nairu is a will o' the wisp: there are so many problems associated with its calculation that nobody can sensibly claim to know even its historical value—let alone its value today.

More important, while fiscal reduction will raise aggregate demand, there is no guarantee that it will raise output permanently, still less that it will raise output faster than output per worker.

The timing of the Layard plan is also questionable: it arrives just as clear signs of

economic recovery are emerging. At this stage in the cycle there is a danger that fiscal reduction could do little more than raise inflation.

How would the public cash be spent? There are three suggestions: increased spending on public sector infrastructure and subsidies for private investment and employment. There is a case for more infrastructure spending in certain circumstances, and a case for experimenting with some form of temporary employment subsidies, although how public largesse can create jobs that are viable in the longer run is questionable. But the notion of subsidies for private investment seems particularly inappropriate, when the main worry is that participation in work will prevent any reduction in unemployment. It runs exactly counter to the present British Government's thinking, which is to remove the excessive bias towards labour-saving investment.

All companies potentially

lose because the Chancellor's changes mean there is now no protection against inflation in the corporate tax system. Many finance directors are less sanguine than Mr Lawson on the outlook for inflation and regret in particular the abolition of stock relief. This gave companies relief for rises in the value of inventories that merely reflected inflation. The Treasury argues that as inflation falls further the value of the relief would have declined.

It is an enigma, then, why service—so long as inflation does persist, it serves a purpose—it prevents the taxation of service profits. Its abolition makes the tax system more, rather than less, distortionary.

Less easy to appraise is the impact of the phased withdrawal of first-year capital allowances (presently 100 per cent for plant and machinery) which are being "balanced" by a progressive reduction in the rate of corporation tax from 52 per cent to 35 per cent in 1986. But several general points can be made.

First, companies whose investment is high relative to their profits will be relatively penalised. One estimate suggests that unless pre-tax profits (before depreciation) are more than two-and-a-half times planned investment, a company will be worse off. So mature companies, with little desire or ability to grow, will tend to gain at the expense of young firms trying to expand.

Second, as Mr Malcolm Jamaine, director of accountant Thomson McTintock's national tax office, points out, "to hear Mr Lawson speak you would scarcely think unincorporated businesses existed in Britain." Unincorporated companies lose the first-year investment allowances but gain nothing from the reduced rate of corporation tax, since proprietors pay income, not corporation tax.

At a still more micro level,

three sectors claim to have been hit particularly hard: shipping,

unincorporated businesses that are trying to expand and whose investment is therefore high relative to their profits will suffer on both counts.

It is often thought that small firms are the most likely to create new jobs in a mature economy; in the U.S. a majority of the 20m new jobs created in the past decade have been in small firms.

Mr Lawson's tax changes are intended to create jobs by per-

### Many less sanguine than Mr Lawson over inflation...

suading companies to substitute labour for capital, but there is no certainty that this will happen. Mr Alan Clements, group taxation manager at ICI, for example, says he "very much doubts that the tax changes will encourage us to employ more men and less machines."

Companies can also expect to benefit from the Budget through a windfall gain on existing capital equipment. When installed, the equipment attracted tax relief at 52 per cent but from now on the profits it generates will be taxed at 35 per cent. However, to the extent that existing plant is made more attractive than new equipment, firms' propensity to invest may fall.

There has been much discussion also about the extent to which the Budget will speed up investment: spending on plant in the next two financial years will attract favourable capital allowances (75 per cent and 50 per cent) yet much of the profit it generates will be

taxed at only 35 per cent. Beyond 1986 companies will face the same tax rate but get only a 25 per cent annual writing-down allowance.

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sonalising the tax system, will be the same tax rate but get only a 25 per cent annual writing-down allowance.

Before the Budget, British shipping groups were optimistic, and were lobbying for an increase in free depreciation (from 100 per cent to 140 per cent) to keep them internationally competitive. They were dumbfounded that Mr Lawson made no exception for them.

There is little case on tax grounds for special treatment (good taxes should apply universally), yet all Mr Alan Kelskey, shipping analyst at the stockbrokers Kitcat and Aitken, admits, "the industry's rivals abroad" benefit from all manner of subsidies, and the Budget has widened the gap.

Oil companies are also unhappy about the Budget. While supporting the basic philosophy of the corporate tax upheaval, Mr Willingale at BP argues that his company will lose out on two counts: it is capital-intensive and the phasing out of first-year allowances will adversely affect its North Sea activity.

Big oil companies have been willing to develop small, marginal North Sea fields (and thereby create more tax revenue for the Exchequer) partly because the associated capital allowances could be used elsewhere to reduce the taxation.

There was intense speculation before the Budget that a new tax would be slapped on Britain's profitable clearing banks. In effect, the Chancellor has achieved this without resorting to a new financial services tax. The withdrawal of first-year allowances has clutched their leasing business. In recent years, because manufacturing has seen few profits, it has been unable to exploit capital allowances (hav-

oil and banks).

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ing nothing to set them against)

and banks have bought assets, leased them to manufacturers, and shared the allowances.

The banks expected to defer tax on income from leasing definitely through new capital allowances, so did not set aside enough to cover their additional liability. In total, Britain's clearing houses have had to make extra provisions of about £15bn (roughly equivalent to their 1983 earnings).

### Finance directors a little schizophrenic about the changes

Some brokers argue the long-term effect of the tax changes will be to depress investment and reduce Britain's potential capital stock. The magnitude of the effect depends on inflation and on how firms finance their investment.

The stockbroker Phillips and Drew, for example, argues that 15 per cent more profits will have to be made on a typical marginal investment project under the new tax system in order for the project to remain still: pre- and post-tax returns would be equal however a company financed its investment and whatever assets it bought.

Finance directors seem a little schizophrenic about Mr Lawson's changes. Many appear to accept the logic of trying to create employment by raising the cost of capital, yet few seem to regard their own companies as much better off as a result of the new regime.

Of course, there are exceptions. Groups like Rio Tinto-Zinc with a large overseas content are clear winners, since they will pay extra tax on repatriated profits less often of reforming company taxes.

(because the UK tax rate will less often exceed the rate paid abroad) while the withdrawal of capital allowances is here immaterial.

But what of the underlying logic for the new regime? Since the Budget all kinds of stances have been adopted. As so often, the CBI supports the broad thrust, but worries over the details. It thinks that capital allowances should be withdrawn at a more leisurely pace, yet is happy enough about the timetable for reducing corporation tax rates. It would like to see a 25 per cent straight-line writing-down allowance for plant and machinery. This would mean fixed assets were written off in four equal chunks over four years.

Mr Lawson's "reducing balance" approach is more complex: each year 25 per cent of an asset's remaining value is written off, a process that never ends. A straight-line approach would leave Britain more competitive internationally (see chart).

Mr Roger White, senior tax partner at accountant Peat, Marwick Mitchell, reckons that "looking backwards" a 25 per cent reducing balance allowance may be "roughly equivalent to commercial depreciation." But looking forward, "rapidly changing technology suggests assets may become obsolete somewhat faster." Mr White also echoes concern over whether a long-term structural reform of corporation tax should be based on the assumption that inflation is down for good.

Some fiscal experts are openly critical of Mr Lawson. According to Mr John Kay, director of the Institute for Fiscal Studies, the Budget was encouraging only because it showed "what an enormous constituency there is for tax reform." The Chancellor is taking Britain's tax system in a direction diametrically opposed to that advocated by the IFS since the publication of the Meade report in 1978. That advocated an extension of 100 per cent first-year allowances as one step towards a fully fledged "cash-flow" corporation tax.

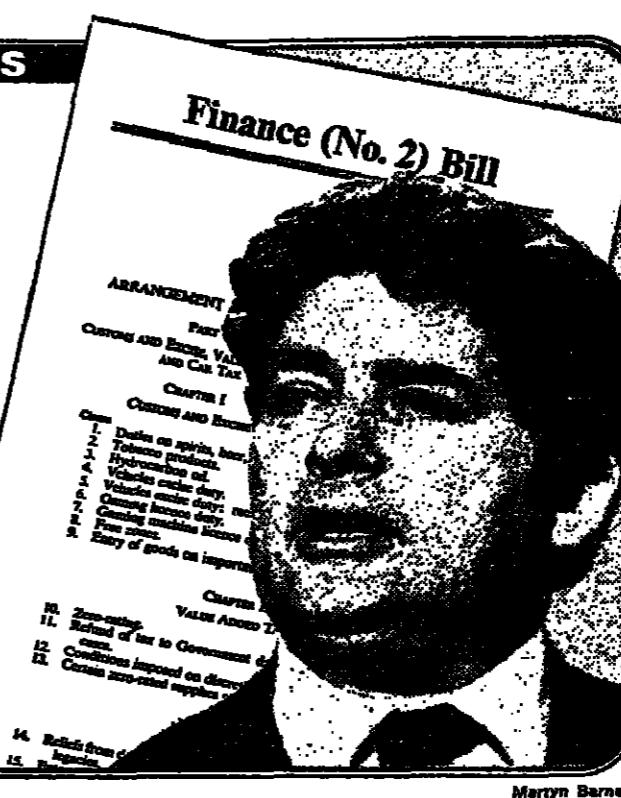
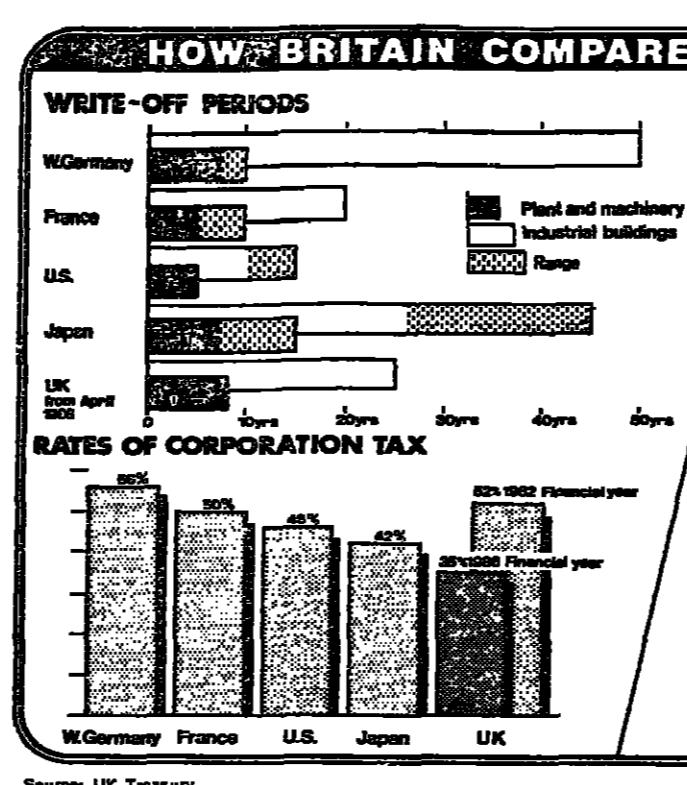
If inflation stays low, Mr Lawson's changes will reduce the distortions of the present system, but a cash-flow tax, theoretically, could do better still: pre- and post-tax returns would be equal however a company financed its investment and whatever assets it bought. It would create an incentive for inflation. Most importantly, it would not impose tax bills on companies, apparently, justified by historical-cost profits which they cannot pay because of a lack of liquidity.

The broker W. Greenwell has pointed out that the Budget changes may well impose severe strains on corporate liquidity in 1985 and 1986. Any tax based purely on profits runs this risk. Some experts conjecture that, by acting swiftly, Mr Lawson may have overlooked the better way of reforming company taxes.

## BRITISH CORPORATE TAXATION

# Did the Budget really help?

By Michael Prowse



Mervyn Barnes

Source: UK Treasury

## Men and Matters



### Bonn chance

Three years ago, Helga Steeg was a much-fancied candidate to succeed van Lennep. Now the top West German civil servant will take over instead from her compatriot, Dr Ulf Lanzke, as head of the OECD's offspring, the International Energy Agency.

Steeg has become a redoubtable figure in the Bonn bureaucracy. She is one of a handful of women who have made it anywhere close to the top of politics or government in her country. And, in a city which has drawn most of its population from other parts of Germany, she is that comparative exception: a Bonner, born and bred.

When Steeg was born there,

brief intervals abroad, she has stayed there ever since; for the past 11 years as head of the ministry's external economics and development aid division.

Her IEA appointment is by no means to be regarded as a consolation prize. And with OPEC and oil in general—long overdue a comeback in the international news, much may be heard of Steeg sooner rather than later.

It is exactly the sort of energy and endurance that may be needed to keep up with the game when he becomes director-general of the Office of Telecommunications, and referee in Britain's new liberalised and privatised industry.

Ofte will be expected to keep a close watch on British Telecom, which still dominates Britain's telecommunications.

And like other referees, Steeg will be the centre of many controversies, the most unpopular man on the pitch.

Compared with the Federal Communications Commission in the U.S. Ofte's resources will be minute. Most of Carberg's so staff will be civil servants, and they will be dealing with BT negotiations who have often in the past run rings round the Department of Trade and Industry.

But Carberg himself is well qualified to test if BT is abusing its effective monopolies and cross subsidising new competitive activities.

Currently Professor of Accounting at the London School of Economics and director of research at the Institute of Chartered Accountants, Carberg is perhaps best known

for his involvement in inflation accounting standards both in the UK and U.S.

His introduction to telecommunications came as one of the "three wise men" who acted as independent advisers to the DTT on such esoteric issues as value added network services on telephone lines and cellular radio.

### Pennock's patch

Lord Pennock is to be the first Brit to chair Unice, the European employers' body, since its foundation 26 years ago. He will succeed Guido Carli, a former minister and Governor of the Bank of Italy, on June 7.

It is literally, an un rewarding job—there's no salary—and it's unlikely as well. On the day it takes over, as constituent members of the business confederations of all the EC member states are expected to agree a cut in its budget of £1.2m a year, and in the 30 staff employed in Brussels.

Pennock, 63, has trimmed the fat before at BICC, the cable and wire company, where he is executive chairman until the end of this year. As a former chairman of the CBI (1980-82) he knows the workings of Government at times: he called the 1981 budget a "kick in the teeth" to business while he was chairman of the CBI; and once courted Prime Ministerial disfavour by retelling the story of Mrs Thatcher's company, of how she had been thought too pushy by an ICI recruitment panel, and rejected. (She turned the tables on him by suggesting that if she had been accepted, she might have wound up as chairman of the CBI.)

Europe's business voice is supposed to be growing stronger (in spite of economic) and Pennock will be expected to speak up against EEC plans for more industrial democracy, more protection for part-time workers and more regulation of business.

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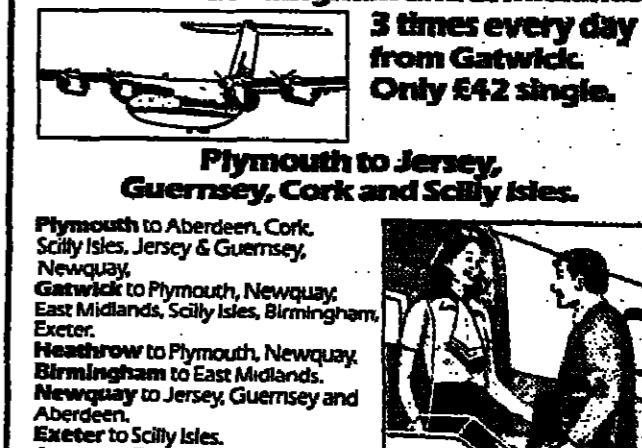
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## CARAJAS IRON ORE PROJECT

## Brazil's enormous gamble

By Andrew Whitley in Rio de Janeiro

FROM 5,000 feet the bottle-green velvet of the jungle looks as if it has been sprayed by a giant moth. A vermillion streak straight as a dye across the horizon, suggests that man has also been at work.

Circle lower, the outlines of the low Carajas hills, 350 miles south west of the old Amazon port of Belem, emerge from the immense carpet of trees. The moth-eaten parts become bare clearings of "Canga" — the rock rich in iron ore which first betrayed the existence here of mineral deposits — or else busy work camps and construction sites.

The Carajas iron ore deposits — at 18bn tons the largest and richest anywhere — were for years the Brazilian Government's calling card with the international banks, as well as its loan collateral. Seventeen years after their discovery, and three-and-a-half years after site work began, the project is finally approaching completion.

Moreover, Carajas will probably be completed at an overall price 20 per cent below the budget worked out at the end of 1981 with the World Bank, the project's most enthusiastic and faithful backer.

New figures presented to official foreign creditors recently put the final price tag

"It will, without doubt, be the biggest supplier of iron ore to the world market in future," enthuses Mr Tom Cheney, head of BP Minerals in Brazil.

For its money, Brazil also gets a 350-mile railway line across the north-east Amazon Region, virgin territory earmarked by the Government for colonisation and development, as well as a new, all-weather port on the South Atlantic coast at São Luís, capable of handling ships of up to 280,000 dwt.

Carajas is an outstanding example of effective project management," says, not modestly, Sr Samir Zrakic, finance director of CVRD, one of the world's leading mining companies. The Brazilian Government controls the company through its 56 per cent shareholding, with the remainder being held by investors in the Rio and São Paulo stock exchanges.

Few western mining executives would disagree with Sr Zrakic's judgment. Whatever their views about the economic viability of the project — opinions vary, depending on their respective projections for world iron ore prices — they all agree that the Brazilian state company has done an excellent job.

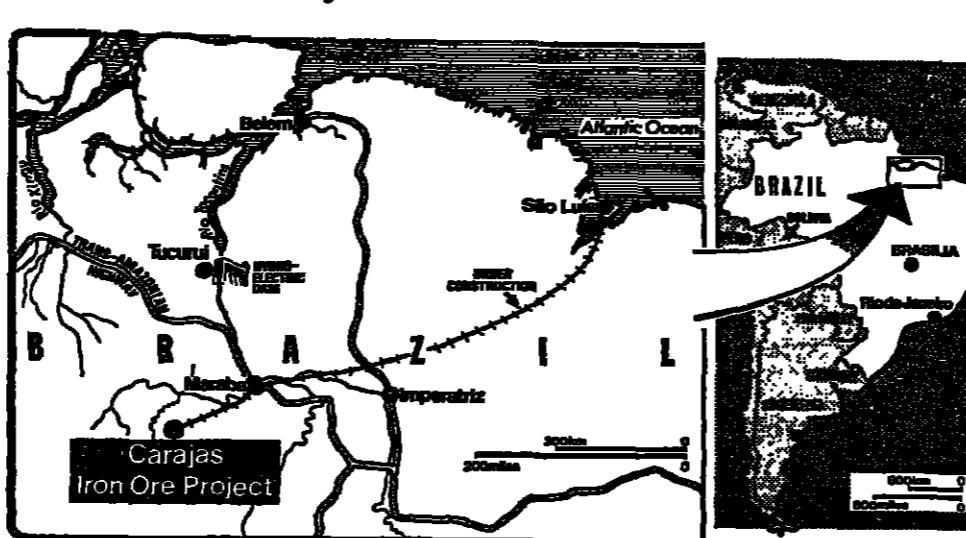
Just over 12 months ago the CVRD board decided to postpone the planned start-up date by one year, to July 1986, because of the weak world market. Getting the timing right is critical. For if Carajas, which is entirely export-orientated, were to come on stream too early it would, at the very least, have a depressive effect on prices. As the Brazilian company is already the world's leading iron ore exporter, with direct sales last year totalling nearly 35m tons, it has to act carefully.

Output from its long-established mines in Minas Gerais state is to be run down, to preserve dwindling reserves — and make way for Carajas.

According to Sr Clóvis Ditzel, the Brussels-based president of CVRD International, there is now no question of any further postponement. Long-term delivery contracts, for 25m tons per annum, have been signed.

Nonetheless, the project is still half in its revised course.

At the end of March, the com-



at fixed rates. Some smart financial footwork, by borrowing in deutschmarks and yen, also helped reduce the effective interest rate CVRD is paying.

Instead of the original target of a 15 per cent return on investment set by the World Bank, CVRD says that lower world prices for iron ore have reduced this to 10 per cent, still reasonable for a major mining project.

Hopes of additional benefit remain in the control of other minerals — gold, copper, bauxite, nickel and manganese, all located within easy distance of the Carajas rail terminal.

However, the greatest concern of the World Bank throughout the life of the project has been the Brazilian company's internal cash-generating capabilities. For its 40 per cent equity stake, CVRD was expected to put up \$1.82bn, based on the original cost estimate of \$4.5bn. Half this sum is to come, by 1988, from the company's own cash.

To keep it in line, the World Bank imposed unusually strict controls on any new investment by the state company outside its Carajas commitments. And it insisted that the federal government take responsibility for any cost overruns.

In mid-1982 a critical assumption on the part of the World

## Instead of cost overruns, CVRD has cut spending

at \$3.6bn, down \$900m on the original \$4.5bn.

Instead of cost overruns, part for the course on major development projects, especially those in remote parts of the world without any pre-existing infrastructure, Companhia Vale do Rio Doce (CVRD) has successfully reduced its planned spending on Carajas — without cutting down on its scale.

For \$3.6bn — an estimate which includes loan interest and working capital during construction, but excludes a \$400m contingency allowance — Brazil will get an iron ore mine capable of churning out high grade ore for half a millennium, at its full rated capacity of 35m tons a year.

most of the major Japanese steel mills, might look elsewhere if there were further delays.

The project will begin with an annual capacity of 15m tons a year and build up rapidly over the following 18 months to its full 35m-ton level. Earlier talk of expanding later to 50m tons a year is being played down.

As running costs are likely to be low by world standards, Sr Ditzel believes Carajas should be making an operating profit by its second year. However, the CVRD executive is presently prepared to answer the more critical question of when it will reach break-even point.

Much depends on the strength of the recovery underway in the western industrialised world. While the U.S. and Japanese steel industries are picking up steam, Sr Ditzel is more concerned about the still uncertain outlook for what he says are the key price-setters for iron ore in Western Europe.

The total cost, including sub-contractors, is now down to \$2.200 — expected to be its low point — compared with a peak of \$2.500 in August 1982. While a considerable part of the lay-offs were a natural consequence of the construction cycle, some were undoubtedly due to the revision of the schedule.

The cost reductions CVRD is rightly proud of are partly its doing, partly the result of initial intervention by foreign lenders, concerned about the

revision of the schedule.

At the end of March, the com-

puter print-outs from Sucar, the acronym for the Carajas Project Superintendence in Rio de Janeiro, showed that overall physical execution had reached 86 per cent.

• The railway: responsible for nearly half the budget, it is the furthest ahead of all sections. Once the final span on the 15-mile-long bridge across the Tocantins River — the only major barrier on the entire route — is dropped into place in August, all the bridging work will be complete. The track laying gang, meanwhile, have just crossed their half-way mark.

• The mine: based initially around the excavation of a single hill of almost solid ore and processing through three crushing and screening plants, it is a straightforward, but apparently well planned operation. Building a proper townsite and infrastructure such as the smart new airport, capable of handling commercial flights, have been recent concerns.

• The port site: designed to handle eight iron trains a day each of 160 wagons, from 1988 onwards, it is descriptively peaceful at present. Most of the on-shore civil works and equipment installation are still to come.

The cost reductions CVRD is rightly proud of are partly its doing, partly the result of initial intervention by foreign lenders, concerned about the

revision of the schedule.

• In a buyer's market," said Sr Zrakic. "In addition, we have a good reputation in Brazil (unlike most state companies here) for paying on time. But perhaps the greatest windfall for the dollar-earning mining company was the 30 per cent devaluation of the cruzeiro in February 1983. Subsequent mini-devaluations in line with inflation have also preserved CVRD's export competitiveness.

Finally, interest rates on foreign loans did not affect Carajas as 90 per cent of its foreign borrowings were made

Bank was its "reasonable expectation" that the world market would be back in equilibrium when Carajas was originally due to come on stream, in the years after 1985. A rider was that prices would not fall because of the development.

The acid test of these assumptions is drawing closer. For next summer Sr Ditzel and his colleagues will have to start negotiations with CVRD's customers on the prices they will pay for these contracted 25m tons of Carajas ore, for delivery commencing a year later.

Only afterwards will it be clearer whether Brazil's enormous gamble on Carajas is going to come off.

## The scrutiny of taxation

From the Director-General, General Council of British Shipping

Sir — Your leader (May 11) on the scrutiny of taxation was, if I may say so, apt and timely. The shipping industry is one of many which has reason to feel aggrieved at the consideration it is getting through our antiquated procedures for examining Finance Bills.

It was decided between the Government and the Opposition that clause 57 and schedule 12 of the current Bill, covering capital allowances, would, as one of the most important changes in this year's Bill, be taken on the floor of the House. The result was even less satisfactory than if the clause had been taken "upstairs" in committee. It and the schedule were debated in a very thinly attended House from 10.45 pm to 12 pm on May 1. Important amendments which had been put on the order paper were ruled out of order. The effect of this, for the shipping industry, is that the whole system of 100 per cent capital allowances, coupled with "free" depreciation which we had enjoyed for the last 18 years and which the Finance Bill puts to an end, were never examined in depth by the nation's legislators. Admittedly the matter can come up again at report stage and we can only hope that there will be a proper discussion then. But inevitably proceedings at report — before the whole House — are pretty rushed. And following the Parliament Act of 1911 the House of Lords, which has proved itself so effective in examining the technicalities of Bills, is precluded from looking at the small (and big) print of Finance Bills. So a fact remains which will have the most serious and damaging effect on the British merchant fleet — and therefore on the nation's debt — and the balance of payments and maritime employment — takes place with the nation's legislators so far having spent only a few minutes on the matter!

Sir, you also refer to the Inland Revenue's admirable practice, which, as you say, has grown up in recent years, of discussing major changes to company and capital taxation in consultative documents. But what happened in the case of free depreciation? The Revenue put out its consultative document on corporation tax and capital allowances in January 1982. It contained not a word about the possible removal of free depreciation. The General Council of British Shipping in its comments on the consultative document stressed the extreme importance of the system to the shipping industry. Two years later, without any further consultation, free depreciation and

## Letters to the Editor

100 per cent capital allowances are removed "at a stroke."

Of course, there has to be some Budget secrecy — though fortunately the previous success of the Treasury in sheltering that particular cloak has been much eroded. But it seems to my industry (and I know others) to be quite wrong for such a major fiscal change which will have such far-reaching effects to be determined with the minimum of consultation with the sponsoring department (in this case Department of Transport) and none at all with the industry except after the event.

Sir, there needs to be an open and informed debate about such major fiscal changes and the present Finance Bill procedure is just not good enough. Patrick Shovelton, 3032, St Mary Axe, EC3

## Plea for Hong Kong people applauded

From Mr J. Bouriet

Sir — May I applaud Anatole Kaletsky's plea (previously

urged by Professor Peter Hall) that the people of Hong Kong be allowed to come to Britain? While I might back even the "Mondays Club" in pointing out that some immigrant groups to this country have, in part, pursued ways that cannot gain the full approval of us natives — their hosts — I believe that this cannot possibly be said of the Chinese.

For another view, why not consider the development of the largely Anglo-Chinese population of Vancouver in British Columbia? The Chinese built the trans-Canada railway faster than rival Irish workers, gained the respect of Vancouverites and have never looked back since. The resulting cultural mix is stimulating, peaceful, law abiding, able — and rich — and integrated.

One may be entitled to some doubt about whether the Hong Kong Chinese can repeat their economic miracle in the British business environment — joining trade unions, getting planning permits, paying high taxes, accepting the burdens of the

common agricultural policy and VAT, etc — but at any rate those Chinese already here seem to manage.

I had the pleasure of spending a week in our "splendid and civilised colony" (the words of a Japanese commentator) last year and I am sure that if we can overcome our antipathy based as it is on totally irrelevant experience, then we will be in for a pleasant surprise. James Y. Bouriet, Business Studies Unit, School of Business, Economics and Social Studies, 54, Moorgate, EC2

Liverpool's garden centre appreciated

From Mrs E. Kasket

Sir — I was sorry that Robin Lane Fox (May 2) allowed his puritanical gardening spirit to cool his appreciation of the new Liverpool garden centre. After all, whatever its failings there appears to be an enthusiastic explosion of energy —

gardeners with gnomes writ large.

I would, however, applaud (if I was not getting a little bored) his brilliant satire on the whimpering Walleyes (latest, May 16) who persistently mistake, in an explosion of cheques, the more esoteric forms of middle-class culture for the substance of gardening. (Mrs) E. Kasket, 7, Lymington Road, NW6

## Wrongful use of insolvency

From Mr M. Homan

Sir — Mr Goldman (May 14) is right in criticising the proposal in the Government's White Paper on insolvency reform for automatic disqualification of directors when a company goes into compulsory winding up. There are many reasons why companies may go into compulsory rather than voluntary winding up that have no connection with the conduct of the directors.

One of the effects of the proposals is that companies may well be placed in voluntary winding up prematurely by directors wishing to avoid the sanctions flowing from compulsory winding up.

Further proposals in the White Paper will be extremely damaging for the way in which receivership enables businesses and jobs to be saved. The White Paper recognises that receivership can be of great benefit but the proposals would destroy the receiver's constructive role.

When a receiver is appointed the company's debts are frozen. He can incur new debts to keep the business going and pay them out of the assets. The law gives him an indemnity out of the assets for this very purpose. The White Paper proposes that once the company goes into liquidation the receiver will lose this indemnity, in other words he must cease to trade.

These proposals for directors and for receivers interact in an unfortunate way. To escape sanctions directors will place companies in voluntary winding up before a receiver can be appointed, as receivership is often followed by compulsory winding up. This means that by the time the receiver is appointed the company will already be in liquidation and he will not be able to carry on the trade at all.

The White Paper's proposal of a new procedure for a court-appointed administrator is a useful addition to the means of reorganising the affairs of an insolvent company but it was never intended as a complete substitute for receivership.

M. Alex Smith, "Greenup," 120, Goddard Way, Saffron Walden, Essex.

As oil products go, some of Mobil's are fairly glamorous. In fact, when you lubricate Frank Williams' winning Grand Prix racing team, fleets of the most prestigious commercial jets, and even the space shuttle, there's a tendency to go around with your head in the clouds.

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## Lombard

## Search for EEC cash limits

By Samuel Brittan

IS IT POSSIBLE to impose effective cash limits, as Governments have imposed on their expenditure at home, to the increase any increase above 1 per cent in VAT contributions, even at the expense of foregoing a deal on the British rebate? But this has now been sold and everything depends on the success of the finance ministers' proposed guidelines.

The finance ministers' draft leaves down that agricultural expenditure on the Community budget will increase less than the index related to Community national income. Unfortunately most CAP expenditure is, in the public expenditure jargon, "demand determined." That is, once the price regime has been fixed, the Community is legally bound to buy up surpluses and enforce it in all other agreed ways.

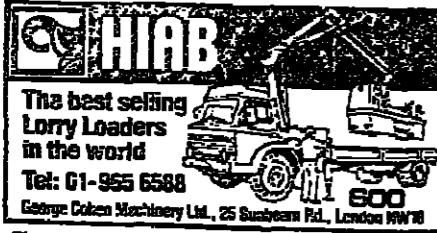
If there are any teeth in the proposals it is in the recommendation that the Commission's annual "own resources" contributions to the Budget from the present equivalent to 1 per cent VAT rate, to 1.4 per cent. There will also be most likely a further increase to 1.6 per cent when the UK is enlarged. Indeed, UK agreement to this increase of the other elements are agreed, is a foregone conclusion on which the British Government could not now go back without charges of "bad faith."

Whether an independent-minded British MP should accept the whole deal or vote against it should depend far more on his assessment of the realism of budgetary cash limits than of the exact figure of the British budgetary correction. The acid test of these assumptions is drawing closer. For next summer Sr Ditzel and his colleagues will have to start negotiations with CVRD's customers on the prices they will pay for these contracted 25m tons of Carajas ore, for delivery commencing a year later.

As CAP expenditure depends on members' government contributions, and as the real cost of the CAP to Britain is about twice its budgetary contribution, it is worse than the disease.

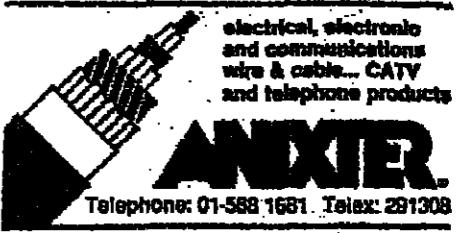
## Two for the road

Mobil



# FINANCIAL TIMES

Monday May 21 1984



Terry Byland on  
Wall Street

## Brokers under a cloud

AFTER a week which brought the \$7.5m rescue package for the eighth largest bank in the U.S. and left the Dow Jones industrial average within a hair's breadth of its 1984 low, spare a thought for the stocks of the Wall Street trading houses, which have to keep the show going no matter how foul the weather.

The financial services industry as a whole has not covered itself with glory during the great retreat. The mutual fund industry has just shamefacedly admitted that it underperformed the Standard & Poor's 500 index in the first quarter, thus repeating its lacklustre performance of the second half of last year.

The March quarter brought gloomy trading results from most of the Wall Street trading houses, with the industry apparently losing in an overall operating loss before tax. Over the six months to the end of April, while the Standard & Poor's 500 shed only 1.2 per cent, stocks in some of the biggest names on Wall Street shed anything between 12 per cent and 17 per cent.

It has not all been a disaster, though. Quick Reilly, benefiting from banking links and from the revival of interest in discount broking, has consistently outperformed. First Boston and Donaldson Lufkin Jenrette have also stood out against the trend of the sector, and of the rest of the market.

To a great extent, this dismal performance reflects the sector's close alignment with the stock market itself. Brokerage stocks traditionally follow the market trend, but in a grossly exaggerated fashion. True to form, there was an improvement in stock prices in April when most of the leaders outperformed a 0.9 per cent gain in the S & P 500. But some of those gains in brokerage stocks have been clipped during May and nerves are tensed again.

The problems in the banking world - and few on Wall Street believe that Continental Illinois is the only difficulty around - have raised fears of forced selling of stocks or bonds on markets in no way braced for such treatment. Moreover, the dearth of retail interest in the federal bond market has left traders financing portfolios stuffed with paper losses.

There are signs that the brokerage firms have been slow to readjust their own operations in the face of a colder climate. In his latest annual review of the larger, multi-line firms, Mr Ferrin Long, of Lipper Analytical Services, comments that expenses are "out of control".

For the whole of last year, the latest period for which data is available, total operating expenses of the five biggest composite firms - Prudential-Bache, E. F. Hutton, Merrill Lynch, Paine Webber and Shearson/American Express, now including Lehman Bros - saw their operating expenses rise by 36 per cent to \$3.6bn.

The major firms have taken some action to curb rising costs. Merrill Lynch has reduced its staff from 44,000 to 43,000 since the beginning of the year, and several others have instituted "hiring freezes." But Merrill has also held its place at the top of the list of firms opening new branch offices. In April, Merrill opened five new offices out of an industry total of 23. The industry rate of new openings in the first quarter exceeds that of 1983.

The urge to branch out suggests that the brokers are still after the retail trade, or private investor - Florida and Texas are the two states most favoured for new openings.

In fact, this is as traditional in bear markets, retail trading, defined as transactions of 500 shares or less, is on the decline. In March it represented only 11.3 per cent of average daily volume on the New York stock exchange, compared with 16.3 per cent a year earlier.

The recent Lehman Bros drama has naturally raised the question of whether there will be further mergers on Wall Street if, as seems likely, the problems get worse before they get better.

On this point, there may be some cause for comfort. The Lehman acquisition by Shearson/Amerex was considered generous by the market, which trades brokerage stocks at extremely ungenerous multiples of book value, in view of their strong customer bases and international strength. Merrill, for example, trades at only 1.20 times book and other perhaps less prestigious firms trade at less than book value.

If the short term outlook for brokerage shares is to be dominated by their respective merger prospects, then some stock prices are looking a little too low for the real world.

## WIDESPREAD RECOVERY AMONG INDUSTRIALISED WORLD'S MANUFACTURERS

## Big steelmakers return to profit

BY IAN RODGER IN LONDON

A FEW of the industrialised world's big steelmakers are already back in profit and many more will get out of the red in the next few months.

This week, for example, the big five Japanese companies, Nippon Steel, Nippon Kokan, Kawasaki Steel, Sumitomo Metal and Kobe Steel, publish their 1983-84 results, and all are expected to report a return to profits in the second half of 1983-84 after losses in the first half.

Most of the major U.S. producers will be back in profit in the current quarter, and even a few European companies, such as Hoogovens of Holland and Hochoe of West Germany, are again making profits on their steel operations.

Some of the most impressive results come from the relatively small, private sector producers, such as BHP in Australia, Stelco in Canada and Elkem in Norway. Elkem's recovery rests mainly on its aluminium and ferro alloy businesses, but its steel operations in Britain and Norway returned to profit last year after three years of losses. Svengel Stal of Sweden is the exception that proves the rule that government-supported companies cannot succeed in this industry.

The keys to the widespread recovery are significant cuts in excess and obsolete capacity and improvements in demand and prices.

The U.S. has led in all these trends. Steel consumption rose about 10 per cent in 1983 and ana-

Company	Country	Latest Profit (Loss) \$m	Period	Year Earlier \$m
BHP (steel div)	Australia	34.3	1983 6mo*	(57.9)
BSC	Britain	(129.6)*	1983-4 yr	(281.3)
Deutsche	Canada	31.8	1984 1st 1/2	12.6
Stelco	Canada	5.9	1984 1st 1/2	(11.3)
Elkem	Norway	(1,180.0)	1983 yr	(348.9)
Usinor	France	(265.7)	1983 yr	(78.3)
Hoogovens	Holland	1.0	1983 yr	(24.3)
Husar Ralander	Italy	(78.4)	1983 yr	(688.5)
Elkem	Norway	16.5	1984 1st 1/2	(4.5)
Svengel Stal	Sweden	37.1	1983 yr	6.2
Bethlehem	U.S.A.	(54.6)	1984 1st 1/2	(22.5)
Irland Steel	U.S.A.	2.0	1984 1st 1/2	(19.9)
LTV	U.S.A.	(29.0)	1984 1st 1/2	(77.2)
National	U.S.A.	7.6	1984 1st 1/2	(35.4)
U.S. Steel	U.S.A.	(36.7)	1984 1st 1/2	(34.8)
W. German	W. Germany	17.0	1983 yr	7.5
Küciner	W. Germany	(86.0)	1983 yr	(40.9)
Thyssen	W. Germany	(199.4)	1983 yr	(23.5)

\*to Nov. 30, 1983

†estimate

‡to Sept. 30, 1983

forably back into profit. But he foresees only a 3.8 per cent rise in the EEC countries.

By last June, EEC capacity had been cut by only 18m tonnes or 11 per cent since 1980. Some governments are now saying it will be impossible to eliminate subsidies to their producers by the end of next year, as ordered by the European Commission.

The slight improvement in EEC steel prices this year has occurred mainly because the Commission has imposed minimum levels. But prices are still lower than in the U.S. and Japan, so only those producers which have modern equipment and high operating rates are able to make profits.

Analysts doubt that profitability will reach a high enough level in the current cycle to restore the industrialised countries' steel industries to long-term viability.

"The profits are nice, but they are nothing like enough," Mr Bird says. "I don't think the industry will be in a viable state until the end of the year.

Mr John Jacobson of Chase Econometrics agrees. "Overcapacity is still with us. Many countries have made important first steps, but that's all. The question is whether we will get to the point where the companies feel investments in steel are more attractive than in other businesses. I don't think so."

Brasil's Carajás gamble, Page 19

lysts expect it to grow even more strongly this year as the general economic recovery spreads to the capital goods sector. Mr Bob Hageman, an analyst with the New York stockbroker Kidder, Peabody, says lead times on flat products have doubled to 12 weeks in the past six months.

U.S. list prices have not moved much, but discounts have been narrowing in recent months from the 25 per cent range available last year on some products, helped by the U.S. Government's moves to stem imports.

In Europe and Japan, steel con-

sumption was still "declining" last year and producers have been slow to close redundant steelworks. Mr Tony Bird, a London steel analyst, forecasts an impressive 15 per cent pickup in consumption in Japan this year, which should be enough to see that country's producers com-

pete with the rest of the world.

One European banker described Continental Illinois as "a real hot potato" for any prospective bidder, adding that a merger with it could "take a triple A down to a single A" in its impact on the acquiring bank's credit rating.

Fed strategy, Page 22

## Continental Illinois crisis 'contained'

BY PAUL TAYLOR AND WILLIAM HALL IN NEW YORK

U.S. FINANCIAL markets, stunned last week by the run on Continental Illinois, America's eighth largest bank, are hopeful that the crisis, if not passed, has for the moment contained.

Although sentiment remains extremely sensitive, there are indications that a measure of confidence is returning, especially in the money markets.

At the end of last week spreads between Treasury bill rates and banks' certificate of deposit were narrowing.

The Federal Open Market Committee, the policy making arm of the Federal Reserve Board, will hold a regular meeting tomorrow.

Although its decisions normally remain secret for a month Wall Street analysts are pointing out that the

Fed faces a difficult conflict between its roles of lender of last resort on the one hand and of manager of the U.S. monetary policy.

Dr Henry Kaufman, Salomon Brothers' chief economist, says in his latest credit market report: "The Federal Reserve performed its most important role during the past week: it was the lender of last resort alleviating the stringencies and rising preference for liquidity caused by the problems of Continental Illinois."

He added that the speed with which banking markets returned to normal would greatly influence the timing of any further moves in monetary policy.

Goldman Sachs, the New York investment bank, has been approaching many of the largest international banking groups on Continental's behalf since its chairman, Mr David

Taylor, said it was exploring merger possibilities.

Mr Barry Sullivan, First Chicago's chairman, said at the weekend: "We are not presently preparing a bid. Any final decision to do so would have to await further study."

A merger of the two big Chicago banks would create an institution with assets of more than \$80bn, which would be the third largest in the U.S. and among the dozen biggest banks in the world.

One European banker described Continental Illinois as "a real hot potato" for any prospective bidder, adding that a merger with it could "take a triple A down to a single A" in its impact on the acquiring bank's credit rating.

Fed strategy, Page 22

## Spain ready to ease truck industry tariffs

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT, IN LONDON

THE SPANISH Government is considering the swift introduction of fundamental changes to the local content regulations and tariff barriers with which it protects its national commercial vehicle industry.

Among the proposed changes would be the removal of all duty on components from EEC countries. At present exports of components to Spain from the EEC face tariffs of about 18 per cent while products going in the reverse direction pay only 4 per cent.

This has frequently raised criticism from EEC producers, most recently from the Confederation of British Industry. The employers' organisation which last month started a major initiative for the reduction of the Spanish tariffs.

The Spanish Government now proposes that the local content be reduced to 70 per cent to 80 per cent and that the manufacturers be permitted to introduce other models with a Spanish content of only 40 per cent to 50 per cent as long as the average for an entire range is between 50 per cent and 60 per cent.

Export rules would also be changed so that manufacturers would have to export products worth 120 to 125 per cent of the value of their component imports.

The manufacturers have been told that the Spanish Government would prefer to make the changes as early as June so that it would have ammunition for the talks about Spain's entry to the Common Market.

While the changes would appear to help the manufacturers, the implications for the Spanish components sector are serious.

There would be a painful process of plant closures and job losses which would need the special dispensation of the Spanish Government as it is otherwise very difficult to make anyone redundant in Spain.

As for local content, currently

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Changing UK car market, Page 12

## Swiss reject bank secrecy reform

BY ANTHONY McDERMOTT IN BERNE

SWISS VOTERS yesterday rejected by an unexpectedly large majority a referendum proposal calling for the reform of the country's bank secrecy law.

The proposal, initiated by the Social Democratic Party in 1979, was rejected by all 26 cantons by a majority of 73 per cent.

The outcome of the vote was welcomed by bankers, fearing that a change in the secrecy law might prompt large outflows of capital.

During the referendum campaign supporters of an end to secrecy said that because of the law the Swiss banking system was opened to tax fraud and evasion, to the inflow of "dirty money" from disreputable clients, including some Third World leaders and those in exile.

The constitutional change foreseen in the referendum would have obliged banks to give information about accounts to Swiss or foreign authorities investigating tax evasion.

There would almost certainly have to be a painful process of plant closures and job losses which would need the special dispensation of the Spanish Government as it is otherwise very difficult to make anyone redundant in Spain.

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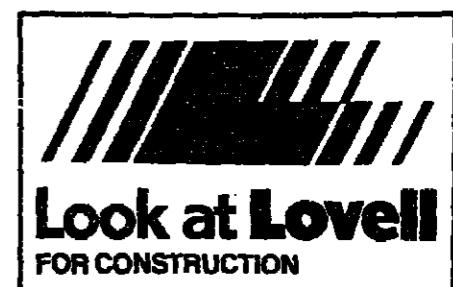
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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Monday May 21 1984



## New bond issue activity dwindle to a trickle

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

IT MIGHT have been raining in Nice last week but investment bankers who went there for the annual meeting of the Association of International Bond Dealers were probably glad to have escaped another depressing week in the bond market.

Over the week fixed rate dollar issues fell by 4 points amid continuing worries over U.S. interest rates. By the end of the week new grounds for uncertainty had surfaced with the \$7.5bn rescue package for Continental Illinois.

It will probably take a few days before the Eurobond market can fully digest latest developments on the other side of the Atlantic. With so many participants away from their desks, trading last week was thin and new issue activity dwindled to a trickle.

On the surface the problems at Continental Illinois might be expected to lead to lower interest rates as the Federal Reserve pumps money into the system to ensure banking liquidity. Very short-term

rates were sharply lower last week but this does not appear to have filtered through to the longer end of the bond markets, where anxiety about future inflation persists.

One small ray of hope in Europe, however, was the hint of some retail buying from Switzerland at the higher yields prevailing towards the end of the week. Bank issues were marked down on the Continental Illinois problems, but in Friday's thin market closing prices were hardly representative of a real trend.

Indeed, the yen sector was the only part of the bond markets which saw any semblance of normal activity last week. Two Samurai bonds were launched - for United Technologies and Gaz de France as well as a Euroyen bond for New Zealand. The yen has weakened sharply in recent weeks and Japanese bankers say there is some buying demand from foreign investors keen to cash in on the cheapness of the currency.

This may have helped the Euroyen issue somewhat but, despite Japan's strong economic fundamentals, there is no getting away from the fact that its own domestic bond market is seriously caught up in the general malaise emanating from New York. Last week it suffered further from fears that escalation of the Gulf war could affect Japan's oil supplies, and Samurai bond prices which are heavily influenced by events in the domestic market slipped by 1½ to 2 points.

D-Mark and Swiss franc issues both closed lower last week. The Bundesbank made no use of its council meeting on Thursday to raise interest rates, but bankers say there is still a possibility this might happen at the end of the month.

BY OUR EUROMARKETS CORRESPONDENT

DENMARK today launches its long-awaited \$1bn standby credit which was quietly mandated at the end of last week to Manufacturers Hanover.

At first sight the terms on the 10-year credit, which is designed to replace a large part of Denmark's existing stock of undrawn loans, are enough to make the market gasp. Denmark will pay a facility fee to participating banks of only 0.05 per cent each year, which is both way below market expectations and sharply down on the commitment fees for existing Danish credits which range from ½ per cent to ½ per cent.

But the credit has been carefully structured to penalise Denmark heavily if it is ever drawn. This is done in three ways. First, the facility fee is payable whether the credit is drawn or not which increases the cost of actually drawing it. Second, Denmark must try to sell short-term Euronotes in the market before drawing on the credit itself, and third, the margins on the credit, if drawn, are higher than Denmark would expect normally to pay.

Drawings on the standby will bear interest at ½ per cent over London Eurodollar rates if up to \$250m is used. For larger amounts the margin will rise to ¾ per cent. As if that was not discouragement enough, Denmark would first have to go through the complex process of trying to sell the Euronotes in the market at a minimum yield to banks of 0.1 per cent over Eurodol-

lars. The chances are, therefore, that Denmark will never actually draw on the facility. That should mean that banks feel they can afford to participate at such a low facility fee.

Denmark, meanwhile, has bought protection against the vagaries of the market. In no longer needs to worry about keeping a stock of undrawn credit to meet unexpected borrowing needs and can go for cash loans or floating rate notes at the lowest possible cost in which ever market suits it best.

Manufacturers Hanover describes the deal as a "Revolving Standby and Eurodollar Note Issuance Facility." That high-falutin name is in itself testimony to the

UK GOVERNMENT SECURITIES

## Investor strike may result in more generous yields

BY MAGGIE URRY IN LONDON

"The most disturbing thing about this year is that it's shaping up like last year," is the way one gilt-edged analyst expresses current fears about the market. This time last year, the UK government bond market was suffering a rise in yields made necessary to fund the growing public sector borrowing requirement (PSBR), and to keep money supply under control. The July spending cuts package was another result of the Government's pre-election spending spree. The worry now is that the same process may be happening again.

The Government Broker now appears to be in a dilemma. Selling more gilts would help the Treasury to fund the PSBR and make the money supply figures look better. But who wants to buy gilts when those figures are looking so bad? The solution looks like being the same this year as it was last - a rise in yields, caused by aggressive funding.

In the May banking month, which ended last Wednesday, the Government Broker may only have sold £500m of gilts. That in turn is pushing up estimates of sterling M3 growth in May towards 2 per cent.

By the time those figures are announced in early June, an absence of gilt buyers will be hitting the June money figures too. The vicious circle will be well and truly established.

The Government Broker is by no means easy - to break out of that circle and to sell stock. The institutions are not short of cash, and this week sees gilt dividend payments of around £300m plus the redemption of Exchequer 14 per cent 1984, which could put a further £500m into the market. The problem is tempting the institutions.

It will take something dramatic to do that. The most acceptable type of issue would be a conventional long-dated stock. But the long end of the market has been kept relatively free of government issues in a (so far vain) attempt to encourage corporate borrowers.

That leaves the authorities the medium-dates as their most obvious choice for a new issue, though they will have to be willing to pay enough to persuade institutions to buy the paper.

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %
U.S. DOLLARS							
Royal Co. \$	40	1993	15	3	100	Nippon Kogyo Kogyo, Rolt, Flaming	3.000
Kane Co. \$	50	1994	18	½	100	Kasei Otsuka Pkld	
Isco \$	50	1995	15	3	100	Media Europe, Rolt, Flaming	
						Mitsubishi F.	
D-MARKS							
World Bank **‡	150	1993	5	8	-	West LB	-
SWISS FRANCS							
Royal Co. **‡	30	1993	-	1½	100	SBC	1.750
Isco & Co. **‡	70	1993	-	1½	100	UBS	1.875
Media F. Pkld **‡	25	1993	-	1½	100	Swiss Volkspark	1.875
Met. Bond **‡	25	1993	-	1½	100	SBC	1.875
Prv. of Milano **‡	100	1994	-	5½	90½	UBS	5.817
Consortium Fonds **‡	200	1994	-	5½	90½	UBS	5.817
Mitsubishi Co. **‡	15	1992	-	5½	100	Gaz de France	5.875
Statowiss **‡	75	1992	6½	8	99½	Bankers Trust Zurich	6.881
						New Zealand	7.750

\* Not yet priced. ‡ Final terms. \*\* Placement. § Convertible. † Floating rate note; coupon is spread over 6-month Libor. Note: Yields are calculated on ABM basis.

This announcement appears as a matter of record only.

May 1984



## CANADIAN IMPERIAL BANK OF COMMERCE

Can. \$ 60,000,000

12½% Debentures due May 15, 1989

CIBC Limited

Hambros Bank Limited

Banque Bruxelles Lambert S.A.

Commerzbank

Credit Suisse First Boston Limited

Enskilda Securities

Kreditbank International Group

Samuel Montagu &amp; Co. Limited

Société Générale

S.G. Warburg &amp; Co. Ltd.

Amro International Limited

Banque Internationale à Luxembourg S.A.

Continental Illinois Capital Markets Group

Dominion Securities Ames Limited

IBJ International Limited

Merrill Lynch Capital Markets

Orion Royal Bank Limited

Swiss Bank Corporation International Limited

Westdeutsche Landesbank Girozentrale

Wood Gundy Limited

Al-Mai Group

Banque Arabe et Internationale d'Investissement (B.A.I.I.)

Bank Gutwille, Kurz, Bungener (Overseas) Limited

Barclays Bank Group

Bayernische Volksbank Aktiengesellschaft

Burns Fry Limited

Chase Manhattan Capital Markets Group

Chase Manhattan Limited

Credit Lyonnais

Creditanstalt-Bankverein

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Lloyds Bank International Limited

Midland Doherty Limited

Mitsubishi Finance International Limited

Nesbit Thomson Ltd.

Nomura International Limited

Pitfield Mackay Ross Limited

Richardson Greenshields of Canada (U.K.) Limited

Salomon Brothers International Limited

Sodnic (Jersey) Limited

SwedBank

Toronto Dominion International Limited

Yamaichi International (Europe) Limited

Veritas und Westbank Aktiengesellschaft

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		USS200,000,000
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Arbed S.A.	USS15,000,000	EBCO Finance B.V.
	16½% Serial Bonds 1988	USS15,000,000
Banco Central de Costa Rica	USS50,000,000	Guaranteed Floating Rate Notes 1988
		EBCO International B.V.
		ECU 40,000,000
		11½% Guaranteed Notes due 1989
Banco Nacional do Desenvolvimento Económico	USS50,000,000	Empresa Nacional del Petróleo S.A.
		USS25,000,000
		Floating Rate Notes due 1986
Bank Bumiputra Malaysia Berhad	USS30,000,000	Envia N.V.
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Bayerische Vereinsbank Overseas Finance N.V.	USS75,000,000	European Economic Community
		USS200,000,000
		11½% Bearer Bonds of 1995
BIG Finance Company B.V.	USS100,000,000	GTE Finance N.V.
		USS50,000,000
		Floating Rate Notes due 1987
Blue Ridge Petroleum Corporation N.V.	USS20,000,000	ITT Antilles N.V.
		USS75,000,000
		9½% Guaranteed Bonds due 1989
Charterhouse Japant International Finance B.V.	USS10,000,000	Oesterreichische Kontrollbank A.G.
		USS75,000,000
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Commercial Bank of Kuwait SAK	USS40,000,000	Sparebanken Oslo Akerhus
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## SECTION III

## FINANCIAL TIMES SURVEY

## WORLD BANKING

## Part one: THE INTERNATIONAL SCENE

IF MAY is the month when everyone starts to look on the bright side, then it has come just in time for the world banking industry.

Rather suddenly, the \$800bn international debt crisis seems to have stopped getting better and may actually be worsening again. U.S. interest rates are rising sharply, piling hundreds of millions of dollars extra on to debtor countries' payments. The world-economic recovery on which everyone is pinning their hopes is threatened and efforts to sort out the problems of Argentina, currently top of the sick list, are bogged down.

Once again, the air is filled with calls for "long term solutions"—always a sign of ebbing faith in the bank-made rescue packages, held together by the frail string of hope and an IMF seal, with which the world has managed so far.

Nobody expected the way out of the crisis to be easy, and the darkening picture of the last few weeks could still be due to a passing cloud rather than the onset of night. But no one can be sure. If bankers are taking fresh stock, and if, as has recently happened, central bankers got into a huddle in New York to try and find some answers, that is not surprising; in some ways it is encouraging.

The danger now is that LDCs will be caught in a pincer of soaring debt servicing costs and falling hard currency earnings which will destroy even the best-laid economic plans. In Brazil today inflation, growth and the political mood of the country, are all deteriorating; only the balance of trade is improving, but for how long?

If its rescue programme proves untenable, it is extremely unlikely that the banks and IMF will have either the

treat overdue interest as a new loan. This has the virtue of taking the immediate sting out of any debtor's predicament, which counts for a lot when tension in the banking system is close to snapping point. (Ending the ritual quarterly crisis over the U.S. banks' non-performing loan problems would also help here, incidentally.)

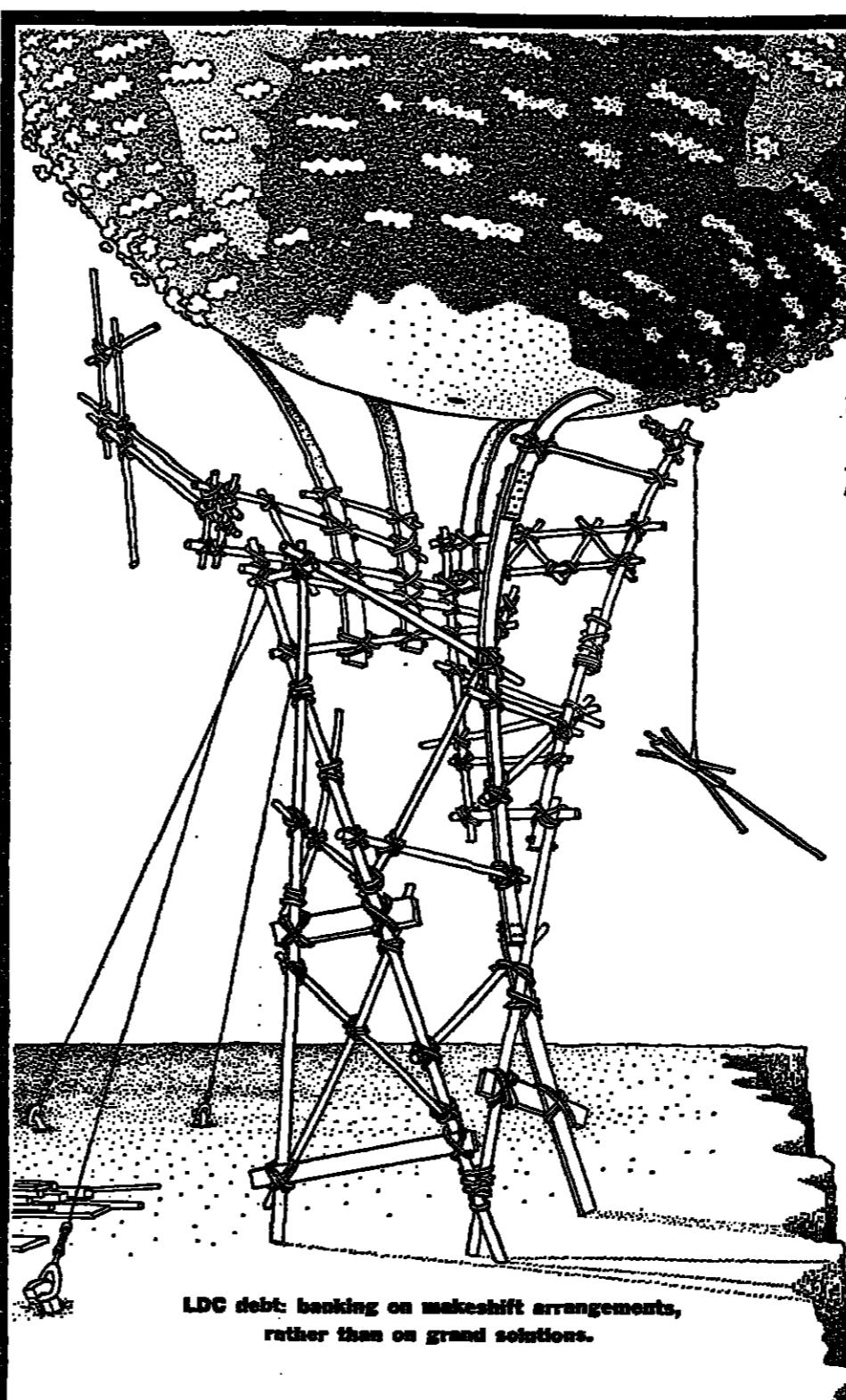
On the other hand, it only postpones and magnifies the eventual repayment and forces any prudent bank to recognise the loan as distinctly inferior—and make costly write-offs.

Elaborate schemes have also been put forward to transform LDC bank loans into a marketable commodity, like bonds. The advantages are that banks could get the loans off their books by selling them to investors and spread the risks more widely. If the bonds carried a fixed rate of interest, as most do, the LDCs would also be protected against sharp upswings in interest rates.

Here, at least, there is no shortage of ideas, though most lack in workability what they may boast in ingenuity.

The simplest idea is that banks merely capitalise interest

CONTINUED ON  
NEXT PAGE



LDC debt: banking on makeshift arrangements, rather than on grand solutions.

Despite forecasts of an upturn in the world economy, there are new calls to-day for 'long-term solutions' to the \$800bn international debt crisis—a sign, perhaps, of ebbing faith in bank-made rescue packages. But a consensus on an alternative approach is still missing.

## IN THIS SECTION

- The international economy: Improvements expected to continue this year Capital flows: outback in U.S. lending abroad
- World debt crisis: Rescue programmes: debtors pay a heavy price Accounting: debt crisis highlights old problems International Monetary Fund: calmer waters ahead World Bank: aid for long-term development
- The markets: Interbank markets; international powerhouse Euromarkets and syndicated loans; U.S. merger mania Eurobonds: a campaign to attract more investors Foreign exchange: dollar mesmerises world markets Gold: reasons why investors remain wary Financial futures: worldwide link-ups likely
- Individual countries: U.S.: major banks spearhead re-organisation Canada: outsiders make the running Britain: huge changes are in progress West Germany: tougher laws curb optimism France: modest boost for bankers' spirits Italy: a call for more reform Spain: structural loans for top four banks Belgium: tax concessions give banks a boost Netherlands: sector feels the worst is now over Ireland: economy's problems spur expansion abroad

PART TWO of this Survey will appear next Tuesday, May 29, and will include the following topics:

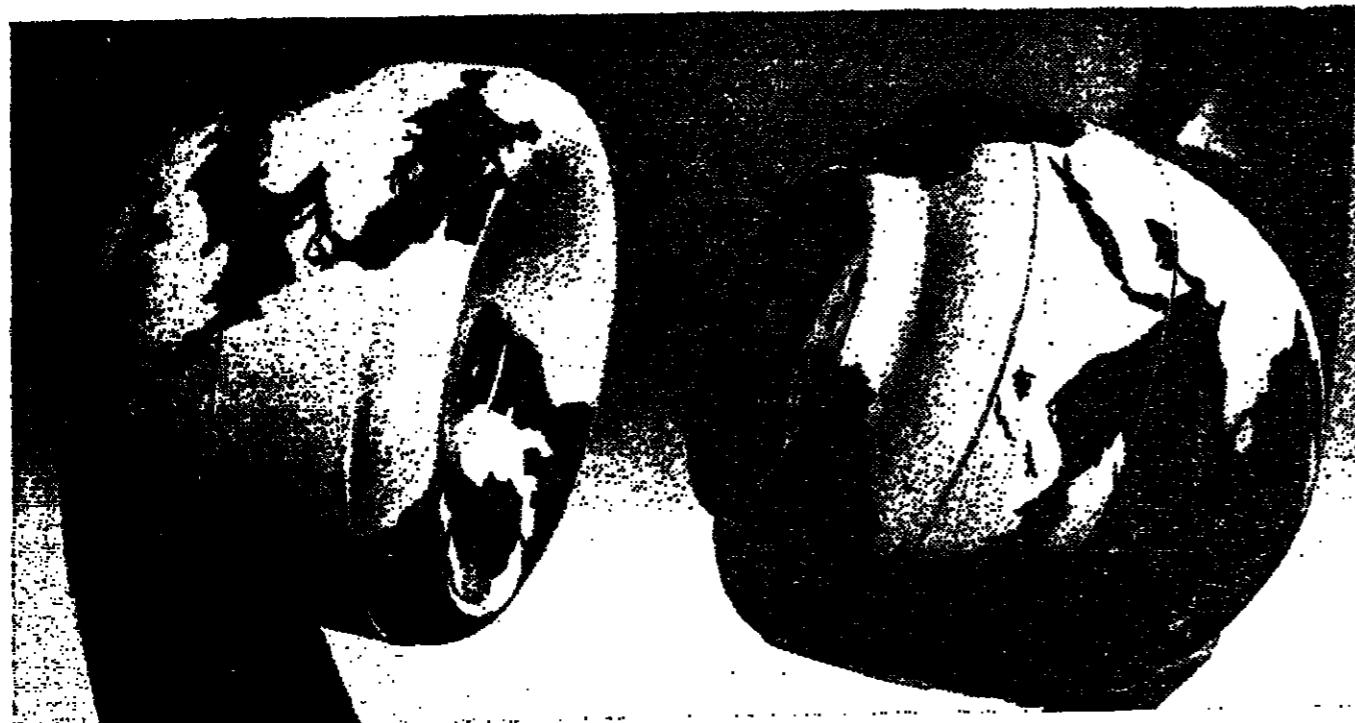
- The business of banking: the gradual erosion of barriers between banking and other financial services in major countries around the world.
- FT writers will examine new forms of competition in retail banking and how the banks and regulators are reacting to the challenge from stockbrokers, building societies, savings banks and insurance companies.
- A major part of the survey will focus on domestic banking developments in various European countries, the Middle East, Asia and the Pacific, the Caribbean, Latin America and Africa.
- Writers will also look at developments in banking technology, the proliferation of credit card systems and the

more towards a cashless society. Other sections will highlight developments in correspondent banking, trade and export finance; leasing; consortium banking; project finance; fund management and merchant banking.

Editorial production of this survey was by Mike Wills. Design by Philip Hunt.

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## WORLD BANKING 2

IMF predicts a general broadening of the recovery this year

## 'A turn for the better'

THE world economy took, in the words of the International Monetary Fund, "a decided turn for the better" last year, and the improvement in output is expected to continue this year.

However, the growth of total world output in 1983, following two years of stagnation, was only half the annual average achieved in the decade up to 1976, and was concentrated in a relatively few industrial countries, notably the U.S.

The developing world, still struggling to adjust to high dollar interest rates, the burden of debt and relatively low world commodity prices, suffered economic stagnation for the third year running.

In its World Economic Outlook, published in full in May, the IMF predicts a general broadening of the recovery this year, with output in the industrial countries 3.6 per cent higher than it was in 1983, following growth of 2.3 per cent last year.

This would be close to the average annual rate of growth between 1967 and 1976, but well below the growth rate in the years of peak activity. Moreover, the IMF suggests that there will be a general slowing down in the rate of growth by the end of this year, as the U.S. recovery flattens out.

The fortunes of the developing countries are expected to improve somewhat as their economies are pulled along in the slipstream of the developed world. However, the average growth rate of 3.8 per cent expected for them this year is still well below their historic rates of growth.

The amount of suffering which the recent recession has inflicted on the Third World is illustrated starkly by the fact that the total growth expected in the first four years of this decade is hardly more than that achieved in a single year on average in the decade up to 1976.

For the debt-ridden countries the position is worse. They are expected to grow by a little under 3 per cent this year, less than half their historic growth rate.

Although the IMF report is heavy with forebodings about the consequences for the world economy of the U.S. federal budget deficit and the world debt burden its report was written before the recent sharp rise of U.S. short term interest rates and the associated strengthening of the dollar.

Long-term bond yields, had indeed, been rising since the middle of last year and the

## The world economy

MAX WILKINSON  
Economics Correspondent

pressure for a rise in short term rates was already evident. But it was not until the Federal Reserve Board tightened its policy in March, that these pressures were translated into a clear shift of market sentiment.

The U.S. prime rate then rose; and the almost universal predictions that the U.S. dollar would be dragged down by the increasing weight of the current account deficit were moved yet again step further into the future.

In the short run, there seems little reason why a rise in interest rates should arrest the recovery of the major economies. The U.S. has, after all, achieved growth equivalent to an annual rate of over 7 per cent in the first quarter of this year with long bond yields the same number of percentage points above the inflation rate.

## Insulated

Recovery in Europe and Japan has also been proceeding steadily, with interest rates which appear to be very high in "real" terms.

Moreover, the European financial markets have had some limited success over the last year in insulating themselves from the movement of U.S. interest rates—with considerable official encouragement.

However, there is a limit to the amount of "decoupling" that the market will permit or which the authorities will willingly countenance.

From the market point of view, a very wide disparity of interest rates must depend to some extent on the expectation that the dollar will decline in the not too distant future.

From the authorities' point

of view, a continued widening of the interest rate gap with a consequent capital flow towards the U.S. and a strengthening dollar, carries inflationary dangers.

The strong dollar has, in effect, allowed the U.S. to export inflation to the rest of the world. It has constrained the growth of the industrial countries from that assumed in its projections which would increase the deficit of the non-oil developing countries in 1987 by \$20bn compared with what it would otherwise have been.

By 1990, the deficit would have risen to \$150bn compared with \$85bn on the slightly more optimistic assumptions of its central forecast. The IMF believes this larger deficit could not be financed by private lending from the developed world.

Consequently, the developing countries would have to cut back their imports severely and would suffer a cut of about 1 per cent in their growth rates.

The IMF assumes in its central scenario that world interest rates will fall by about 3 percentage points between 1983 and the end of the decade. But, even in this case, it foresees considerable, though surmountable, difficulties ahead in dealing with the debt mountain.

The recent rise in interest rates does not, of course, mean that a fall in the medium term is less likely. However, it does focus attention on the dominating question of the U.S. Federal budget deficit and the willingness of Congress to take relatively speedy action to reduce it.

It is still possible, the "down payment" package to cut \$50bn a year off the deficit should get bogged down in Congressional disputes, the outlook would start to look bleak indeed. Financial markets are already clearly anxious about a resurgence of inflation if the authorities were forced eventually to monetise the deficit.

The high level of long term interest rates is hardly consistent with any other view. Recent history includes too many

precedents for governments to slide out of their debt obligations through inflationary financing.

This is not an option for the third world countries in respect of their foreign debt. However, this debt also might reinforce inflation if the authorities came under irresistible pressure to take over some of the private debt and monetise it, in order to protect the banks from the risk of default.

Although the worst excesses of inflation have been defeated in the major countries it seems likely, however, that the instability of the financial system will for some time to come, exercise a serious drag on world prosperity.

So long as the authorities are worried about inflation, debt and interest rates the prospects of expanding demand fast enough to get rid of the very high levels of unemployment in Europe, look far off and hazy.

Source: IMF.

servicing floating rate debt and make the prospects for rescheduling large amounts of short-term debt much more problematic.

Thirdly, even a small depressive effect on the world economy through the slowing down of fixed investment could have a serious effect on some of the larger debtors for whom the growth of world trade is of crucial importance.

Projections

The IMF estimates that each 1 per cent cut in the growth rate of the industrial countries from that assumed in its projections would increase the deficit of the non-oil developing countries in 1987 by \$20bn compared with what it would otherwise have been.

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Source: IMF.

## The International Economy

## INDUSTRIAL COUNTRIES: CHANGES IN OUTPUT AND PRICES\*

(in per cent)

	Average 1967-76†	Change from preceding year			
		1983	1984	1982	1983
<b>Real GNP</b>					
Canada	4.8	3.0	5.0	-5.8	6.9
U.S.	2.8	3.3	5.8	-1.1	4.6
Japan	7.4	3.1	3.9	5.6	3.3
France‡	4.7	0.6	0.6	1.2	1.4
Germany, Federal Republic of	3.4	1.3	2.6	-2.9	3.2
Italy‡	4.3	-1.4	1.9	-2.4	1.5
UK‡	2.3	2.9	2.8	1.6	2.7
All industrial countries	3.7	2.3	3.6	-0.3	4.8
Of which:					
Seven major countries above	3.6	2.5	3.9	-0.5	4.4
European countries	3.5	1.1	1.9	-0.1	2.1
<b>Inflation (GDP deflator)</b>					
Canada	6.9	6.2	4.9	8.3	5.1
U.S.	5.6	4.2	4.1	4.4	4.2
Japan	7.9	0.7	0.7	0.5	1.1
France‡	7.2	9.2	7.3	9.6	6.1
Germany, Federal Republic of	5.1	3.2	3.6	4.8	2.5
Italy‡	9.3	15.0	12.2	16.8	11.9
UK‡	9.9	5.1	5.0	6.3	4.8
All industrial countries	6.7	5.1	5.8	5.0	4.3

\* Composites for the country groups are averages for individual countries weighted by the average U.S. dollar value of their respective GNPs over the preceding three years. For classification of countries in groups shown here, see the introduction to this appendix.

† Compound annual rates of change.

‡ GDP at market prices.

Source: IMF.

## Cutback in U.S. lending abroad

AT THE turn of the year, the Organisation for Economic Co-operation and Development was predicting that large international movements of capital would become less important in determining the exchange rate of the dollar.

Instead, it thought the foreign exchange markets would look increasingly at the "fundamental" economic indicators including the rising current account deficit. The obvious implication was that the dollar would drift downwards as the adverse trade balance started to have more influence on the markets.

At the beginning of the year this expectation seemed as if it were being fulfilled. However, by the end of March the dollar was once again buoyed up by a short-term flow of capital into the U.S. drawn in by higher interest rates.

As a matter of theory it must be true that the capital flows will equal the current account of the balance of payments.

However, in practice it is notoriously difficult to measure capital movements and huge discrepancies have opened up in respect of the U.S. and the world as a whole.

The latest World Economic Outlook, produced by the International Monetary Fund in May, shows all major groups of countries are in deficit with each other on the current account of the balance of payments, which is impossible. The total discrepancy in the accounts is \$75bn for 1983 about twice the size of the U.S. current account deficit for that year.

Any attempt, therefore, to estimate even the rough size of capital flows from the current account figures, is immediately bogged down in uncertainty.

On the other hand, direct measurement of the movements of capital are also extremely unreliable.

For the UK, for example, the discrepancy between recorded capital flows and the balance on trade was \$3.6bn in 1983. This fell to "only" \$2.6bn last year, but in the third quarter the unexplained gap was minus £1.5bn and followed by plus £1.5bn in the following quarter.

One reason for these wild swings is the figures are difficult to distinguish the very short-term movements of so-called "speculative" capital (not including the liquid funds of large international corporations) from the longer term

payments deficit of \$31bn this year. This is about \$5bn less than last year and almost \$50bn less than in 1980.

Thus, although the financing needs of the borrowing countries is diminishing, it is still almost as high as it was in 1979, and is likely to decline only slowly.

The position of the oil exporting countries is improving however.

The latest Bank of England estimate (in March)

is that the external borrowing needs of the oil countries was

eliminated after the first quarter of last year as their current accounts swung back into an aggregate surplus.

This has given them an estimated

\$2.9bn funds available for overseas investment in the third quarter compared with a total deficit of \$1.6bn in the first two quarters.

However, for 1983 as a whole

the oil exporters are estimated

to have had a net inflow of funds from the U.S. compared with outflows to the U.S. of \$15bn in 1981 and \$11bn in 1982.

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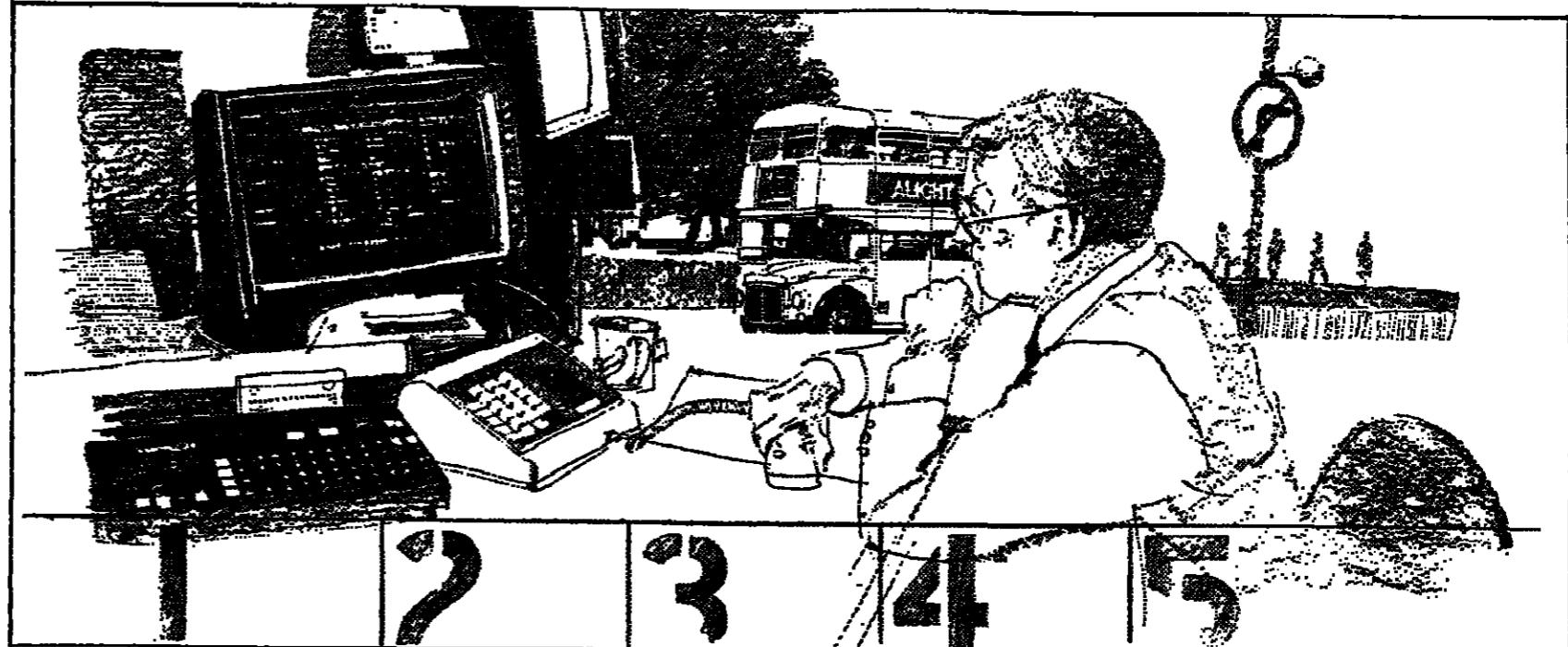
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One is that the scale of the problem is now somewhat smaller. East Europe is getting its finances in order; even Poland has been stabilised with a four-year rescheduling agreement and a new loan which takes it off the danger list. Mexico is also in better shape than might have been predicted this time last year.

Another is that the bulkheads of the world banking system have been shored up. Bank supervisors have successfully put pressure on banks to bolster their capital bases and build up their loan loss reserves. As the Bank of England pointed out in its latest bulletin, banks are beginning to grow round the debt problem: their capital is rising faster than their exposure to troubled countries.

The third is that while the Fed is sticking uncompromisingly to its



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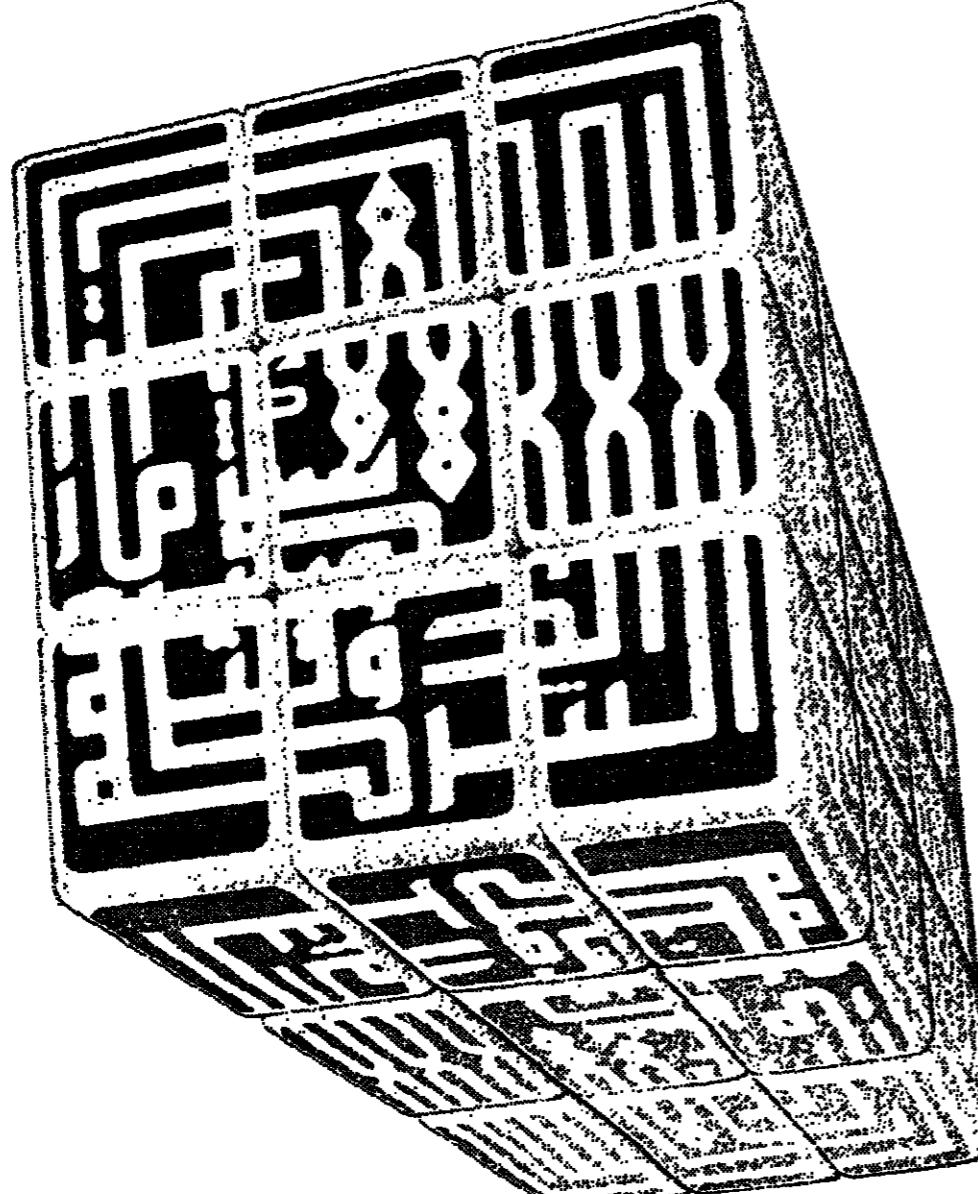
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## Banks should solve problems, not

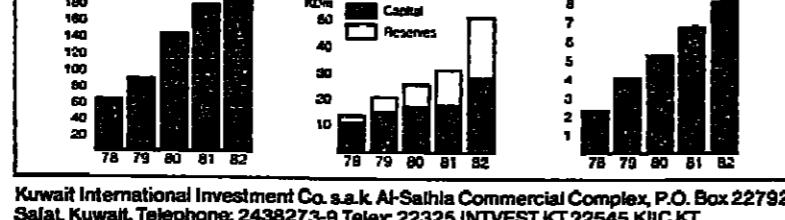


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## WORLD BANKING 4

## World Debt Crisis

Although rescue programmes are now in place for the major debtors, the problem is still intense, and there is lively debate over the need for broader solutions.

A testing time looms for creditor and debtor alike.

### Debtors pay a heavy price

A FEELING of unease has begun to permeate the international banking community about prospects of solving the developing country debt crisis that first exploded in 1982.

While the strong recovery in the U.S. has helped many debtors by boosting their exports, interest rates are rising again, forcing them to pay hundreds of millions of dollars more each year in debt service charges.

Against the background of domestic recession, the political climate in many of the afflicted countries is hotting up. There have been cabinet changes in Peru and Chile this year, prompted by the difficulties of sticking to International Monetary Fund austerity programmes.

In Brazil there have been massive street demonstrations in support of direct elections to the presidency that reflect the underlying disenchantment of the average Brazilian about the economic situation of his country. And Argentina is locked in tortuous negotiations with the IMF in an effort to find an austerity programme tough enough to deal with inflation of 480 per cent but still acceptable to the voters who gave President Raul Alfonsin a sweeping majority last year.

Little has done more to crystallise the unease about the present situation than the \$500m rescue package launched by Argentina by another large debtor, Mexico, at the end of March.

This was the first time a group of debtors seized the initiative from creditor banks and governments since the debt crisis started. Mexico and Venezuela each contributed \$100m to the package, Colombia and Brazil \$50m apiece. As part of the deal leading creditor banks were forced to put up \$100m at a very low interest margin in a conspicuous reversal of the hard line they had previously taken against lending to Argentina before the implementation of a proper IMF adjustment programme.

True, the bank loan was effectively secured by Argentine deposits at the Federal Reserve and Argentina put up a further \$100m of its own money to help reduce interest arrears. But at least in Europe, bankers and officials argued that there was no escaping the conclusion that the balance of power had shifted in favour of the debtors. They could afford to write off their loans to Latin America without completely eroding their capital base, and many would apparently prefer to do this rather than throw "good money after bad" simply to keep the debtors on the rails. This is still the major flaw in the ad hoc rescue packages that have served the financial system so well in overcoming the debt crisis until now.

Awareness of this problem is increasingly causing bigger banks in Europe to have second thoughts about pursuing the ad hoc policy of solving the debt problem. Many senior bankers in Europe feel the days of the shods of default. Indeed

With hindsight it is not surprising that the debtors should now be becoming more demanding. In the two years since Mexico first told the world it could not repay its debts, bankers have become used to living with rescue packages for countries in trouble. They have worked in staving off the immediate threat of default, the sense of immediate calamity has lifted. Debtor governments are no longer content with day-to-day survival. Instead they are looking more carefully at ways of securing the longer term solvency of their countries in a difficult world.

So far the price that most have paid has been a heavy one. Almost all debtors forced to reschedule their debts have notched up large surpluses on their visible trade. More than anything else this has been achieved by a savage cut in imports. The U.S. bank, Morgan Guaranty Trust, calculates that the seven largest borrowers in Latin America cut their imports last year by 42 per cent on the level prevailing before the crisis broke in 1981. On the other side of the world the Philippines cut its own imports by 20 per cent in the first quarter of this year compared with their level of the same quarter of 1983. Only at the expense of lower imports and lower living standards have the countries concerned been able to find enough cash to keep interest flowing to their commercial bank creditors.

**High margins**

This, argue many of them, is particularly unfair at a time when banks themselves have been charging high margins and fat fees for rescheduling old debts and providing new loans. The banks themselves have taken this point on board. As a result one of the main debt developments this year has been a trimming of interest margins. Mexico, for example, is paying 14 per cent above U.S. prime for its \$3.5bn credit signed at the end of April compared with 24 per cent on the \$5bn loan arranged last year. The margin over eurodollars has also been cut to 14 per cent from 21. Now, as Argentina's case begins to press, this process of trimming the margins seems likely to accelerate.

Argentina's government is trying to break new ground in the debt crisis by reopening the agreements reached last year by the former military regime for the rescheduling of some \$7bn in debt falling due in 1982 and 1983. It wants the margins cut from their established level of 24 per cent above Eurodollar rates and 2 per cent above U.S. prime and the maturity extended beyond the presently agreed seven years. If it succeeds—and everything in this respect depends on its ability to reach a satisfactory understanding with the IMF—a precedent will have been set for other borrowers to reopen their own bank rescheduling arrange-

ments and lending simply to provide cash for debtors to pay interest are numbered. However, in the U.S. banks are constrained by regulatory requirements that could force them to write off their loans to developing countries if interest at a full market rate is not paid on time. There have thus been increasing signs of strain as European bankers urge a more radical approach to debt problems, while U.S. bankers insist on continuing down the orthodox path of lending to cover interest due.

At the moment no substitute has been found for the ad hoc approach which has dominated creditors' response to the debt crisis so far. This approach first requires the debtor to work out a programme with the International Monetary Fund to set its debts back on the rails and restore its balance of payments to manageable levels. Then creditors, which may include governments, are asked to reschedule maturing debt and to put up enough fresh cash to fill the remaining financing gap. In a number of countries this type of formula is expected to be needed for several years while debt service is reduced to manageable levels.

Already there have been noticeable signs of progress in some cases. Peru and Yugoslavia have not asked commercial banks for fresh credit this year, and Mexico has cut its requirement to \$4.2bn from \$5.5bn. Chile has reduced its requirement to \$3.8bn from \$5.5bn, and if all goes well the total should be cut further next year. Other ways are being gradually sought of channelling capital to developing countries. Debtors are being encouraged, for example, to open their doors wider to foreign investment which is preferable to notching up additional debt because it carries no repayment obligation.

Banks are also being encouraged by the authorities of creditor nations to consider multi-year rescheduling operations. One such case is Poland which has recently agreed in principle with its creditor banks to reschedule all debt falling due between now and 1987. The idea is to remove the uncertainty that always hangs over an annual series of separate negotiations. In this way, bankers argue, the ground can be prepared for more normal financial relations between a country and its creditors which should make it easier for the debtor to raise short-term trade credit as his economic recovery resumes.

Most central bankers still insist that measures such as these will be enough gradually to float the debtors away from the days of the shods of default. Indeed

in their public utterances they often remind banks of their responsibility to continue lending. Dr Willy De Clercq, Belgium's Finance Minister and chairman of the Interim Committee, told an audience of commercial bankers recently that the debt crisis was manageable so long as they were prepared to increase their lending by 5 per cent annually through the rest of the decade. On the same occasion Mr Wim Duisenberg, governor of the Dutch central bank, warned that the IMF itself and other official institutions had reached the limit of their ability to step in with extra cash. "I must warn against too great monetisation of what the national monetary authorities and the international financial organisations can do," he said. "They should not attempt to take over the role of private creditors in the financial system."

#### Key questions

But will the banks be prepared to carry on lending in this way? And will the debtors be prepared to put up with austerity for several years ahead? A great deal depends on how long the world economic recovery continues. Strong recovery will help debtor countries build up their exports and boost confidence among banks in their ability to repay debts eventually. If the recovery falters or industrial nations yield too far to the temptation of protectionism there is little doubt that the debtors would find the IMF's austerity medicine all the harder to swallow. Even more so if interest rates remain high in real terms.

Meanwhile creditors and debtors alike are looking to Argentina as a pointer to the future direction of the crisis. With total debts of \$43.6bn, Argentina is the third largest debtor in Latin America and its decisions are bound to set a precedent for other borrowers. So far the government of President Raul Alfonsin is having great difficulty reaching agreement with the IMF. It missed the first deadline of April 30 set out as part of the end-March emergency rescue package. If it decides to dispense with the IMF altogether other borrowers might well be tempted to follow suit. If it agreed to an IMF programme, creditors are bound to make major concessions on the terms of their rescheduling. Most of these concessions may well not prove palatable to smaller creditors. Either way a testing time looms for creditor and debtor alike.

### A common approach is slow to emerge

AN INTERNATIONALLY accepted solution to accounting against, though the Bundesbank has been taking a much more conservative line of late. The banks have to assess whether a provision is specific and tax deductible.

Only five years later will the tax authorities conduct an audit and decide whether it agrees with the assessment. The authorities queried the decision of a German branch of a U.S. bank to judge a debt in Poland as tax deductible in 1982. The case was taken to court and the bank won.

In March, 1983, the Japanese Ministry of Finance's Banking Department issued a circular which set out to define a "problem" country and to recommend a level of general loan loss reserves which banks should set up.

The so-called "provision for specific overseas loans" would be included in the figure of loan loss provision in the income statement and in the total of loan loss reserves in the balance sheet. This is the first time that Japanese banks have been allowed to set up reserves against country risks. They will not be tax deductible.

Problem countries are defined as those which have delayed repayment of principal and/or interest on government loans from private financial institutions; which have concluded rescheduling negotiations for such government loans within the past five years or are in the process of rescheduling such loans without as far reaching a successful conclusion.

Private sector loans are eligible for the reserve as well as government loans, according to IBCA Banking Analysis. The amount to be provided ranges from 1 per cent to 5 per cent of the element of the loan at the end of an accounting period, the doubtful nature of which may be attributed to the political or economic situation of the countries in question.

The amount of reserves is expected to be small in relation to those set up by banks in other countries.

Spain is the latest country to issue guidelines which might contribute to a gradual resolution.

CONTINUED ON  
NEXT PAGE

## World Debt Crisis

## WORLD BANKING 5

The LDC crisis has provoked a major re-examination of the role of international institutions. Events of the last years have thrown up many important questions

## Calmer waters ahead

AFTER TWO extremely turbulent years, the International Monetary Fund seems to have emerged into relatively calmer waters.

The most striking evidence of this was that the major industrial powers tried unsuccessfully to avoid holding the last Interim Committee meeting in Washington in April, because they thought there would be nothing on the agenda worth discussing.

However, the events of the last two years have thrown up many important questions which remain to be resolved.

Since the Fund's annual meeting in Washington in September 1982 when the world debt crisis became, so to speak, "official," the IMF has played a remarkably successful role in cajoling, persuading and almost forcing commercial banks to continue lending to the major debtor nations, while at the same time imposing strict financial disciplines on the debtor governments.

Each major debt rescheduling operation from the Mexican deal in 1982 to Brazil a year later and, more recently, Argentina produced moments of cliff-hanging suspense and many real sense of vertigo for the central banks.

As the IMF's techniques have become more seasoned it has, like an experienced climber, induced a growing confidence among the commercial and central banks which are following its lead. But the difficulties are not much diminished and could with a little bad luck, become much more severe.

## The big test

The first big test in 1984 was whether the IMF could command the authority needed to prevent Mexico's huge debt problems from collapsing into some form of default and a major loss of confidence in the banking system.

Although the Fund had successfully found a way through serious debt problems before, Mexico's difficulties were in many respects much more acute.

There was some doubt in September 1982, whether the Fund would be able to impose any sensible set of conditions

IMF  
MAX WILKINSON

on the country, and more generally, a scepticism as to whether the conditions would prove to be effective in reducing the country's needs for foreign borrowing to finance its trade deficit.

Now, two years later, Mexico is seen as relatively a success story. This fact was rather curiously underlined on March 30 this year when it took a leading part in a \$500m loan to "rescue" Argentina from failing to meet its deadline for payment of interest arrears to U.S. banks.

After the IMF's success with the Mexican rescheduling, the \$6.5bn rescheduling of Brazil's debt in the autumn of 1983 seemed a comparatively smooth operation. Although there were certainly tense moments, there was little doubt among ministers and central bankers at the Fund's annual meeting last September that Brazil's debt burden would be successfully hauled up the next stage of the cliff face.

The anxieties by then had turned much more on to the Fund's financial abilities to take the strain which a long succession of reschedulings was imposing upon it.

It was already clear in the autumn of 1982 that the Fund would need extra resources, and a general consensus among the developed nations had emerged that this should be provided by an increase in quota subscriptions rather than from market borrowing. The Mexican debt crisis had dramatically changed the view of the U.S. Administra-

tion which had earlier in the year been opposing any increase in reserves.

Faced with the possibility of a crash which would involve its own leading banks, the U.S. agreed to a 50 per cent increase in the Fund's resources via a quota increase and a widening of the General Arrangements to Borrow (GAB).

The GAB, which had previously been for the mutual support of the 10 richest nations was hitherto to be extended to underpin the Fund's lending to any members necessary.

Soon after this agreement was reached at a rather tense meeting of the Interim Committee in a snowbound Washington in February last year, it was evident that the Fund would need yet more resources.

The U.S. said flatly that it could not get authorisation for any more support through a reluctant Congress. A \$6bn loan was, therefore, put together consisting of \$5bn from the remaining industrial countries and \$2bn from Saudi Arabia, and there was some optimism that this would be formally agreed by the Central Banks involved in the late summer of last year.

Unfortunately there was a growing fear that the U.S. Congress might refuse to ratify the quota increase which the administration had agreed earlier in the year. The Central Banks therefore held back on their half of the \$6bn loan and Saudi Arabia naturally followed suit.

The IMF's annual meeting in 1983 was therefore faced with the rather extraordinary possibility that the Fund itself would run into financial difficulties, with incalculable consequences for the financial markets.

Although this never seemed a likely outcome it was alarming enough to persuade President Reagan to risk making a stirring speech in which he staked his full presidential authority on the need to persuade Congress to see sense.

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the increase, but the IMF's troubles were not over. Saudi Arabia had become anxious about the gap between the likely calls on the Fund's resources and the U.S. Administration's ability to deliver support. It appeared in short to be thinking some hitherto unthinkable thoughts about the credit-worthiness of the Fund.

It sought some form of guarantee in gold. The exact nature of Saudi Arabia's demands has not been disclosed, but the eventual agreement, after a lengthy legal process included an undertaking by the Fund that it would not dispose of its gold reserves.

## Agreement

By the time of the interim committee in April, therefore, the Fund's finances seemed secure. And there was tacit agreement among the major countries that most of the pressing questions about future debt reschedulings would be better discussed in more private gatherings of central bankers and ministers.

It was enough at the IMF

meeting to reconfirm the general strategy of considering each country's problems, case by case, with the IMF pledged to maintain a firm line in setting the conditions for economic reform as a condition for its loans.

Since an IMF programme had

become effectively the talisman to unlock further commercial bank lending, the Fund remains at the hub of all rescheduling operations.

Nevertheless, it has become increasingly recognised that the present policy of staggering from rescheduling to rescheduling cannot go on indefinitely. Many proposals have been floated for easing the burden of interest rates, giving the World Bank a wider role, or encouraging the flow of equity capital into the developing world.

However, there seems at

present to be little stomach for a revolutionary approach, and it seems that for a long time to come, the IMF will remain at the centre of the stage in something very like its present role.

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## Attitudes on accounting

CONTINUED FROM PREVIOUS PAGE

tion of the problems of LDC reserve accounting. The Spanish Central Bank issued a draft circular on reserve requirements for problem loans. No decision has been taken as to whether such reserves will be tax deductible.

It proposes specific percentages to be taken according to the classification of a country of risk. The circular stops short of naming countries but provides a description of the type of risk for each classification against which the bank then chooses to slot in each country where it has an exposure.

The Central Bank can then monitor the bank's response and unsuccessfully obtain reclassification of country debts where

advantage is being taken of this flexible system.

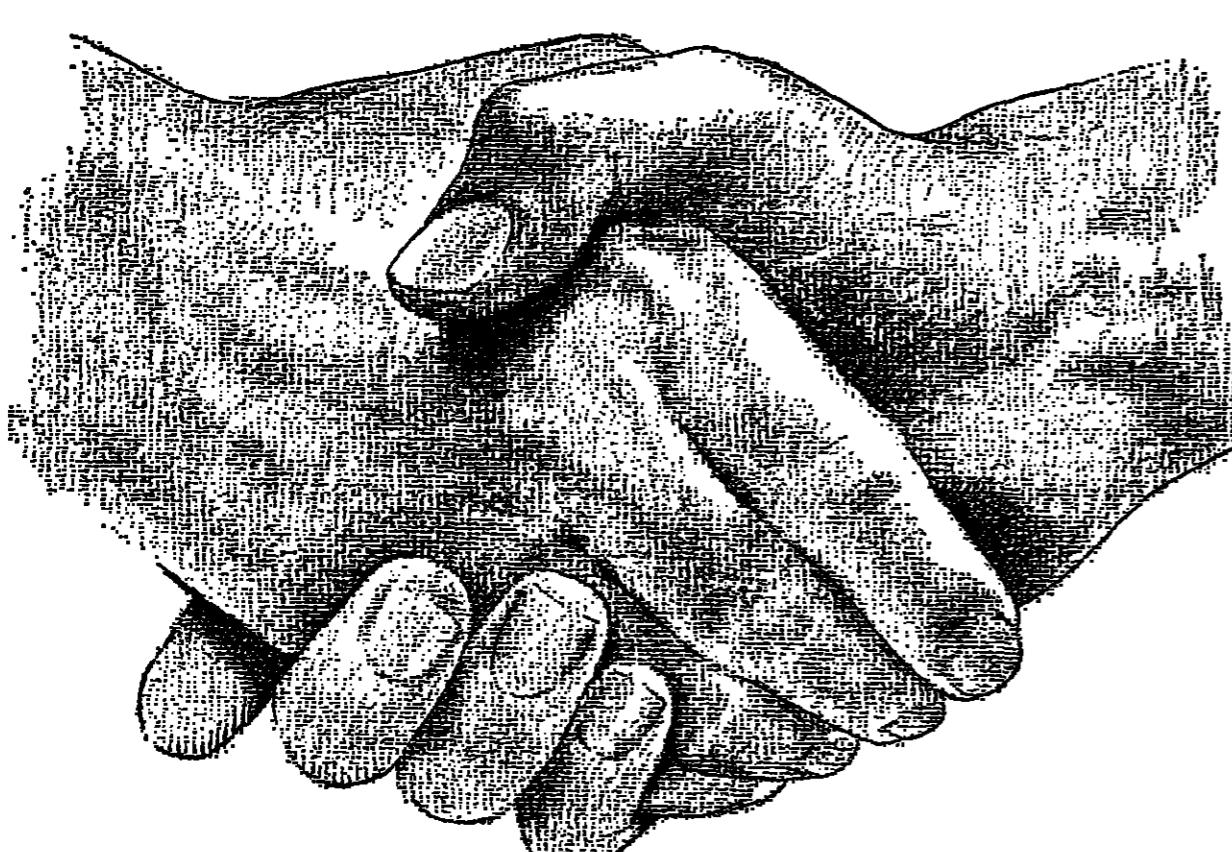
In the UK, the attitude of the Bank of England has always been a low key one of suspicion, rather than issuing detailed regulations. Similarly, the Inland Revenue has also held back from defining what country-risk debts are eligible for specific as opposed to general provisions, thereby becoming tax deductible.

A large degree of discretion appears to rest with the individual inspector of taxes, though the Revenue says it wishes inspectors to apply tax principles in a consistent way. The Revenue reiterated its principles to the British banks in January 1983. It said that

the bank has to decide on the amount of any specific provisions and to justify such provisions for tax purposes.

Robin Munro-Wilson of IBCA Banking Analysis which monitors the reports and accounts of most banks, welcomes the improvements in disclosure that have appeared in recent years. But he still feels there is a long way to go. Provisions, he said, are still geared more to what a bank can afford, rather than what it might need.

"There are vast inconsistencies between banks and countries but we are beginning to see a trend of convergence," he said.



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## WORLD BANKING 6

Here and on the facing page, FT correspondents analyse the latest trends in the world's major financial markets

## International powerhouse

THE INTERNATIONAL interbank market, in which banks lend each other their surplus cash, has never been far from the lime-light since the developing country debt crisis broke in 1982. With a total outstanding value of well over \$1,000bn it is the powerhouse of international banking.

Banks draw on it to finance their international loans. Without it their ability to raise cash to meet passing needs for extra liquidity would be seriously impaired. And the banking system would never have been able to finance the huge debts of countries such as Brazil and Mexico if the surplus funds of oil-exporting countries had not spread through the interbank market to smaller banks in almost every corner of the world.

Paradoxically for a market which is so central to the operation of the international banking system, has thrived and prospered on a very informal and unregulated basis. Hundreds of millions of dollars change hands by the minute on the basis of simple telephone calls between dealers. It only works because each participating bank has an inherent trust in other banks' ability, and willingness to repay—and that trust has been sorely tried by the debt crisis.

**Big question**

From the very moment that Mexico declared itself unable to repay its foreign debts in August 1982 two problems were uppermost in the minds of bankers in the interbank market. If Mexico could not repay them, how were they to repay the other banks from whom they had borrowed to lend to Mexico?

Secondly, if Mexican banks which had borrowed about \$80bn in the interbank market refused to repay their interbank deposits, how was the system

build the solvency of the foreign debt last October, when exchange controls were introduced that effectively froze about \$800bn of deposits held by Citibank's branch in Manila.

The branch itself could not repay them without infringing the controls and Citibank's head office in New York claimed that it was not responsible for them because they were effectively Philippine risk.

Here was a case of a U.S. bank which was in itself perfectly sound claiming it could not repay deposits because of a localised problem in another country which happened to have run into a severe squeeze on its foreign exchange liquidity.

### Court action

At the moment the Citibank U.S. and Philippines are at one over what precedents the judgment will set and it may be that a compromise between the banks concerned will prevent the establishment of a precedent anyway.

One of the most important changes in the market over the past two years has been a new awareness on the part of banks about the nature of the risks they are running in lending to banks from another country.

Before the debt crisis, the international bank operating in London was considered perfectly safe to lend, for example, to the London branch of the Banco do Brasil. After all, the Banco do Brasil is a large bank that had always paid its deposits back on time.

When it became clear that Brazil, too, was likely to reschedule its foreign debt, confidence in the Banco do Brasil slipped to the point where many creditors tried to withdraw their money.

As a result the Banco do Brasil could no longer repay all its depositors and ways had to be found to ensure that they from withdrawing their cash. A new element of country risk had appeared in the interbank market.

Recently, this question of country risk has taken on a new dimension still. With the decision of the Philippines to seek a rescheduling of its \$25bn

of trust on which the market depends for its survival to be maintained? The nervous system of international banking seemed to have come under threat from what was happening in Mexico.

For the world's monetary authorities this was one of the most delicate moments of the debt crisis. It was vital to keep enough confidence in the interbank market alive to ensure that the banking system did not simply seize up. Equally, many central bankers felt that the unbridled growth of the interbank market during the 1970s had in part been to blame for the crisis. Without it lending to developing countries simply would not have been able to grow at an exponential rate.

In other words, the best they could hope for was a slow return to earth of the interbank market. There could be no going back to the unhealthy growth rates of the past—and some smaller operators who had relied on the market to expand too fast in international banking might simply have to withdraw from the market. At the same time, funds had to be kept moving freely so that the banking system as a whole could play its part in helping to re

## U.S. merger mania boosts business

THE EUROCREDIT market has had slow and difficult start to 1984 despite volume figures suggesting new business doubled in the first quarter of the year.

According to the U.S. bank, Morgan Guaranty Trust, new Eurocurrency bank credits during the first quarter totalled \$50.1bn compared with only \$25.8bn in the same period of 1983 but of this total no less than \$35.2bn was raised by borrowers in the U.S. compared with \$12.2bn in the same 1982 period. Borrowing by the rest of the world fell to \$14.9bn from \$24.7bn.

U.S. business was bloated in the first quarter by two large loans, both of which were raised in connection with the bidding for Gulf Oil. Atlantic Richfield raised \$12bn and Standard Oil of California \$14bn.

The latter operation is now the largest single bank loan ever arranged, but it hardly represents bread and butter business for the eurocredit market.

This is not the first time that an outbreak of merger mania on Wall Street has sparked off a major burst of eurocredit business. In the summer of 1981 several large credits were arranged for oil companies and this drove total new business for the year to a record \$133.4bn.

Then as now, however, the figures distorted the true underlying level of market activity.

This time round the underlying level of business is very low. First quarter totals were further boosted by the \$6.5bn jumbo loan arranged for Brazil in connection with this year's rescheduling. That left less than \$10bn of new voluntary

business to be done outside the U.S.

New business prospects in the eurocredit market have been hit on two fronts at once. Many developing country borrowers, especially those in Latin America, are now in the process of rescheduling their debts.

Except for the better performing countries of the Far East, banks have little appetite for business with those that are not rescheduling. Elsewhere the bond market has stolen away much bread and butter business with industrialised countries by offering cheaper finance in the form of Floating Rate Notes.

Among traditional major borrowers Sweden, which raised \$2bn in the first quarter of 1983, took no new syndicated credits at all in the same period

of this year. Denmark took only \$15m compared with \$1.8bn. France cut its take-off by \$450m. Italy by more than \$100m and Spain by nearly \$400m.

In all these countries an improvement in the balance of payments has reduced the need for funds, quite apart from the competition, now being generated in other markets.

All this has led banks in the eurocredit market to soften the terms they seek from borrowers. The margin over the expensive U.S. prime rate has all but disappeared from the market.

Greece, which is regarded as one of the weaker European credits, was able to offer a \$350m loan in March at a margin of 5 points over London eurodollar rates.

Despite the absence of an alternative margin over the lucrative prime rate the loan was increased to \$400m. For top rate credits margins of less than 1 per cent, which disappeared after the debt crisis broke, have now become the norm. And maturities are also increasing as market conditions tilt in favour of borrowers.

### Prospects

The latest loan by Gaz de France bears a life of 12 years, which is exceptionally long by European standards.

For the time being, however, there seems to be little prospect that such attractive terms will entice an increasing flow of borrowers back to the market.

Instead some are using the more favourable market conditions to renegotiate the terms of existing loans in their favour.

**Euromarkets and syndicated loans**

MARY ANN SIEGHART

## Battle to attract investors

THIS LAST year has been rocky for the Eurobond market and banks involved in it. Though \$55bn worth of new issues were launched between May 1983 and May 1984 interest rates tended to rise rather than fall and banks were involved in a constant struggle to tempt investors into the market.

This task was made more difficult by the fact that the most popular borrowers—the top-notch U.S. corporations—stayed away from the market. U.S. borrowers only accounted for 13 per cent of the market in 1983 compared with 25 per cent the year before.

With booming equity markets, they preferred to raise what money they needed through rights issues. And because of increased profitability and generous depreciation allowances, they did not need much money anyway.

So new issue managers had the difficult task of selling Eurobonds from less interesting issuers to investors who were keener to take a punt on the stock market instead.

The obvious solution was to issue bonds with an equity content. These were either convertibles—in which the bond itself can be converted into the borrower's shares—or bonds with warrants—where the bond pays a fixed rate of interest while the warrants can be detached.

The main exception was a record-breaking floating rate note (FRN) for the European Economic Community led by Credit Suisse First Boston (CSFB). At \$1.5bn, it was the most

biggest Eurobond ever, the previous record being \$1.2bn in Sweden in January of last year.

But demand was so strong that the amount was soon topped to \$1.8bn. What CSFB realised was that the bigger the size of the issue, the better would be the demand. Investors are usually keen to buy floating rate notes only when they are sure that there will be an active market in the bond. The larger the issue, the more it will be traded.

It was this realisation that led to the boom in FRNs towards the end of 1983 and the beginning of this year. Over \$7bn worth of new floaters were launched in the first two months of 1984, compared with \$1.4bn in the whole of 1983. Nearly \$2bn worth was launched in just one week of February.

### Short-lived

One reason for their popularity was that rates were edging up and in periods of rising interest rates, it makes more sense to buy a floater, whose coupon will rise in line, than to lock into a fixed-rate bond whose price will fall.

But FRNs were also seen as attractive assets for banks who were short of lending opportunities. Instead of raising syndicated loans, borrowers flocked to the floater market

and the investors or lenders followed suit.

The borrowers were happy because they could raise money on cheaper terms and the lenders were prepared to accept those terms because, unlike loans, the notes were marketable.

But the FRN boom could not last for ever. The margins over Libor on new issues had become so thin that investors were hardly making money. Prices started to drift downwards, not dramatically, but enough to make people realise that these notes were not the potential for capital loss.

New issues slowed down to a trickle and new issue managers realised that they had to price their bonds more realistically. Now there is a limited appetite for good names, but nothing like the demand there was in February.

Prospects for the rest of the year look grim. All the pundits expect U.S. interest rates to rise which is bad news for the Eurobond market. And if the dollar stays high, the D-Mark sector will be doubly hit.

Secondary market traders will have to read the market very carefully in order not to lose money and new issue managers will have to bank on small new issue windows opening every now and again in order to get any business done.

## The markets

## Dollar's fortunes mesmerise the world markets

## Foreign exchange

PHILIP STEPHENS

Economists—and journalists—should have learnt their lesson. Predictions that the dollar is about to crash seem merely to encourage foreign exchange markets to mark the U.S. currency higher.

The more cynical among forecasters now believe that the long-awaited fall in the dollar's value will come only when they finally convince themselves it is set to remain at present heights.

The only safe bet is that the dollar's fortunes will continue to mesmerise the world's financial markets for the foreseeable future.

U.S. interest rates, trade figures, inflation trends, the budget deficit, and the presidential elections are the indicators that foreign exchange dealers will be watching in coming months.

And if the evidence of the last few months is anything to go by they will be concentrating on the good news and shrugging off dire predictions of a collapse in the dollar's value.

Earlier this year Europe's central bankers and senior financial officials sat down to plan for the upheaval on currency markets which would result from the "inevitable" fall of the dollar.

There was even private talk of European governments cutting their interest rates if the U.S. currency's slide got out of hand.

## Reaction

The reasoning seemed impeccable. With the dollar trading 20 per cent higher than two years earlier, the U.S. trade deficit widening by the minute, and the budget deficit defying attempts to trim it, international investors would take their profits and run.

The huge capital inflows needed to sustain an \$80bn to \$100bn current account deficit in 1983, and the inflationary impact of soaring Federal spending meant the dollar could go nowhere but down.

When a string of top U.S. officials, notably Mr Paul Volcker, U.S. Federal Reserve Board chairman, gave public voice to those fears, the markets appeared to take notice.

By February the dollar was sliding, for the first time in two years, the forecasters seemed to have got it right and, forgetting all those past errors, were beginning to say: "We told you so."

Then the dollar bounced back. The analysis of the economists convinced the markets only briefly that they should abandon their most important lesson of the last two years: that the best way to make money is to buy dollars.

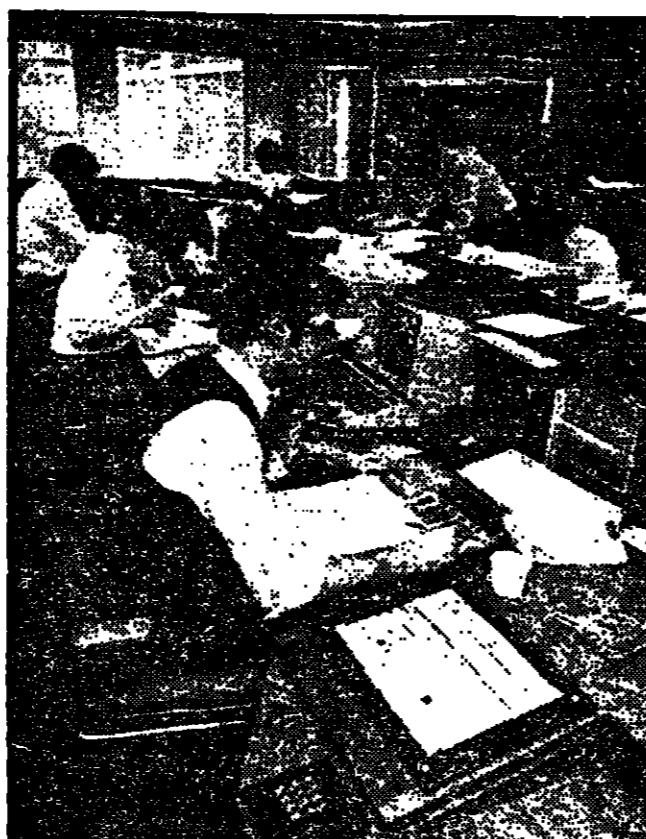
And above all, U.S. interest rates began to rise as the Federal Reserve tightened its monetary stance in response to the continuing surge of the U.S. economy.

Simultaneously, the differential between returns offered on U.S. investments and other foreign assets was increased, while Mr Volcker quietened, at least temporarily, fears that those returns would be quickly eroded by a rapid upturn in U.S. inflation.

Foreign exchange markets have thus re-established the link between high interest rates and the dollar which sustained the U.S. currency's rise through most of last year.

And predictions from economics gurus like Henry Kauf-

## WORLD BANKING 7



For most Continental currencies, one advantage of a strong dollar is that it encourages stability within the European Monetary System by weakening the value of the D-mark. Above: Midland Bank International dealing room in the City of London.

## Why investors remain wary

LOW INFLATION, high real interest rates, booming stockmarkets and a strong dollar—there could not be a worse combination for the gold market.

And the metal's performance since its dramatic slide early last year has shown how much it has become a hostage to the economic performance of the Western world.

Flare-ups in the Middle East, tensions over nuclear missiles in Europe and guerrilla wars in Central America are no longer enough to send investors rushing into gold in times when a booming U.S. economy is leading the west into recovery.

Gold has thus been condemned to slip into the background, as its lacklustre performance is boosted by an exceptional, but usually short-lived, fall in the dollar before it drifts lower again.

The key to its demise lies in the high interest rates offered in the U.S. in particular, and Western nations in general.

With inflation at under 5 per cent in most major economies and nominal interest rates as high as 12 per cent it is easy to see why investors shun gold.

Its disadvantage as an asset offering no dividends or interest payments has been compounded by soaring equity markets and, crucially, the seemingly unstoppable rise of the dollar.

As long as investors in U.S. securities are persuaded that a stable, or rising exchange rate for the dollar will protect their returns there is little reason to buy gold.

So what does the future hold?

Over the short-term gold's best hope of breaking out of its present price range is a sharp decline in the dollar.

That, however, appears far from certain.

Predictions earlier this year of a massive fall in the U.S. currency's value have so far proved no more than wishful thinking. Many economists now believe any decline is likely to be slow and steady.

A longer-term opportunity for the metal might come from a resurgence of inflationary pressures in world economies as recovery gathers pace.

But while there are already signs in the U.S. and other western nations that price rises will pick up towards the end of this year, only the most apocalyptic forecasts suggest anything

## Gold

PHILIP STEPHENS

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## Worldwide link-ups in prospect

## Financial futures

MARY ANN SIEGHART

LAST YEAR was an eventful one for financial futures. In London the International Financial Futures Exchange (Life) completed its first year of trading, in the U.S. record volumes were seen, particularly in stock index contracts, and in the Far East, plans were announced to set up exchanges in Hong Kong and Singapore.

A financial future is a promise to buy or sell a financial instrument—like a bond, a currency or a basket of shares—at a fixed price within a future month. Investors can use these futures to take a view on the way the market is heading (speculation), to reduce the risk of volatility in interest rates, exchange rates or stock markets (hedging), or to take advantage of price differences between contracts or markets to make a small, virtually risk-free profit (arbitrage).

The most popular financial futures contract in the U.S. where the markets were born, is the Treasury bond contract at the Chicago Board of Trade. Last year, nearly 200,000 contracts changed hands, an increase of 17 per cent on 1982.

But the fastest-growing is the stock index contracts. These allow holders to buy or sell rises and falls in the price of shares and to hedge a equity portfolio. If a fund manager, for instance, thinks the market will fall, he can sell a futures contract instead of having to sell off some of his shares (and lose the dividend income they bring).

If he is right and the market does fall, he will probably lose money on his shares, but should be compensated for this by making a profit on the futures contract.

Last year, trading in the S & P 500 index on the Chicago Mercantile Exchange reached 8m contracts, an increase of 176 per cent on the year before. A new contract—the S & P 100—was launched and the success of these contracts has led to the launch of all sorts of spin-offs, options on stock index futures,

stock index options and contracts on sub-indices, or sectors of the stock market.

The U.S. authorities are keeping a close watch on these new instruments. The Securities and Exchange Commission, the Commodity Futures Trading Commission and the Federal Reserve Bank are conducting a major study of the new products.

At the same time, the SEC and CFTC are acting to slow their growth and tighten the provisions for approval.

In January, they issued guidelines for the approval of sub-index contracts. The index must contain at least 25 shares and the total market capitalisation of the companies involved must be at least \$75bn.

Worldwide link-ups may soon be possible as the Chicago Board of Trade hopes to trade the FT-SE 100 contract and Life will introduce a compatible Treasury bond instrument.

Meanwhile, the Hong Kong Commodity Exchange hopes to start trading a stock index futures contract this year and the Singapore International Monetary Exchange (Simex) also expects business to begin before the end of 1984.



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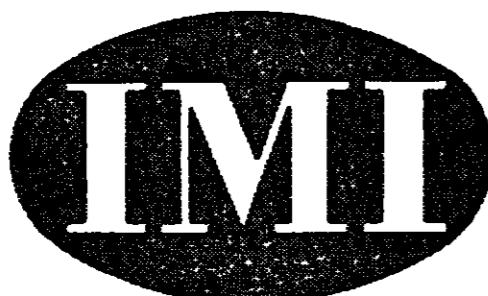
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## 1983 balance sheet

assets	(billions Lire)	liabilities	
- Cash and funds with Central Bank	1.562,5	- Capital, reserves, profit brought forward	467,1
- Securities and investments	3.601,6	- Deposits, etc.	12.468,5
- Portfolio, current accounts and contango		- Funds for provisions and write-offs	214,9
- Loans	7.385,4	- Other items	820,4
- Other items	1.437,5	- Net profit for the year	26,1
- Contra accounts	13.642,4	- Contra accounts	13.642,4
	27.639,4		27.639,4

The shareholders meeting, held in Rome under the chairmanship of Mr. Giosuè Ciapparelli, has approved the balance sheet at 31st December 1983, which shows a profit of Lire 28,1 billion (+22,5%), after transfers to reserves and write-offs totalling Lire 124,4 billion.

The meeting approved the payment of a 17% dividend, the transfer of Lire 11,5 billion to ordinary reserve, the creation of a "Revenue Reserve Fund" of Lire 2,5 billion and the increase by Lire 2 billion of the "Fund for the purchase of the bank's own shares". Total funds amount to Lire 483,3 billion and will total Lire 511,3 billion once the increase in capital, which is now taking place, has been completed.

Total deposits reached Lire 12.468 billion (+21,1%), of which Lire 7.549 billion (+15,4%) was received from customers. Total credit granted grew to Lire 7.385 billion (+23,4%) and credit to customers to Lire 3.482 billion (+12,9%), which is within the limits recommended by the Monetary Authorities, deposits and loans in foreign currencies increased by more than 45%. Total deposits in foreign currencies of the bank and of its subsidiary Banco di Santo Spirito (Luxembourg) S.A. reached US\$ 1,75 billion. In 1983 new branches were opened at Foggia, Ercolano and Trani and a Representative Office in Frankfurt.

The meeting elected the Board of Directors and the Board of Auditors for the years from 1984 to 1986. Their composition, after deliberation of the Board, is as follows: Board of Directors: Giosuè Ciapparelli, chairman; Gianfranco Imperatori, Rodolfo Rinaldi, vice-chairman; Mario Are, Renato Cassaro, Umberto Granati, Mario Piovano, Pietro Rastelli, Alberto Righi. Board of Auditors: Sergio Melipignano, chairman; Costantino Lenger, Alfredo Parisi, auditors; Renato Carafa, Aldo De Chiara, alternates.

The dividend is payable, against coupon n. 4, from the 17th of May 1984 at all branches of the bank and at Banca Commerciale Italiana, Credito Italiano, Banco di Roma, Banca Nazionale del Lavoro, Banca Popolare di Milano, Banca Popolare di Novara and Istituto Bancario San Paolo di Torino.

(GRUPPO IMI)

## WORLD BANKING 8

Bank supervisors are striving for more co-ordination in the regulation of international banking to improve control, achieve better competitive equality and harmonise matters such as tax and loss reserving.

## Moves to bolster capital bases

CRISIS may strike terror in the hearts of anyone close to banking. But if the shocks of the past couple of years have done any good, it has been by forcing through changes in bank supervision in most of the big lender nations.

Loopholes are being plugged, capital adequacy standards raised, and further strides have been taken towards that elusive goal of a system of international bank supervision that can cope with a banking industry that knows no borders.

Much of it, unfortunately, smacks of locking the stable door after not just one but a whole herd of horses has bolted. The tightening up of the Basle Concordat, the international bank supervisors' creed, followed rather than averted the 1982 Ambrosiano Bank scandal; the Germans are only now enacting new bank laws which could have been prevented last year by Schroeder-Muenchmeyer Hengst crisis. And there is still a widespread suspicion that the LDC crisis might have been nipped in the bud if supervisors had been more alert and willing to criticise.

This is specially so in the U.S. where Congress passed bank supervision for their major banks following the LDC crisis last year and enacted new controls over international bank lending which pre-empt some of their powers.

Mr. Paul Volcker, the Fed chairman, not surprisingly, fought hard against them. The regulations now state just when and how a bank must set aside provisions for unusual foreign lending and force the bank to give even more details of their international exposure than they had to already.

### Argument

Banking critics in other countries would like to see similar measures, believing in the health-giving effects of disclosure. But the acceptance of U.S. standards internationally seems unlikely at least in the foreseeable future.

Outside the U.S. there is a clubbiness about bank-supervisor secrecy, but also some of the antipathy between U.S. banks and the authorities.

Nevertheless, supervisors in other countries such as the U.K., Germany and Japan, have been fairly stern with their banks over the handling of LDC debt by urging prudence and, if necessary, dividend restraint to free more funds to build up bank reserves.

As a result, 1983 bad debt provisions are up quite sharply; Japan has also introduced a formal list of problem countries whose loans must be written down. But aside from cases of banks badly hit by specific problems (like the German banks of Midland of the UK and Crocker), dividends have been rising nicely.

At the same time, supervisors have pressed banks into bolstering their capital bases, and appear to have reversed the deterioration that had been going on for years.

In the U.S. banks were obliged to raise the ratio of "primary" capital (a measure of

### Changes in supervision

DAVID LASCELLES

But, if supervisors are tightening up in their own countries, the harmonisation of supervision still has some way to go. The Basle Concordat in its beefed up form spells out more clearly supervisors' responsibilities for their own banks, their foreign subsidiaries, and foreign banks operating within their jurisdiction. (Ambrosiano "fell through the cracks"). But, while this arrangement shares out watchdog roles, it does not address the fact that some countries supervise their banks better than others.

Poorly supervised centres become havens for the unscrupulous, which the reputable can only cope with by ostracising them. Different standards of supervision, even among the reputable centres, also create competitive inequalities between banks fighting for business in the same international marketplace.

Despite years of discussion, officials have still to agree on a definition of capital, and until they do there will never be accord on capital adequacy, the key measure of a bank's financial strength. Supervisors seem to agree though, that a bank's balance sheet should be evaluated by weighting its assets according to how risky they are, rather than simply totting up the figures.

Banking supervision and accounting is also being



In the U.S., Mr. Paul Volcker, the Fed chairman, would like to see a higher ratio of "primary" capital to total assets.

harmonised within the EEC: by the middle of next year, all rules for controversial matters like hidden reserves. Before long, governments will also have to tackle prickly questions like the tax treatment of loan loss reserves which vary widely from country to country and greatly affect profitability, and whether banks engaged in risky businesses like securities trading should be made to carry more capital.

### U.S. BANKING: YEAR ENDING DEC. 1983

Assets	% change \$m (decrease)	Net income \$m	% change on year (decrease)	Loss provision \$m	Loan loss reserves as % of total loans	Non- performing loans \$m	Primary capital \$m
Citcorp	125	+ 4	+19	520	0.66	2,100	5.1
Bank America	121	(- 1)	(- 15)	658	1.25	3,314	5.05
Chase Manhattan	82	+ 1	+40	265	1.01	1,900	5.48
Manufacturers							
Hanover	64	+ 1	+14	228	0.90	833	5.01
J. P. Morgan	58	(- 1)	+17	230	1.43	557	6.97
Chemical N.Y.	51	+ 6	+27	166	1.11	876	5.52
First Interstate	44	+ 9	+12	216	1.36	1,221	5.84
Continental Illinois	42	(- 2)	+39	935	1.21	1,800	5.89
Security Pacific	40	+ 9	+13	156	1.18	865	5.4
Bankers Trust	40	(- 1)	+26	90	1.03	558	5.67
First Chicago	36	+ 1	+34	150	0.58	854	5.57
Wells Fargo	27	+ 9	+11	121	0.58	748.6	5.67
Mellon National	26.4	+ 30.6	+37	52	1.36	538	6.68
Crocker National	23.4	(- 6.2)	(- 10.4)	173	1.50	773	5.23
Marine Midland	22.9	+13	+76	116	0.85	555	5.97
n.a.-not available							

Research: Rivka Nachoma

### U.S. BANKING: FIRST QUARTER, 1984

Assets
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Monte dei Paschi - Detail of a hand-painted wooden panel of a Tax Block of the city of Siena for the year 1602

## WORLD BANKING 10

Liberalisation of financial markets—a consequence of the spread of new technology—is creating exciting opportunities for banks across Europe. Governments are maintaining an increasingly watchful presence, however.

## Huge changes in progress

### Britain

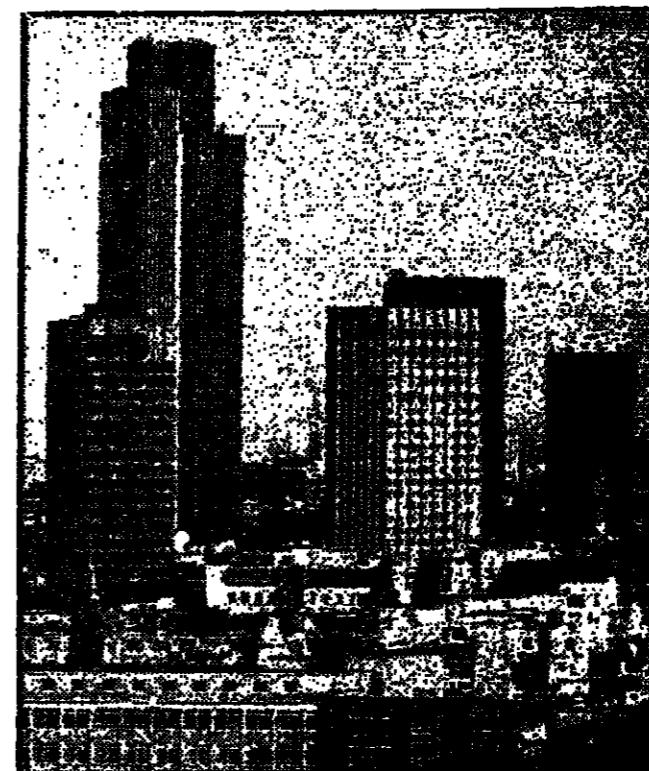
DAVID LASCELLES

**RANKERS DO** not make money by exaggerating. So when Sir Timothy Bevan, chairman of Barclays Bank, Britain's largest described the UK banking market as a battlefield last year it was probably an understatement. As things have turned out he could have tossed in words like whirlwind and revolution and still failed to capture the momentous changes now confronting him and his colleagues.

UK banking—the whole UK financial scene if it comes to that—is going through one of those once-in-a-generation convulsions that reshape, renew and also destroy institutions and markets. Quite what will come of the current one it is too early to say: apprehension vies with excitement. But there is a sense that it must be to the good because it is unleashing new market forces, stripping out distortions and, some would say, kicking the banks out of their slumbers.

What makes it all so momentous is that change is coming in at least four ways, all at once. Deregulation of the UK financial markets is opening up new opportunities for banks, mainly in the securities business. But by the same token banks face fresh competition mainly from the building societies, which have proved highly aggressive and innovative. The bank clearing system, the "works" of UK banking, is undergoing a radical overhaul. Most costly of all, the Thatcher Government has lobbed a big tax bombshell.

operation in the UK. Barclays



Winds of change are blowing through the entire UK financial scene. Above: the NatWest Tower looms above the City of London skyline.

years now they have been losing out to the building societies in the highly competitive High Street savings market. The societies have pressed their advantages to the full but the banks have also been slow to fight back. This has cost them a good chunk of their "endowment" of cheap funds and driven up their financing costs.

At the same time the Thatcher Government has embarked on a radical reform of the corporate tax system, the effect of which will be to make bank borrowing less attractive and equity financing more so.

Given the resources they can

slough into it, backed by a branch network, the banks are losing ground, at least on paper. What has to be tested, though, is whether staid bankers can cope with the turbulence and risk of the securities industry.

Questions must also be answered about regulation and control. How will banks insulate themselves from losses in securities trading? How will their securities operations be regulated? Despite the excitement the recent deals have generated there is much scepticism in parts of the City about their viability.

Some people also fear that the Bank of England may have already been hit by the need to make large provisions to cover bad LDC and domestic loans it was especially painful (not least for Midland Bank, already aching from the huge losses of its US subsidiary Crocker National Bank). This raises another long-run question: whether British banking can ever recover its traditionally enviable profitability record. The answer is probably not.

But the banks' eagerness to get into securities also owes something to the stresses in their traditional deposit-taking and lending business. For

Coming as it did at a time

when the banks' profits had already been hit by the need to make large provisions to cover bad LDC and domestic loans it was especially painful (not least for Midland Bank, already aching from the huge losses of its US subsidiary Crocker National Bank). This raises another long-run question: whether British banking can ever recover its traditionally enviable profitability record. The answer is probably not.

The Government is also keen

to create a more level playing surface for the banks and build-

ing societies. The leading tax move was a step in this direction (the societies are not allowed to lease so they will come in the change). In the last two months societies have lost their exemption from capital gains tax on gains trading (making them comparable with the banks), while the banks are to be included in the societies' composite rate scheme, meaning they will have to pay interest to their depositors not of tax.

### Green Paper

More radical changes lie ahead. The Government has promised a Green Paper on building society law reform which is widely expected to propose greater powers. The key one may be the right to make uninsured personal loans as well as the right to offer legal and other services.

Few things better symbolise the assault on the banks' traditional turf than the attempt by Citibank of the US to become a member of the UK clearing system, which is dominated by the Big Four and a handful of smaller banks.

The application forced the clearers to face up to long-standing criticism that they run a monopoly (though legal action has never proved this). It also coincided with a recommendation to the Government by the National Consumer Council that the banks be made to third open the clearing system to anyone wanting to provide money transmission services.

Rather than rule on Citibank's application (which would have been an agonising decision) the clearers decided to use it as the pretext for a full review of the clearing system, which will take the rest of the year (Citibank's application was put on ice). This will quite likely lead to an epoch-making reshaping of the system along the lines proposed by the NCC. Anyone will be able to join if prepared to shoulder a part of the large costs of running it.

If so, the very heart of the UK banking system will cease to be the preserve of the traditional clearers and will be open not just to other banks but probably eventually to non-banks like building societies if they are allowed to go in for money transmission.

The irony in UK banking is that while the big banks find themselves besieged on all sides, clobbered by new taxation and losing market share to everybody in sight, their future actually looks much more exciting than it has looked for years. They are in a fast-moving market. Deregulation and new technology are opening new areas of business. Banks like the Bank of Scotland and money market fund accounts.

The Big Four 1983		
	Pre-tax profits	Assets
	£m	£m
Barclays	557	64,904
NatWest	543	68,617
Midland	225	52,613
Lloyds	419	38,432

## Tougher laws curb optimism

ON THE face of it, West German banks—and their shareholders—have a lot to be happy about. Last year profits were up even on the already good result of 1982 and dividends were generally increased (or resumed).

This year the banks' interest margins will almost certainly be down, but with the domestic economy picking up strongly credit business should be buoyant too.

Yet the picture is clouded by two main factors: the continuing high risks above all for credit business abroad, and the tougher provisions of the Banking Law approved by the Bonn Cabinet in February.

Much of this is illustrated by the results of the so-called "Big Three" commercial banks: Deutsche, Dresdner and Commerz: "so-called" because last year the group consolidated assets of Bayerische Vereinsbank (DM 113.5bn) for the first time instead of those of Commerzbank (DM 113.3bn).

Thanks above all to rising interest income and strong results from their commissions business, the three sharply boosted "partial operating profit" that is including earnings from own account trading, to themselves.

So far, so good—except that the banks feel compelled to put much of their profit into reserves of one sort or another to cover losses or the risk of losses above all on their credit business.

Although economic growth is

part of the profit and loss accounts, or increase their equity by a minimum of DM 2.5bn.

For Deutsche Bank in 1983, DM 1.45bn was noted under this item, for Dresdner DM 1.1bn and for Commerzbank DM 650m. Further big sums were added to open reserves.

At the end of it all shareholders may even consider themselves lucky to be receiving a dividend payout of 2.5 per cent on the Deutsche and of 1.2 per cent at the two other banks.

There is a direct, and for many banks a worrying, connection between international lending and the government's proposed changes in banking law.

At present the banks must limit their lending to a maximum of 18 times shareholders' equity, but they do not have to include the business of their foreign subsidiaries (notably those in Luxembourg) in the calculation.

Under the new measures (passed by the cabinet but yet to go through parliament), the banks will have to publish consolidated accounts for all subsidiaries in which they have at least a 40 per cent stake, and apply the "18 times" rule to the new total lending sum.

The banks are to be given five years to make the adjustment, and in fact have already started to adapt after a "gentleman's agreement" reached with the domestic banking authorities in 1981.

But the new rule implies a big change all the same. The Bundesbank, the central bank, has calculated that to comply the banks would either have to reduce their total lending exposure by at least DM 50bn

### Cautious

The banks are being cautious already in their new lending abroad. But a lot more "fresh money" and new rescheduling efforts will be needed in the next few years from all Western banks, including the German ones, if an international financial crisis is to be headed off.

Besides the regulation on consolidation, the new banking rules include a provision under which the limit for the biggest single credit given by a bank will be cut from 75 per cent to 50 per cent of its capital.

This rule, in particular, received a lot of publicity following the debacle of the private bank Schroeder, Münchener, Hengst (SMH) late last year.

SMH had lent more than DM 800m to a construction equipment group, which later failed, although the bank's capital was little more than DM 100m.

In fact, it is doubtful whether even the tougher new rules including consolidation (much of SMH's lending was channelled through its Luxembourg subsidiary) would have prevented the SMH affair.

At least the banking sector as a whole can congratulate itself on the speed with which it stepped in to head off the collapse of SMH. Limiting damage which could have been far bigger and longer-lasting.

## Modest boost for bankers' spirits

ALTHOUGH almost by definition the chairmen of France's nationalised banks could hardly be described as happy men, they are walking this spring with somewhat more bounce in their step than could have been imagined 18 months ago.

Following the wide-ranging nationalisation programme of February 1982, which extended the 1945 state takeover of the Big Three banks throughout practically the rest of the French commercial banking system, banks were thrust pell-mell into a delicate new power game with the Government.

The risk clearly existed that, unless they struggled hard to fight for a relative amount of management autonomy, the banks would become absorbed into the state apparatus as mere instruments of government for carrying out industrial re-organisation, keeping control of the franc and helping finance budgetary needs.

For a variety of reasons, this has not happened. In line with the general trend of Government policy, reinforced since March 1983 towards rigorous, not to say austere, economic management, the banks have been allowed manoeuvring room to exercise traditional banking prudence in the running of their business.

In the French system where state ownership and, even more important, a tradition of government influence, runs throughout all areas of the economy, the banks cannot avoid being involved in thorny cases of supervising companies in difficulties.

At a time when important heavy industrial sectors such as steel, engineering and ship-building are facing large-scale capacity reductions and job cuts, state ownership of the banks inevitably draws them into such problem cases earlier, more intimately, and certainly more publicly, than is the case in other countries such as Germany or the UK.

But the banks' ability to

bankers' favour.

In the political shadow-boxing and role-playing which in France always accompanies financial and industrial drama, the banks have felt sufficiently strong to mount a vigorous public campaign warning against any soft options for ending Creusot-Loire's troubles.

Both M Jacques Mayoux, chairman of Societe Generale, Creusot Loire's main bankers, and M René Thomas, head of Banque Nationale de Paris, have recently urged a tough line.

By ostentatiously expanding on the government's line that no more public funds are available to bail out the troubled company, the bankers are putting maximum pressure on Creusot Loire's private shareholders to dig deeply into their own pockets.

Bankers have also been comforted by a moderate rebound in their profits for 1983—even though these remain highly depressed by international standards. Overall, commercial bank profits fell in 1982 for only the second time in 30 years.

### Recovery

The earnings recovery (see accompanying table for details) has in some cases been the result of a deliberate policy by some banks to maximise provisions on risky business for 1982

(the first year under their new chairmen) as part of a general deck-clearing exercise. But generally banks have improved their margins and tightened up on running costs.

The Government has allowed the banks leeway to increase provisions on both foreign and domestic banking risks for 1983 in the general interest of boosting their balance sheets. Different banks have chosen to interpret this freedom in widely differing ways. Credit Lyonnais, for instance, actually cut provisions on sovereign country risks and massively expanded its provisions on other business—

BANK PROFITS (FFR)		
	1983	% change from 1982
Banque Nationale de Paris (group)	1,455m	+ 4.7
Credit Lyonnais	355m	+ 15.5
Societe Generale	430m	+ 10
Banque Paribas	175m	+ 40
Banque Indosuez (group)	354m	+ 4
Credit du Nord	16.5m*	+ 1
		+ 1
	+ 1982 loss FF 55m	

\* Adjusted to exclude extraordinary gains.

+ 1982 loss FF 55m

including its troubled Netherlands acquisition, Slavensburg's, which is in the throes of extensive reorganisation aimed at bringing it back to financial health by the end of the year.

Additionally, the Government has cut its "take" from the banks in the form of dividends and contributions to the state's nationalisation compensation funds to 51 per cent of net profits from 66 per cent for 1982.

The combined effect of this financing leeway, together with the strength of the dollar pushing up the banks' foreign profits and general international assets, has been to boost significantly (in franc terms), the banks' capital resources for 1983.

This capital strengthening has been, of course, most marked for the big bank, BNP, for instance, actually increased its overall capital resources to FF 11.7bn from FF 9.6bn for last year (share capital, owned 100 per cent by the state, remained unchanged at a mere FF 1.6bn).

Banks like the BNP have discovered that the inability of the state to subscribe to capital increases has been pleasantly offset by a factor weighing on the capital base by the absence of pressures (unlike U.S. German or British banks with private shareholders) to maintain large dividend payments to comfort the stock market.

Other smaller banks which

are feeling the pinch of capital inadequacy have been allowed by the Government to return to the Paris bourse to raise funds in the form of titres participatifs, non-voting loan stock between shares and bonds.

Of the newly nationalised banks, Banque Indosuez, Credit Commercial de France and Banque Particuliere de Credit (now being absorbed into the Suez group as one of a series of reorganised smaller banking networks) have all made TP issues over the past few months.

This follows the capital increases subscribed by the state itself to banks with particular balance sheet problems, Credit du Nord and Credit Industriel et Commercial (CIC) which has had to absorb the loss-making Banque de l'Union Europeenne.

### Controls

In contrast to earlier fears that foreign expansion would be shackled under new ownership, nationalised banks have been allowed to press on with opening of foreign branches and representative offices. There are signs, however, that the Treasury is keeping this process under control to avoid over-concentration in centres like Singapore and Hong Kong, already heavily populated by French banks.

Paribas, under the chairmanship of former Treasury director Jean-Yves Haberer, has scored two notable coups over the past few weeks by taking full control of its New York investment banking subsidiary Becker, and also by regaining its majority stake, lost in the run-up to nationalisation, of Geneva-based Paribas Suisse.

The return to square one in the Paribas Suisse affair, placing firmly in the history books the furiously political future which accompanied the selling of the Swiss stake by former chairman M. Pierre Mousset in autumn 1981, underlines the extent to which calm has now crept back again to the French banking scene.



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 SOCIÉTÉ GÉNÉRALE

## A call for bold reforms

"OUR BANKS are still politicised institutions and there are few hopes of developing a financial market which is not dominated by politics in the worst sense of the word."

Sig Guido Roberto Vitale, the investment banker who made these caustic remarks at a recent Financial Times banking conference in Milan, is not alone in his criticism. A number of senior Italian bankers and industrialists would concede that the banking system, which is 90 per cent state-controlled, needs to be revitalised.

Sig Vittorio Merloni, former president of the Confindustria employers' association, took advantage of his valedictory speech recently to call the banking system "a bureaucracy of granite—static, stubborn, oligopolistic and inefficient".

The problem is historic and structural. Because most aspects of Italian financial affairs can be coloured by politics, the banks are not always free to plan new strategies and engage in competition without hindrance. Everything—from the opening of new branches to a capital increase to a proposed merger—tends to be in some way touched by politics. Top executives at some of the biggest of Italy's 1,085 banks may receive their jobs for political reasons.

The banks must also contend with the voracious needs of the Government's borrowing requirement, which has conspired to keep interest rates high as Treasury bonds siphon off savers' deposits.

Although the inflation rate in Italy is falling and could drop

below 10 per cent by the year-end (last year's average was 15 per cent) the real cost of borrowing remains much higher. A top company may be able to borrow below the prime rates, which now range between 16 and 17 per cent. But lesser names can pay over 20 per cent for their money.

There are not many alternatives for companies seeking capital. The Milan Bourse, despite promising signs of reform from the new president of Italy's Consob bank, is not a serious source of capital for Italian companies. It is still a small den of insider trading.

A fashionable topic of conversation at bankers' lunch tables is the prospect of creating "merchant banks" which some Italians appear to regard as a panacea for the under-developed financial market.

But a surprising number of people who discuss merchant banking, with favourable references to the City of London, know very little about it.

In recent speeches both Sig

Vitale and Sig Mario d'Urso, of Lehman Brothers Kuhn Loeb, have made much of the lack of understanding. They agreed on the need for new institutions to aid companies by taking equity stakes, develop corporate finance and help to create an environment more conducive to growth.

Sig Vitale can be cuttingly frank: "The average entrepreneur in Italy rarely has a vision of the future which goes beyond today." If it were developed properly, "merchant banking could help commercial banks to dismantle perpetual credit lines which are incompatible with the capital structure of companies" (unlike U.S. German or British banks with private shareholders) to maintain large dividend payments to comfort the stock market.

Professor Romano Prodi, chairman of IRI, has said he would like to reduce state participations in his group's banks—at least some privatisation.

Banca Nazionale del Lavoro (BNL), Italy's largest state-controlled bank, is planning to offer up to L300bn (\$176m) of shares to the public through a new quote on the Milan Bourse. Dr Neri Nesi, BNL's chairman, says some shares will be issued before the end of this year.

But analysts in Milan are sceptical about the size and timing of the BNL offer. Nonetheless, the BNL move to privatise up to 30 per cent of the bank is seen as promising.

Meanwhile, as Italian bankers strive to become more competitive, they are also trying to forget Italy's biggest post-war banking scandal, the Banco Ambrosiano affair. The overall \$406m financial settlement for creditors, plus an Italian settlement which could total a further \$100m, has been reached.

The level of 1983 net profits among several of Italy's largest banks showed a growth trend of between 10 and 20 per cent. But the figures contained in Italian bank results are not always meaningful.

The three big banks con-

trolled by the IRI state holding company Credito Italiano, Banca Commerciale Italiana and Banca di Roma are receiving funds to double their capital, albeit from a low base.

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## WORLD BANKING 12

## Tax concessions give big banks a boost

## Belgium

PAUL CHEESERIGHT

MAJOR BELGIAN banks, in the most significant development of the past year, have improved their financial structures by taking advantage of tax concessions offered by the Government to help capital raising. But their business has become lopsided in the face of a weak demand for credit from the private sector and an apparently insatiable demand from the public sector.

Funds raised by the whole sector since the introduction of a tax incentive in 1982 reached BFr 15bn, according to the Banking Commission. Shareholders' equity in the banks rose by 30 per cent between the end of 1981 and the end of 1983.

For the first time in years, the Commission notes there has been a more important growth in equity than in the balance sheet totals of the banks, which since 1970, have been

growing considerably as a result of increased international business.

The Banking Commission called these increases in equity a "security mattress." Banque Bruxelles Lambert classified them in a way which reflected the general spirit of the banking community—they open up new perspectives for the future.

BBL itself, the second largest of the Belgian banks, had a BFr 2.57bn rights issue and converted BFr 1.13bn of loan stock into shares. Societe Generale de Banque, the biggest of the banks followed BBL in 1982 with a loan conversion into shares last year of over BFr 2.2bn. Kredietbank, the major Flemish financial institution, had a BFr 2.35bn rights issue.

These three banks represent 70 per cent of banking activity in Belgium but there are in fact 81 banking institutions, roughly the same number as there has been for 25 years. More than half the total are either outright foreign-owned or have majority foreign participation.

This strong cosmopolitan flavour is reflected in the fact that some 60 per cent of the

activity of banks established in Belgium has an international character.

Outside the purely inter-banking business, much of this activity is inevitably linked to foreign commerce. The business of the banks has, therefore, been susceptible to the shifts and turns of the Belgian economy.

There have been some signs of movement out of recession of the Belgian banks, but investment remains at a low ebb. The banks have, in consequence, felt the effects both on their deposits and on their lending.

"The wider liquidity in trade and industry and the high propensity of private persons to save have both stimulated the acquisition of deposits," Kredietbank noted.

**Deposits rise**

By the end of September 1983, its deposits, including medium-term bonds had risen 12.1 per cent over a year to reach BFr 371bn. There have been similar experiences at other banks. SGB deposits rose 13.4 per cent in 1983 to BFr 847bn.

One of the striking factors



Belgian banks face increasing competition from other institutions.

behind this development was the role played by Belgian franc deposits. In the 12 months to June 1983, the Association of Belgian Banks observe such deposits made up 78 per cent of the total, compared with 39 per cent the previous year.

Partly this has reflected a greater confidence in the franc on the foreign exchanges. But the trend may have been less marked in the early part of this year when the franc was caught up in the bout of instability which hit the European Monetary System.

At the same time, the major banks have reported an increase in the deposits placed by other bankers, suggesting that Belgium has taken a not insignificant role in the development of an international phenomenon.

In the 12 months to last September, BBL saw bankers' deposits rise 13.5 per cent to BFr 524.8bn, a slightly slower growth than in its previous financial year.

But as far as lending is concerned, the picture is mixed. The recession has been behind a change in the nature of the banks' credit business. Since 1978 there has been a deepening shift away from the provision of credit to the private corporate sector, and to households, while the state has been absorbing a greater proportion of the banks' lending.

Over the last year there have been two significant factors. The continued pressure on salaries and wage rates has meant that disposable income among individuals has dropped; there has been a more cautious approach to borrowing and demand for loans has dropped.

On the business side there has been a tendency towards less reliance on bank credit. Although profitability generally is not as high as the business federations would like, there was a substantial recovery in 1982 which continued last year. This has been reflected in the rise in corporate indebtedness.

In addition, the Government incentives for the provision of risk capital have meant that companies have been able to stabilise their balance sheets by rights issues, in just the same way as the banks themselves have done.

## Italian Genius

Maybe it was in Roman times that Venetian glassmaking started. Or maybe new techniques and direction were learned from the Saracen Workshops, around the 12th century. Unfortunately the history is unclear. But there remains no uncertainty about the genius of the Italians who create it, even to this day.

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## Economy's problems spur expansion moves abroad

THE IRISH banks are still weathering the storm of recession, with the outlook still unsettled. Profits have recovered significantly after the tumbles of 1982 but the economic environment remains weak.

Demand for credit is virtually at a standstill and even the 11 per cent ceiling on growth in personal loans is unlikely to be reached. Bad debts and potential bad debts remain high and the banks have become much more active in monitoring the affairs of clients.

Companies are asked to produce monthly reports in many instances and there is greater insistence on the production of audited accounts. What the banks have found through this more intensive scrutiny has not always been to their liking.

In particular, many companies are failing to distinguish the real extent of their difficulties by non-payment of value-added tax ("VAT") and employees' insurance contributions.

The difficulties of the Irish economy have produced a feeling in banking circles that change is on the way. One approach has been diversification with Allied Irish Bank's spectacular acquisition of First Maryland Banking Corp. for £100m.

It represents a major step, with First Maryland's assets equivalent to 40 per cent of AIB's own \$95bn assets. If it succeeds, it will enable AIB to leap outside the constraints of the small Irish economy and operate on a larger scale.

At home, AIB's acquisition of First Service Corporation of Ireland gives it the chance to offer a wider range of financial services, but a similar move by its main rival, Bank of Ireland, fell foul of Government opposition.

B of I made a bid for the Irish Civil Service Building Society which had the unique distinction for a building society of having publicly quoted shares.

The Government, however, plans legislation to block the deal, claiming that it would be unacceptable for a bank to control a building society. Bank of Ireland disputes this, and officials privately blame pressure from the powerful building society lobby.

Whatever the outcome, competition between the different financial institutions seem certain to increase and provoke more calls for them all to be treated on an equal basis. A recent study commissioned by the Irish Banks' Standing Com-

## Chastened sector feels the worst is now over

THE SHAKE-OUT THAT has affected Dutch banking throughout the 1980s is beginning to show benefits. The industry is stronger now, more resilient and aggressive. Gross and net profits increased sharply in 1983, and if provisions against debt also rose, there was more than enough cash to meet the demand.

This year, first quarter results, though not all disclosed, are down on the same period last year, but interest rates could not be expected to stay at the previous high levels and the underlying trend of business is recovering.

So lending from the banks to the private sector, as reflected in the latest set of annual figures, has been no more vigorous than in the previous year. The Government on the other hand, despite policies of retrenchment, has continued to act as a magnet for funds.

At the same time, the major banks have reported an increase in the deposits placed by other bankers, suggesting that Belgium has taken a not insignificant role in the development of an international phenomenon.

In the 12 months to last September, BBL saw bankers' deposits rise 13.5 per cent to BFr 524.8bn, a slightly slower growth than in its previous financial year.

But as far as lending is concerned, the picture is mixed. The recession has been behind a change in the nature of the banks' credit business. Since 1978 there has been a deepening shift away from the provision of credit to the private corporate sector and to households, while the state has been absorbing a greater proportion of the banks' lending.

Over the last year there have been two significant factors.

The continued pressure on salaries and wage rates has

meant that disposable income among individuals has dropped; there has been a more cautious approach to borrowing and demand for loans has dropped.

On the foreign side, the greater part of Belgian bank lending has been in the industrialised countries so that the major institutions have escaped the worst of the ravages suffered by banks with heavy loan portfolios in areas like Latin America.

And profits have been growing. SGB for 1983 had net profits up 28 per cent over 1982 to BFr 1.05bn. Kredietbank, in its financial year to last March, has been reporting an increase higher net earnings than those of the year to March 1983 of BFr 1.7bn on the basis of a 27 per cent increase in gross operating income. BBL, for its part, had net profits in the year to last September of BFr 1.67bn against BFr 1.42bn in the year before.

The general picture is of a chastened banking community, careful with its own and its investors' money, confident that the worst of the economic recessions

mittee from economic consultants Davy, Kelleher & McCarthy recommended such a move, together with an end to the control of interest rates and charges by the Central Bank.

This would break up the "cartel" of the four "associated banks"—AIB, B of I, Ulster and

Ulster Bank.

Even so, one banker calculated that margins had declined by up to 40 per cent in the past four years and those who came late to the Irish scene are finding things especially difficult. Royal Trust, Bank of Canada decided to pull out of Ireland last year and bankers wonder if more will follow its example.

This would have increased the banks' tax charges and given the Government an opportunity to phase out the levy. But the Government had underestimated the importance of tax-based lending to important industries like dairy, and to several key companies, which are able to obtain loans close to European interest rates.

The measure was restored but leaving the banks with their tax-based facilities for the year already fully loaned, and to a smaller extent, to the Irish scene.

Bankers feel that, if their capital base is not to be eroded, the levy will have to be passed on to customers in the form of higher charges, which have been pegged for 10 years.

The banks are free to press ahead with improved customer services and efficiency. There has been a rapid expansion of automated teller machines (ATMs) and in the banks' own computerisation plans.

Bank of Ireland had a novel scheme to enable its staff to buy home computers instead of cash at bulk discount rates as a way of familiarising people with electronics. There have been no serious staff problems over the new technology, after the 28 per cent pay agreement two years ago, but the powerful Irish Banks' Officers' Association is making threatening noises about tight Government pay guidelines this year.

Confusion increased this year when Finance Minister Alan Dukes promised to abolish the tax-based lending to companies by the banks.

Conditions have also been dif-

ferent at home and abroad, and bank activities will be par-

over, and sure of the wisdom of large-scale restructuring, now practically complete.

Not far beneath the surface, however, there still lurks a fear that the international banking crisis may yet throw up the equivalent of a solar flare, scorching those who have

an open question.

At central bank level, the success of the commercial banks in 1983 has not gone unremarked. Mr. Wim Duisenberg, the personal president of De Nederlandsche Bank—a man who has stepped out with ease from the shadow of his illustrious predecessor, Mr. Jelle Zijlstra—urged bankers in May to be cautious about paying high dividends, and to concentrate more on the building up of funds.

Some felt his implied criticism was a little harsh.

A global slump would, however, by definition, be a universal disaster, and the Dutch are not going to get themselves too worked up over possible events beyond their control.

A more acute concern is the state delay. Dutch Postbank, a state-owned financial institution that is due to open its doors to the public in January of next year. The commercial banks have argued fiercely against the idea of a state bank for years. Many MPs have echoed their criticisms.

In the end, they have slowed its advance and spiked several of its guns. It is still coming though, and the fear of the banks is that within six years, it will have acquired 10 per cent of the key secured loans market.

Commercial bankers can never sit easily with nationalised rivals. They see state involvement in the market place as little more than an obscenity.

The Postbank, when it comes, will be a chain of banking facilities within existing post offices. This network already exists as the state savings bank and national giro payments system. The difference between the old and the new will be chiefly a change of control (from PTT to a new postbank board of management) and the gradual establishment of an individual identity.

Initially, the savings bank proved costly.

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## Reliance on facts

## Balance sheet 1983-154th Financial year

In the course of the ordinary Meeting held on Friday 30th March at the Head Office of the Institute, the Shareholders of Cassa di Risparmio e Depositi di Prato approved the balance sheet for the financial year 1983, which closed with the following results:

	over 2,943 billion Lire	+27.02%
Total deposits in	over 2,348 billion Lire	+24.10%
Net profit	over 18 billion Lire	+37.43%

After the approved distribution of profit, the assets of the Institute increased in respect of the previous financial year.

</div

## INTERNATIONAL CAPITAL MARKETS AND COMPANIES

## U.S. BONDS

## Fed likely to stick to policy of temporary accommodation

THE FEDERAL RESERVE Board's policy making Federal Open Market Committee (FOMC) meets tomorrow against the backdrop of a crisis in the U.S. banking industry which, together with tension in the Middle East, has sent shock waves through the international financial markets. There is also mounting concern about international debts—prompted in part by soaring U.S. interest rates—a surging domestic economy accompanied by booming private credit demand, and the political pressure of inflation.

The central question for the U.S. money and credit markets will be how the Fed responds to this tremendous set of challenges—indeed, whether its

plunged from over 11 per cent 10 days ago to 9 per cent at the end of last week. Most Wall Street analysts believe that, in the absence of further shocks, this policy of temporary accommodation will continue.

Yet they doubt that the Fed is willing (or indeed is able) to abandon its basic monetary and economic objectives for very long without risking a market backlash of a different but potentially equally dire sort.

Other short-term interest rates have also been behaving unusually. Over the past week there has been further evidence of a flight to quality as investors ditched bank certificates of deposits (CDs) in favour of short-term Treasury bills.

There are other factors at play besides international and banking crisis concerns. On the one hand T-bills have been in short supply because of the debt ceiling, while conversely since Continental's problems peaked, the major U.S. banks have all but stopped buying and issuing floatable CDs. This has left a seesawing yield gap for similar maturities which was starting down towards the close last week.

The recent developments have served to underscore the acute nervousness of the credit markets, but also to obscure some of the fundamentals. Retail buyers are still rare animals, and most of the action has been left to the professionals. In other words the slight improvement in long-term market prices evident towards the end of last week is extremely fragile.

By the close on Friday the 13.25 per cent Treasury long bond, priced at 98, was still a fraction under the 98 1/2 price at the end of the previous week and notably still a point below its auction price eight days earlier.

Indeed the Treasury yield curve has steepened, helped by jittery investors who drove short-term rates, on average, down 17 to 53 basis points. Three-month T-bill rates are now yielding around 9.85 per cent compared to 10.05 a month ago.

Paul Taylor

## Wallenberg companies to make SKr 3bn loan issue

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

INVESTOR and Providentia, two of Sweden's biggest investment companies, are seeking to raise SKr 3bn (\$370m) from their shareholders through a subordinated loan with call options, in order to finance their purchase of 25 per cent stakes in Atlas-Copco, the engineering group, and Stora Kopparberg, the forest products concern, from Volvo.

The capital-raising exercise, the biggest ever attempted in Sweden, follows the resolution of the much-publicised power struggle between Volvo and its chairman, Mr Pehr Gyllenhammar, and Mr Peter Wallenberg, head of the Wallenberg family and chairman of Investor, Providentia, and Atlas-Copco. He is vice-chairman of Stora Kopparberg.

The two investment companies are the symbiosis of the Wallenberg federation of industrial and financial companies. However, buying back Volvo's holdings in Atlas-Copco and Stora Kopparberg—both traditionally Wallenberg concerns—has stretched their resources.

They paid a premium over market prices of 35 per cent on the Stora Kopparberg shares and 24 per cent on the Atlas-Copco shares. In the process, Volvo made a capital gain of around SKr 1.8bn in less than two years.

Investor and Providentia have been forced to seek innovative solutions, never tried before in the Swedish capital market, to finance the deal. They are offering their shareholders—the biggest is the main Wallenberg family trust—units in a subordinated 10-year, with 10-year options to buy shares in Atlas-Copco and Stora Kopparberg.

Each unit is to be priced at

SKr 400, representing the right to buy one Atlas-Copco share at SKr 150 and one Stora Kopparberg share at SKr 250. Last week, Atlas-Copco shares were trading at around SKr 126 and Stora Kopparberg shares at SKr 184. The units will be offered at the rate of one for every four shares held in Investor and Providentia.

The SKr 3.06bn subordinated loan will pay interest at 7 per cent for four years and then the market rate for an industrial bond, currently around 12 per cent.

## HK\$1bn loss at Grand Marine

BY DAVID DODWELL IN HONG KONG

GRAND MARINE (previously the shipping arm of the now bankrupt Carien group), which

was rescued in October last year after a restructuring of its debt, has revealed losses for the 18 months to June 30, 1983, HK\$1.13bn (\$1.45m).

Mr John Marshall, the chairman, said at the annual meeting that outstanding loans had been trimmed from HK\$1.7bn to HK\$750m. In accounts, which

have been qualified by auditors Price Waterhouse, not operating losses of HK\$172m were revealed and extraordinary losses amounting to HK\$12m.

More than half the extraordinary losses came from the sale of ships and fixed assets, with just under HK\$500m provided against lower ship values.

At one time Grand Marine had a fleet of 60 ships. It now operates 10.

The move represents another step in the gradual opening of Taiwan's financial market to the world. It will allow foreign and local banks for the first time to lend to and accept deposits from, institutions and individuals abroad. Planners hope the programme will help to improve banking operations here as well as attract foreign capital to the island.

Offshore operations will be free of the foreign exchange restrictions that govern other banking activities here. Profits from international transactions will be tax-free, and current

## Offshore banking starts in Taiwan

BY ROBERT KING IN TAIPEI

TAIWAN WILL launch an offshore banking industry this week when it formally approves the first applications from participating banks.

So far, the Finance Ministry has received applications from the International Commercial Bank of China, Bank of California, and Citibank. Hua Nan Commercial Bank, Bank of Taiwan, First Commercial Bank, and Chang Hwa Commercial Bank have passed board resolutions to participate as well.

Eventually, all the 31 foreign bank branches and 14 local banks are expected to take part in offshore activities.

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Offshore operations will be free of the foreign exchange restrictions that govern other banking activities here. Profits from international transactions will be tax-free, and current

capital and reserve requirements and fixed interest rates will be dropped.

The operations will take place in special departments within participating banks, which include those with only representative offices here as well as fully-fledged branches.

Activities will be assisted by the inauguration of an international financial data communications service specialising in finance sometime next year. Long-standing regulations which prohibit the transmission of computerised data have been seen as a major obstacle to the successful operation of offshore banking.

Bankers are careful to note, however, that the establishment of offshore banking will not change Taiwan into another Hong Kong or Singapore—at least not overnight. Foreign banks are most likely to use the facilities mainly as a depository for loans they now book in other foreign currencies in order to simplify their book-keeping. Taiwan's banks are well benefit both from the more direct access to foreign funds and from exposure to international banking practices.

## New Zealand Dairy Board makes changes

BY P. V. Lough, managing

director of Milk Products (NZ), a subsidiary of the NEW ZEALAND DAIRY BOARD, to become assistant general manager, responsible for the cheese division and the board's Japanese marketing operations.

Mr N. Owen Jones, deputy general manager of the board since 1978, is to become executive director of Owen Illinois, has been elected to the additional position of chairman, succeeding Mr Edwin D. Dodd, who retired following the annual meeting. Mr Langman, who has spent his entire business career with Owens-Illinois, served as president and chief operating officer from 1982 until his election in January 1983.

Mr Robert J. Langman, president and chief executive officer of Owens-Illinois, has been elected to the additional position of chairman, succeeding Mr Edwin D. Dodd, who retired following the annual meeting. Mr Langman, who has spent his entire business career with Owens-Illinois, served as president and chief operating officer from 1982 until his election in January 1983.

Mr Ronald M. Gross has assumed the additional post of chairman of ITT RAYONIER INC, headquartered in Stamford, Conn. Mr Gross remains president and chief executive.

• DAMSON OIL CORPORATION has elected Mr Alan B. Ecker as senior vice-president and general counsel. He will be based at company headquarters in New York.

Mr Ecker has been appointed assistant general manager, services, with responsibility for the control and administration of the board's transport storage, shipping, technical, quality assurance and packaging services.

Mr K. J. Kirkpatrick, previously executive manager of the board, has become assistant general manager of the milk proteins division.

• DULUX AUSTRALIA, an associate of Imperial Chemical Industries, has appointed Mr Christopher Hampson, an execu-

tive director of ICI Australia, and Mr Fergus Muir, finance director of the Cookson Group in the UK.

• Mr Robert V. Toppi, western regional vice-president of the Aetna Life and Casualty, has been elected to the additional position of chairman, succeeding Mr Atkinson.

Mr Toppi was senior accounts executive, UK finance and marketing, London, having previously spent three years as advances manager, executive office of North America in New York.

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• DAMSON OIL CORPORATION has elected Mr Alan B

All of these securities having been sold, this announcement appears as a matter of record only.

New Issue / May, 1984

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The Notes are unconditional, direct and general obligations of Sweden for the payment and performance of which the full faith and credit of Sweden is pledged.

The Notes will mature on May 15, 1991. Interest on the Notes will be payable quarterly on August 15, November 15, February 15 and May 15, commencing August 15, 1984. The rate of interest for each quarterly period will be the arithmetic mean of the Weekly Interest Rates for the 13 consecutive Fridays ending on the Friday preceding the seventh calendar day prior to each Interest Payment Date. The Weekly Interest Rate for each such Friday will be 40% below the arithmetic mean of the prime lending rates of the Reference Banks; provided that the Weekly Interest Rate will not exceed a rate of .55% above the yield on three-month United States dollar domestic certificates of deposit.

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Dr. K. Bright.

Services in 1983 were more reliable than for many years past.

And for me this was one of the more heartening aspects of the year, especially when all major budget targets were met or bettered.

## Increased mileage.

## Lower fares.

Buses and Underground trains operated more miles than budgeted, our passengers had shorter waits than in the previous year and travel also became cheaper.

The fares reduction in May, funded by the Greater London Council, enabled the Executive to launch its Travelcards, with which passengers can use both the Underground

## London Transport beats targets in Golden Jubilee Year.

Extract from Chairman's statement, London Transport Annual Report.

and the Buses, bringing a new flexibility to their travel options.

## More passengers carried.

The combination of reduced fares and more reliable services resulted in a 16% increase in passenger travel with the added bonus that many motorists switched to the Underground for their journeys to work; this in turn helped bus services by reducing traffic congestion, which is still the biggest obstacle to running to schedule.

## £36 million surplus.

So the winning back of passengers and tighter cost control has helped London Transport to show a surplus after grants of nearly £36 million.

## Fight on Fraud.

I am also determined to ensure that there is no let up



Copies of the Annual Report and Accounts are available at £1 each from London Transport Information Centres and 55 Broadway or by post, priced £1.40, from The Secretary, London Transport Executive, 55 Broadway, London SW1H 0BL.

in London Transport's campaign to collect the money due from fares. Nor will there be any slowing down of the efforts of our management to ensure that the money we do collect is used in the most cost-effective way to provide services to meet demand at a price which passengers can afford.

## Future prospects.

The new position of London Regional Transport alongside British Rail, both reporting to the Secretary of State for Transport, presents the possibility of improved co-ordination and integration of services and of fares.

Our main obligation is to provide the best public transport for London within the guidelines set for us.

I offer my thanks to everyone in London Transport for their continuing efforts to bring this about.

Dr. K. Bright,  
Chairman and Chief Executive.

## BASF'83

We announce herewith this year's  
ANNUAL MEETING  
OF STOCKHOLDERS  
on Friday, June 29, 1984, 10:00 a.m.  
at the BASF Feierabendhaus, Leuschnersstraße 47  
Ludwigshafen/Rhine, West Germany

## Agenda

1. Presentation of the Financial Statements of BASF Aktiengesellschaft and BASF Aktiengesellschaft and its Consolidated German Subsidiaries; presentation of the Annual Reports of BASF Aktiengesellschaft and BASF Aktiengesellschaft and its Consolidated German Subsidiaries; presentation of the Supervisory Board Report.
2. Declaration of dividend.
3. Ratification of the actions of the Supervisory Board.
4. Ratification of the actions of the Board of Executive Directors.
5. Appointment of auditors.
6. Restructuring of the face value of the Company's shares.
7. Bond issues.
8. Changes to the Articles of incorporation.

Shareholders entitled to participate in the Annual Meeting and to exercise their right to vote are those who have deposited their shares during normal office hours and in the prescribed form at a depository bank. The shares should remain deposited until the conclusion of the Annual Meeting. Shareholders have the right to vote by proxy. Depository banks are those specified in the "Bundesanzeiger" of the German Federal Republic Nr. 94 of May 18, 1984.

Depository banks in the U.K. are:  
Kleinwort, Benson Limited  
S.G. Warburg & Co. Ltd.

The deposit is only effective if the shares are submitted by Friday, June 22, 1984.

Ludwigshafen/Rhine, May 18, 1984  
The Board of Executive Directors

BASF Aktiengesellschaft  
D-6700 Ludwigshafen

**BASF**

This announcement appears as a matter of record only.

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BERGEN BANK  
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MORGAN GUARANTY TRUST COMPANY OF NEW YORK  
CHRISTIANIA BANK OG KREDITKASSE  
UNION BANK OF NORWAY LTD.

## Managers

THE BANK OF NOVA SCOTIA GROUP  
CHEMICAL BANK  
DEUTSCHE BANK AKTIENGESELLSCHAFT  
MIDLAND BANK INTERNATIONAL

CHASE MANHATTAN CAPITAL MARKETS GROUP  
CREDIT LYONNAIS  
MANUFACTURERS HANOVER TRUST COMPANY  
UNION BANK OF SWITZERLAND

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BANKERS TRUST COMPANY  
BANQUE INDOSUEZ  
CANADIAN IMPERIAL BANK GROUP  
CONTINENTAL ILLINOIS NATIONAL BANK AND TRUST  
COMPANY OF CHICAGO  
FIRST INTERSTATE BANK OF CALIFORNIA  
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THE ROYAL BANK OF CANADA GROUP  
SOCIETÉ GÉNÉRALE  
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MORGAN GUARANTY TRUST COMPANY OF NEW YORK  
CHRISTIANIA BANK OG KREDITKASSE  
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SOCIÉTÉ FINANCIÈRE EUROPÉENNE

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COMMERZBANK INTERNATIONAL

EUROPEAN BANKING COMPANY SA, BRUSSELS  
THE FIRST NATIONAL BANK OF CHICAGO

THE LONG-TERM CREDIT BANK OF JAPAN, LIMITED  
SCANDINAVIAN BANK LIMITED

THE SUMITOMO BANK, LIMITED  
TORONTO DOMINION BANK

## Engineering Banks

CITIBANK, N.A.

MORGAN GUARANTY TRUST COMPANY OF NEW YORK

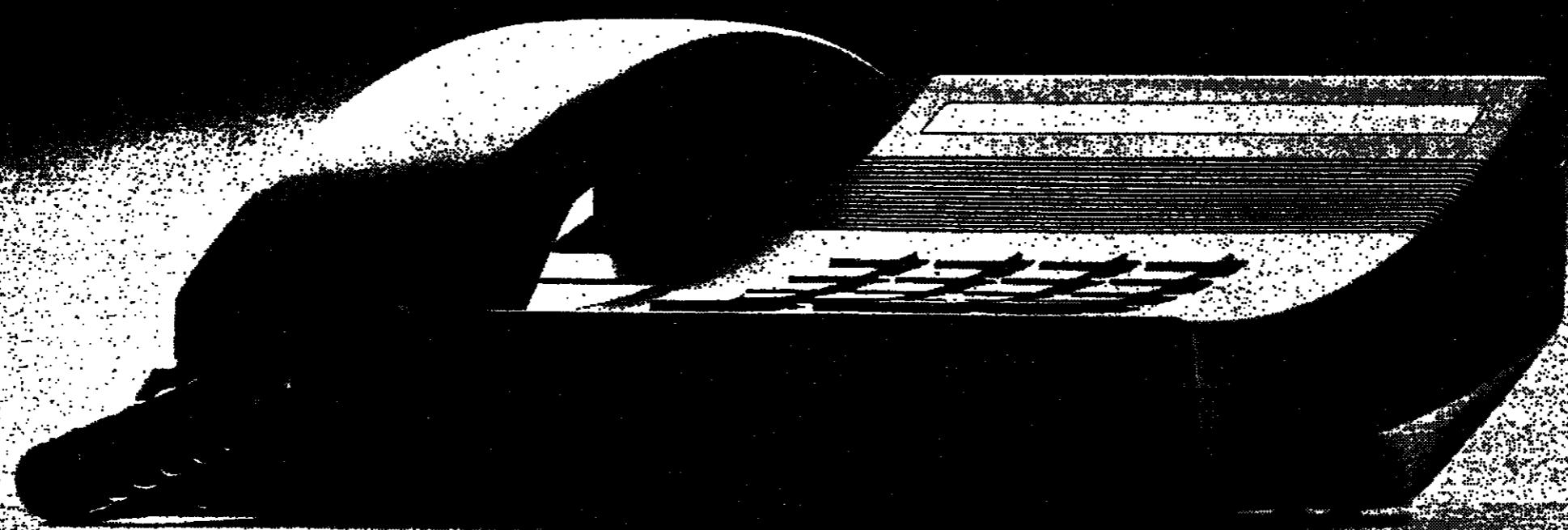
## Agent

DEN NORSKE CREDITBANK

February 16, 1984.



# What sort of company would employ a hi-fi designer to create a telephone?



A company like ITT. The conventional telephone set has not significantly changed in its basic design for over 40 years.

But, with the enormous possibilities created by the advent of digital telecommunications and advanced electronics in the mid-1970's, ITT believed the time had come for a radical re-appraisal.

In Denmark, ITT approached Jakob Jensen, renowned designer of some of Scandinavia's strikingly elegant hi-fi systems, and commissioned him to style a telephone, not just for the 1980's, but way beyond.

\*A trademark of the ITT system

The result was Digitel 2000\*. A single glance tells you that Digitel 2000 is beautiful. But, as with all truly good design, its beauty is more than skin deep.

The sound quality is remarkably true and you can control the volume, and even operate the phone "hands-off". The microphone and the built-in loudspeaker are so powerful you can put the receiver in the middle of a large table and leave it to pick up everybody's voice.

In other versions the Digitel 2000 can, among other things, incorporate a printer, or an answering service, store up to 60 numbers, dial calls for itself, or even be linked into a computer

system, becoming a low cost terminal in its own right.

Digitel 2000, which is but one of ITT's range of advanced telephones, has been designed as the telephone of the future.

In Denmark, however, where the Jutland Telephone Company has already installed hundreds of thousands of sets, and in many other countries where Digitel 2000 is now in service in large numbers, it's very much the telephone of the present.

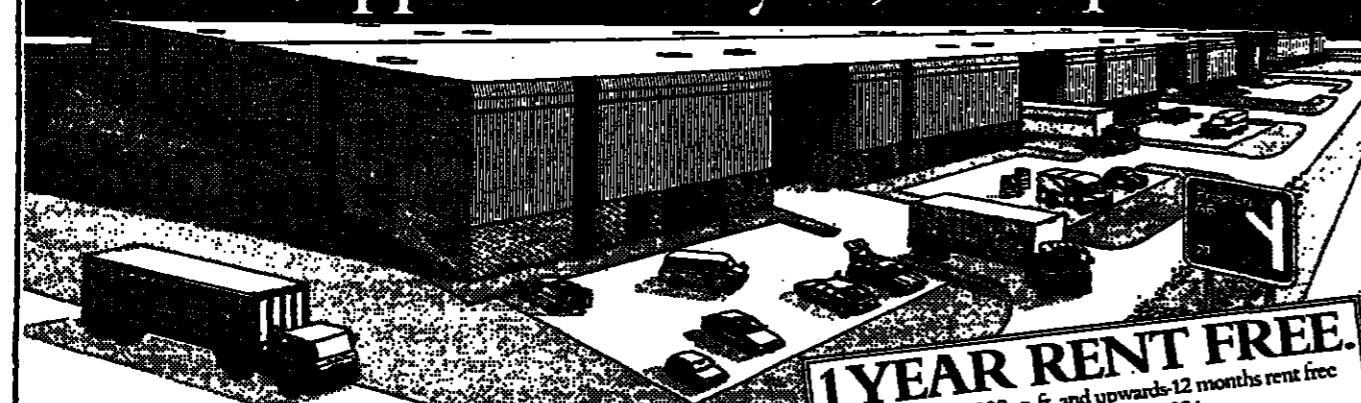
**The best ideas are  
the ideas that help people.**

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# SUPERB 142,000 SQ.FT. M6 MOTORWAY UNIT.

Can be sub-divided into multiples of approximately 30,000 sq.ft.



**1 YEAR RENT FREE.**  
For factories 10,000 sq. ft. and upwards 12 months rent free if the lease is signed in 1984.

- Ultra-modern M6 motorway warehousing development. Unit 1 is a self-contained unit of about 30,000 sq. ft. Unit 2 provides some 112,000 sq. ft., available as one unit or divided into smaller areas for individual lettings if required.
- Within a 100 mile radius are over 19 million people—more than the combined populations of the countries of Norway, Sweden and Denmark.
- Located at Walton Summit Employment Centre, the warehouse is just two minutes drive from junction 29 of the M6 motorway, and midway between London and Glasgow.
- The M61 and M55 motorways are only 10 minutes distant.
- Manchester Docks are just 50 minutes away by road.
- Liverpool Container Port is 60 minutes away.
- Manchester Airport is under 50 minutes by motorway, and London about 2½ hours on the electric inter-city.
- Good design and an attractive site layout make Walton Summit an exceptionally pleasant place to work. Private and rented housing is readily available.

For more information telephone Bill McNab FRICS, Commercial Director, on Preston 38211. Or write to the address below.

**Central Lancashire**  
A BETTER PLACE TO BE  
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## Guess which is the best way to save your company money?



Saving money away in a bank may have much to commend it from the viewpoint of personal thrift.

However, from a business vantage point, investment in modern equipment can very often lead to more constructive long-term savings.

A good example of such an investment is a Mitel Superswitch – particularly for any business currently using a non-electronic telephone system.

### Over 160 business-building benefits.

All Mitel Superswitches have an amazingly wide range of features that can save your business both time and money.

For instance, you can save time by dialling just 3 digits to reach any external number you want to call regularly.

You can control telephone costs by preventing selected extensions from making certain types of calls – or by keeping an exact record of calls made by any extension.

You can also make whole departments like Sales and Service much more efficient in answering customer telephone calls. You simply arrange them in groups so that incoming calls to the

group automatically search for a free extension. If that extension isn't manned, anyone else in the group can transfer the call to their own extension.

In all, our Superswitches can offer over 160 benefits like these. As they are programmable, any combination can be allocated to any individual extension.

### Tried and tested technology.

All the features and benefits you will get from a Mitel Superswitch result from our unique world-leading micro-processor design. A technology that has already made over 60,000 businesses in over 70 countries much more cost-effective and productive.

Also all Superswitches can be tailored to meet your needs today and then enhanced to grow as you grow. For more details, simply fill in the coupon below.

You will find that the Mitel system that is right for you could have a major impact on the future of your business.

Mitel Telecom Limited, Severnbridge Estate, Portskewett, Gwent NP6 4YR. Tel: (0291) 425123/423355. Telex: 497360 or Mitel Telecom Limited, Slough. Tel: (0753) 76121. Telex: 847730.



**Building Better Communications Worldwide**

Please send me further information on the Mitel Superswitches. FT18/5

Name _____	Address _____
Position _____	_____
Company _____	Tel _____
Number of telephone extensions currently used by Company _____	



British Midland was voted Domestic Airline of the Year by the readers of Executive Travel magazine. (And thank you very much, all of you.) British Airways didn't even merit second place.

Though they may well pamper you should you ever fly abroad, to Timbuktu or wherever, on internal flights they simply do not, or cannot,

match British Midland's excellent service.

But it's not simply because we give a meal on every one of our DC9 jets, where Super Shuttle only goes as far as breakfast.

And it's not because our pre-booking procedure enables the businessman to turn up and step on the aircraft, with no hanging around at the airport. Nor is it because our staff

are acknowledged to be more friendly and more helpful.

No, there's a more fundamental difference. British Midland is run by the people who own the airline. To prosper, we must go out of our way to win every passenger's vote of confidence. Not just our reputation, but our future depends on it.

**British Midland—we're taking off.**

FLYING FROM HEATHROW TO BELFAST, EDINBURGH, GLASGOW, BIRMINGHAM, EAST MIDLANDS, LEEDS/BRADFORD, LIVERPOOL AND TEESIDE.



## 35th WORLD CONGRESS OF THE INTERNATIONAL REAL ESTATE FEDERATION FRIDAY 1st JUNE

LONDON 27 MAY-1 JUNE 1984

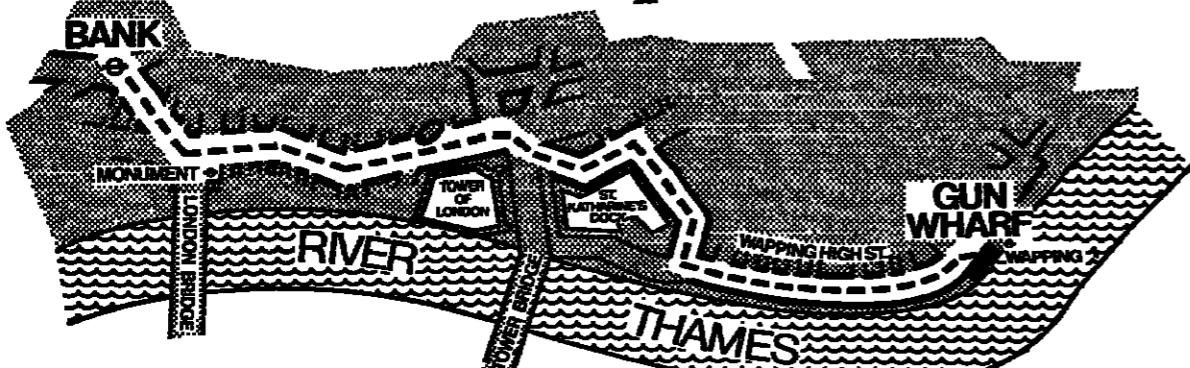
### CLOSING CEREMONY AT THE ROYAL FESTIVAL HALL

Speakers—Walter Goldsmith  
Director-General Institute of Directors  
—Des Wilson  
Chairman of Friends of the Earth (UK)

Inauguration of Clive Lewis as World President 1984-85

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A unique opportunity for a company looking to purchase a prestigious London base in the heart of Mayfair: a self-contained Georgian property offering 3,133 sq. ft. of offices and an adjoining newly built 3 bedroom mews house with garaging for 2 cars. Both properties finished to the very highest standard.

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A Refurbishment by Victory Land Limited  
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23 Berkeley Square, Mayfair, London W1X 6AL  
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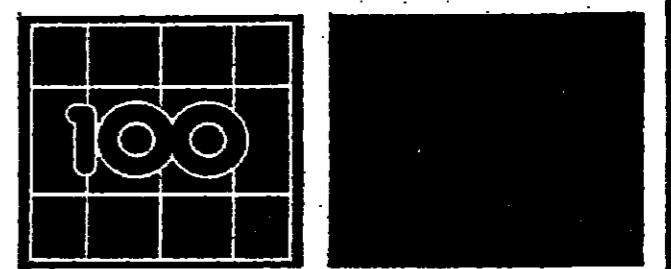
**DEBENHAM  
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CHINNOCKS**  
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Chelmsford	6,350 sq.ft. and 7,300 sq.ft.
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Liverpool—Freehold	3,260 sq.ft.
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Peckham	4,100 sq.ft. and 4,550 sq.ft.
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**100 Avenue Road  
Swiss Cottage NW3**

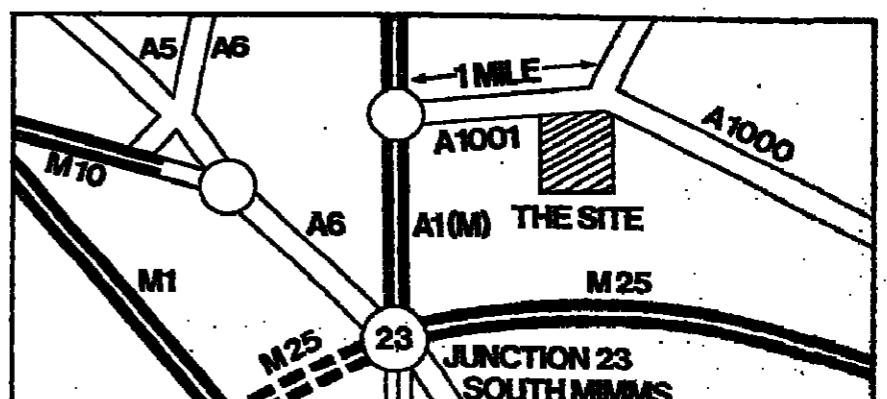
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## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

## **AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES**

***Closing prices May 11***

**Continued on Page 32**

## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise stated, dates of dividends are actual disbursements based on

a-dividend also extra(s). b-annual rate of dividend plus stock dividend. c-liquidating dividend. d-new yearly low. e-dividend declared or paid in preceding 12 months. g-dividend in Canadian funds, subject to 15% non-residence tax. i-dividend declared after split-up or stock dividend. j-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting. k-dividend declared or paid this year, an accumulative issue with dividends in arrears. n-new issue in the past 52 weeks. The high-low range begins with the start of trading, not next day delivery. P/E-price-earnings ratio. r-dividend declared or paid in preceding 12 months, plus stock dividend. s-stock split. Dividends begins with date of split, etc-sales. t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date. u-new yearly high. v-trading halted. w-in bankruptcy or receivership or being re-organised under the Bankruptcy Act, or securities assumed by such companies. wd-when distributed. wi-when issued. wr-with warrants. x-annual dividend or ex-divide. yrds-yr distribution.

# WORLD VALUE OF THE POUND

every Tuesday  
in the  
Financial Times

# WORLD STOCK MARKETS

## **OVER-THE-COUNTER**

*Nasdaq national market, closing prices May 18*

Continued on Page 33

## **AMERICAN STOCK EXCHANGE CLOSING PRICES**

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12 Months P/S

CANADA				BELGIUM/LUXEMBOURG				HONG KONG				AUSTRALIA							
Sales	Stock	High	Low	May 18	Price	1984	May 18	High	Low	May 18	Price	1984	May 18	High	Low				
TORONTO				Closing prices May 18															
223	Asp. Prog.	\$25	25	25	1,220	1,220	1,220	29.7	19.8	Bank East Asia	20.8	5,28	ANZ Group	5,74					
224	Aspaco	\$18	18	18	4,200	4,200	4,200	10.6	8.0	Cheung Kong	8.0	1,45	Aerow Aust	1.6					
225	Aspaco E	\$15	15	15	3,105	3,105	3,105	14.5	10.6	China Light	10.7	0.90	Alliance Oil D.	0.88					
226	Aspaco F	\$5	5	5	2,440	2,440	2,440	2.97	1.65	Hang Lung Devel.	2.35	2.11	Amoil Pet.	1.75					
227	Aspaco G	\$2	2	2	323	323	323	47.0	34.25	Hang Seng Bank	34.5	1.92	Aust China Ind.	1.80					
228	Aspaco H	\$1	1	1	5,850	5,850	5,850	7.4	5.1	HK Electric	5.2	2.55	Aust Guarant.	2.75					
229	Aspaco I	\$1	1	1	2,790	2,790	2,790	4.7	2.95	HK Kowloon Wh.	3.35	2.73	Aust Natl Inds.	2.60					
230	Aspaco J	\$1	1	1	6,990	6,990	6,990	4.8	2.95	HK Land	3.95	1.92	Aust Paper	1.94					
231	Aspaco K	\$1	1	1	2,428	2,428	2,428	7.6	5.02	HK Shanghai Bk.	5.2	4.55	Bell Group	4.95					
232	Aspaco L	\$1	1	1	3,595	3,595	3,595	49	35.5	HK Telephone	41.25	1.22	Bond Corp. Hdg.	1.28					
233	Aspaco M	\$1	1	1	3,060	3,060	3,060	18.9	14.1	Hutchison Wpc.	14.78	3.20	Boral	3.08					
234	Aspaco N	\$1	1	1	2,800	2,800	2,800	2.35	1.75	Jardine Math.	5.7	2.5	Brisbane Copper	2.35					
235	Aspaco O	\$1	1	1	5,000	5,000	5,000	4.02	3.00	New World Dev.	3.0	2.62	Bramble Inds.	2.6					
236	Aspaco P	\$1	1	1	2,175	2,175	2,175	2.87	2.32	Orient Oceans	2.35	1.16	Bridge Oil	1.75					
237	Aspaco Q	\$1	1	1	5,650	5,650	5,650	4.0	2.85	O seas Trust Bk.	2.85	10.85	BHP	10.64					
238	Aspaco R	\$1	1	1	10,000	10,000	10,000	8.3	6.4	Shk Prope.	6.95	5.20	CBA	5.30					
239	Aspaco S	\$1	1	1	8,210	8,210	8,210	21.0	14.0	Swire Pac A.	14.1	3.35	CBA	3.38					
240	Aspaco T	\$1	1	1	6,250	6,250	6,250	4.2	3.17	Wheel Mard A.	3.2	4.25	Carlton & Utd.	4.26					
241	Aspaco U	\$1	1	1	3,500	3,500	3,500	2.3	1.84	Wheel Maritime	1.9	5.56	Castrolainet	4.55					
242	Aspaco V	\$1	1	1	1,930	1,930	1,930	2.6	1.68	World Int. Hdg.	1.94	4.15	Coles (CJ)	3.78					
243	Aspaco W	\$1	1	1	6,840	6,840	6,840	6.220				3.22	Cooperative "A"	2.88					
244	Aspaco X	\$1	1	1	4,355	4,355	4,355	4.250				1.30	Consolidated Pet.	0.68					
245	Aspaco Y	\$1	1	1	3,875	3,875	3,875	8.775				1.16	Cochatin Aust.	1.88					
246	Aspaco Z	\$1	1	1	5,440	5,440	5,440	5.030				1.24	Dunlop Aust.	1.67					
247	Aspaco M	\$1	1	1	4,500	4,500	4,500	4,050											
BELGIUM/LUXEMBOURG				HONG KONG				AUSTRALIA				AUSTRALIA							
1984	High	Low	May 18	Price	Frs.	1984	High	Low	May 18	Price	H.K.S.	1984	High	Low	May 18	Price	Yen		
DENMARK				DENMARK				NETHERLANDS				NETHERLANDS				NETHERLANDS			
1984	High	Low	May 18	Price	Knr. %	1984	High	Low	May 18	Price	Fir.	1984	High	Low	May 18	Price	Yen		
480	325	317	Aarhus Olie	440	415	215	180	180	ACF Holding	191.5	5.05	10.0	5.04	5.04	5.04	5.04			
362	217	217	Andelsbanken	260	146	146	123.2	123.2	AEGON	125	5.5	1.57	1.57	1.57	1.57	1.57			
705	610	610	Baltic Skand.	678	636	236	187.8	187.8	Alhond	108	0.38	1.65	1.65	1.65	1.65	1.65			
350	207	207	CopHandelsbank	237	223	123.2	92.5	92.5	AKZO	98.1	0.20	2.60	2.60	2.60	2.60	2.60			
650	600	600	Dansk Sukkerfab.	688	635	445	355.5	355.5	AMBN	158.5	5.06	1.65	1.65	1.65	1.65	1.65			
335	205	205	Danske Bank	334	218	188	146.6	146.6	ANEV	158.5	5.06	1.65	1.65	1.65	1.65	1.65			
218	165	165	Forenede Bryggs	975	75	188	355.5	355.5	ASB	158.5	5.06	1.65	1.65	1.65	1.65	1.65			
1,250	850	850	Forenede Damp.	178	99	84.5	84.5	84.5	Elsevier-NDU nv.	88.5	12.80	1.57	1.57	1.57	1.57	1.57			
196	150	150	Forenede Bryggs	178	99	84.5	84.5	84.5	Europ. B.	88.5	12.80	1.57	1.57	1.57	1.57	1.57			
700	445	445	HK Fin.	555	525	130.7	130.7	130.7	Gist-Brocades	149.5	3.52	2.7	2.7	2.7	2.7	2.7			
725	595	595	I.S.B.	650	575	127	127	127	Heineken	155	5.5	1.57	1.57	1.57	1.57	1.57			
760	443	443	Lykse Bank	650	575	127	127	127	Hoogovens	155	5.5	1.57	1.57	1.57	1.57	1.57			
5,150	2,205	2,205	Nova Ind.	2,525	2,225	225	225	225	Hunter Douglas	226	2.09	1.65	1.65	1.65	1.65	1.65			
372	228	228	Privatbanken	242	218	218	32.5	32.5	Int.-Mueller	37.5	2.09	1.65	1.65	1.65	1.65	1.65			
370	282	282	Provinsebanken	341	282	282	166.2	166.2	KLM	166.2	2.09	1.65	1.65	1.65	1.65	1.65			
300	217	217	Smith (F.)	225	188	188	58.5	58.5	Kredit Lyng's Bk.	59.9	2.09	1.65	1.65	1.65	1.65	1.65			
1,875	1,100	1,100	Sophus Berend.	1,166	888	84.5	84.5	84.5	Elsevier-NDU nv.	88.5	12.80	1.57	1.57	1.57	1.57	1.57			
588	460	460	Superfos	496	375	84.5	84.5	84.5	Europ. B.	88.5	12.80	1.57	1.57	1.57	1.57	1.57			
FRANCE				FRANCE				FRANCE				FRANCE							
1984	High	Low	May 18	Price	Frs.	1984	High	Low	May 18	Price	Frs.	1984	High	Low	May 18	Price	Yen		
FRANCE				FRANCE				FRANCE				FRANCE				FRANCE			
1984	High	Low	May 18	Price	Frs.	1984	High	Low	May 18	Price	Kronor	1984	High	Low	May 18	Price	Yen		
451	375	375	SIC	417	375	237	209.9	209.9	Cofimeg	220	407	1,170	980	980	980	980	1,080		
836	640	640	Bouygues	685	525	302	251	251	Alns-Level	251	405	1,410	1,050	1,050	1,050	1,050	1,080		
2,885	2,401	2,401	BSN Garvais	2,645	1,935	343	343	343	ASCA (Free)	358	405	1,410	1,050	1,050	1,050	1,050	1,080		
1,556	1,178	1,178	CIT Alcatel	1,331	1,084	343	343	343	Astra	310	405	1,410	1,050	1,050	1,050	1,050	1,080		
1,915	1,281	1,281	Carrefour	1,686	1,040	485	485	485	Alcatel	310	405	1,410	1,050	1,050	1,050	1,050	1,080		
987	774	774	Club Mediter.	910	522	390	390	390	Carso	310	405	1,410	1,050	1,050	1,050	1,050	1,080		
720	522	522	ICFAO	701	522	427	427	427	Cedile	310	405	1,410	1,050	1,050	1,050	1,050	1,080		
595	427	427	Cie Bancaire	495	375	237	237	237	Cef	310	405	1,410	1,050	1,050	1,050	1,050	1,080		
237	209.9	209.9	Cofimeg	220	157.2	30	30	30	Creusot Loire	31.7	405	1,410	1,050	1,050	1,050	1,050	1,080		
905	780	780	Darty	950	605	175	175	175	Dufresne	950	405	1,410	1,050	1,050	1,050	1,050	1,080		
941	678	678	Dunelm S.A.	679	525	127	127	127	Elanor	950	405	1,410	1,050	1,050	1,050	1,050	1,080		
598	496	496	Eaux (Cie Gen.)	555	425	127	127	127	Elanor	950	405	1,410	1,050	1,050	1,050	1,050	1,080		
598	179	179	Elf-Aquitaine	274.9	195.5	127	127	127	Elanor	950	405	1,410	1,050	1,050	1,050	1,050	1,080		
695	537	537	Gen.Occidentale	629	425	127	127	127	Elanor	950	405	1,410	1,050	1,050	1,050	1,050	1,080		
97.4	63.9	63.9	IM.E.T.A.	94	53.5	127	127	127	Elanor	950	405	1,410	1,050	1,050	1,050	1,050	1,080		
393.5	300	300	Lafarge-Coppes	372	260	127	127	127	Elanor	950	405	1,410	1,050	1,050	1,050	1,050	1,080		
2,600	2,101	2,101	L'Oréal	2,486	1,805	127	127	127	Elanor	950	405	1,410	1,050	1,050	1,050	1,050	1,080		
257.8	219	219	Peugeot-SA	237	173.9	44.0	44.0	44.0	Elanor	950	405	1,410	1,050	1,050	1,050	1,050	1,080		
1,084	1,335	1,335	Printemps (Au.)	158	127	32.5	32.5	32.5	Elanor	950	405	1,410	1,050	1,050	1,050	1,050	1,080		
410</td																			

NOTES—Prices on this page are as quoted on the individual exchanges and are last traded prices. 5 Dealings not recorded. For other exchanges see *Financial Times* page 10.

## GUIDE TO THE ARTS

every Friday in the  
*Forward*

## Indices

## NEW YORK

## DOW JONES

	May 10	May 17	May 18	May 15	May 24	1984	Since Comptn'
	High	Low	High	Low	High	High	Low
Industries	1182.76	1141.27	1165.10	1150.36	1151.07	1189.34	1155.35
Wms Bonds	85.50	85.50	85.50	85.38	85.19	85.75	85.19
Transport	474.50	480.00	494.34	465.80	499.16	514.84	492.55
Utilities	187.31	187.35	189.08	188.85	188.86	188.84	182.85
Trading Vol	81,370	80,316	69,216	68,280	64,900	—	10,5
Industrial div. yield %	4.76	4.76	4.72	4.72	4.48	—	—

## STANDARD AND POORS

	May 10	May 17	May 18	May 15	May 24	1984	Since Comptn'
	High	Low	High	Low	High	High	Low
Industries	178.78	177.78	178.28	178.08	180.54	174.10	184.84
Comps'te	165.78	164.87	167.86	164.00	167.50	168.28	167.18
Industrial div. yield %	4.10	3.99	5.03	3.99	—	—	—
Industrial P/E ratio	18.18	18.28	18.48	18.48	18.68	—	—
Long Gov. Bond yield	15.33	15.11	15.04	15.04	15.04	—	—

## N.Y.S.E. ALL COMMON

	May 10	May 17	May 18	May 15	May 24	1984	Since Comptn'
	High	Low	High	Low	High	High	Low
Issues Traded	1,980	2,003	1,991	—	—	—	—
Rate... Unchngd	511	512	512	510	512	512	510
Highs... Unchngd	529	510	510	510	510	510	510
New Highs... Unchngd	17	17	17	17	17	17	17
New Lows... Unchngd	104	91	91	91	91	91	91

## TORONTO

	May 10	May 17	May 18	May 15	May 24	1984
	High	Low	High	Low	High	High
Metals & Minis.	1941.2	1848.1	1874.0	1866.5	2154.4 (211)	1941.0 (186)
Composites	2842.70	2825.7	2778.5	2594.6	2585.7 (87)	2845.7 (86)

## MONTREAL Portfolio

	May 10	May 17	May 18	May 15	May 24	1984
	High	Low	High	Low	High	High
Metals & Minis.	1941.2	1848.1	1874.0	1866.5	2154.4 (211)	1941.0 (186)
Composites	2842.70	2825.7	2778.5	2594.6	2585.7 (87)	2845.7 (86)

## NEW YORK ACTIVE STOCKS

	May 10	May 17	May 18	May 15	May 24	1984
	High	Low	High	Low	High	High
Stocks	1,980	2,003	1,991	—	—	—
Change	10%	1%	1%	—	—	—
Cont. Illinois... Dianey	232,800	232,800	232,800	232,800	232,800	232,800
Indust. Minis... Suncor	1,545,800	1,545,800	1,545,800	1,545,800	1,545,800	1,545,800
Occidental... Metals	2,308,800	2,308,800	2,308,800	2,308,800	2,308,800	2,308,800

## NEW YORK ACTIVE STOCKS

	May 10	May 17	May 18	May 15	May 24	1984
	High	Low	High	Low	High	High
Stocks	1,980	2,003	1,991	—	—	—
Change	10%	1%	1%	—	—	—
Cont. Illinois... Dianey	232,800	232,800	232,800	232,800	232,800	232,800
Indust. Minis... Suncor	1,545,800	1,545,800	1,545,800	1,545,800	1,545,800	1,545,800
Occidental... Metals	2,308,800	2,308,800	2,308,800	2,308,800	2,308,800	2,308,800

## NEW YORK ACTIVE STOCKS

	May 10	May 17	May 18	May 15	May 24	1984
	High	Low	High	Low	High	High
Stocks	1,980	2,003	1,991	—	—	—
Change	10%	1%	1%	—	—	—
Cont. Illinois... Dianey	232,800	232,800	232,800	232,800	232,800	232,800
Indust. Minis... Suncor	1,545,800	1,545,800	1,545,800	1,545,800	1,545,800	1,545,800
Occidental... Metals	2,308,800	2,308,800	2,308,800	2,308,800	2,308,800	2,308,800

## NEW YORK ACTIVE STOCKS

	May 10	May 17	May 18	May 15	May 24	1984
	High	Low	High	Low	High	High
Stocks	1,980	2,003	1,991	—	—	—
Change	10%	1%	1%	—	—	—
Cont. Illinois... Dianey	232,800	232,800	232,800	232,800	232,800	232,800
Indust. Minis... Suncor	1,545,800	1,545,800	1,545,800	1,545,800	1,545,800	1,545,800
Occidental... Metals	2,308,800	2,308,800	2,308,800	2,308,800	2,308,800	2,308,800

## NEW YORK ACTIVE STOCKS

	May









